Consolidated Earnings Report for the Year Ended December 31, 2004

February 18, 2005

Company name: SAPPORO HOLDINGS LIMITED Stock exchange listings: Tokyo and Sapporo

Stock code: 2051 Head office: Tokyo

(URL http://www.sapporoholdings.jp/english) Representative director: Tatsushi Iwama, President

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Date of Board meeting to approve results: February 18, 2005

U.S. GAAP applied: No

1. Consolidated Results (January 1, 2004 to December 31, 2004)

(1) Consolidated Operating Results (Amounts have been rounded down to the nearest ¥ million)

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	Net Sales	Operating Income	Ordinary Income			
	¥ million %	¥ million %	¥ million %			
2004	494,929 3.2	23,647 77.4	18,005 165.2			
2003	479,520 (6.3)	13,330 21.4	6,788 186.8			

	Net Income	Net Income per Share	Diluted Net Income per Share	ROE	Ordinary Income to Total Capital	Ordinary Income Ratio
	¥ million %	¥	¥	%	%	%
2004	4,643 92.4	13.07	12.01	5.2	2.9	3.6
2003	2,412 106.5	6.95	-	2.5	1.0	1.4

Notes:

- (1) Equity-method earnings: 2004: ¥13 million; 2003: ¥10 million
- (2) Average number of shares outstanding during period (consolidated): 2004: 355,305,203 shares; 2003: 347,011,781 shares
- (3) Changes in accounting methods: Yes
- (4) Percentages for net sales, operating income, ordinary income and net income represent year-on-year changes.

(2) Consolidated Financial Position

	Total Assets	Shareholders' Equity	Equity Ratio	Shareholders' Equity per Share
	¥ million	¥ million	%	¥
Dec. 31, 04	602,111	92,263	15.3	259.81
Dec. 31, 03	630,637	87,364	13.9	245.80

Note: Number of shares issued and outstanding at year-end: Dec. 31, 04: 355,117,445 shares; Dec. 31, 03: 355,430,496 shares

(3) Consolidated Cash Flows

		Cash Flows From Operating Activities	Cash Flows From Investing Activities	Cash Flows From Financing Activities	Cash and Cash Equivalents at Year-end
Γ		¥ million	¥ million	¥ million	¥ million
	2004	32,242	53,314	(35,418)	58,706
	2003	30,476	10,956	(42,757)	8,455

(4)Scope of Consolidation and Application of the Equity Method

Consolidated subsidiaries: 15; Non-consolidated subsidiaries accounted for by the equity method: 0; Equity-method affiliates: 4

(5) Changes in Scope of Consolidation and Application of the Equity Method

Consolidated subsidiaries (New) 2, (Eliminated) 2; Equity-method affiliates: (New) 3, (Eliminated) 0

2. Consolidated Forecasts for 2005 (January 1, 2005 to December 31, 2005)

	Net Sales	Ordinary Income	Net Income	
Interim Full Year	¥ million 220,000 482,000	¥ million 1,500 16,500	¥ million (1,000) 8,000	

(Reference) Forecast net income per share for 2005: ¥22.53

Consolidated Balance Sheets

(Million yen)

			(Million yen)
Item	As of December 31, 2004	As of December 31, 2003	Change
[Assets]			
Current assets	184,109	134,534	49,574
Cash and cash equivalents	58,712	8,541	50,170
Notes and accounts receivable-trade	79,826	73,281	6,544
Inventories	23,054	24,857	-1,802
Deferred tax assets	4,109	3,959	149
Refundable income taxes	552	217	334
Other current assets	18,140	23,969	-5,828
Allowance for doubtful receivables	-286	-292	6
Fixed assets	418,002	496,102	-78,099
Property, plant and equipment, net	351,732	429,811	-78,078
Buildings and structures	223,511	274,388	-50,877
Machinery and automobiles	51,708	57,218	-5,510
Land	70,353	91,710	-21,356
Other	6,159	6,493	-333
Intangibles	2,474	2,871	-396
Investments and long-term loans	63,794	63,419	375
Investment securities	31,686	29,308	2,378
Long-term loans receivable	11,151	11,242	-90
Deferred tax assets	2,334	2,856	-521
Other investments and other assets	21,478	22,615	-1,137
Allowance for doubtful receivables	-2,856	-2,602	-254
Total Assets	602,111	630,637	-28,525
Tutal Assets	002,111	030,037	-20,323

(Million yen)

		T	(Million yen)
ltem	As of December 31, 2004	As of December 31, 2003	Change
[Liabilities]			
Current liabilities	233,614	195,189	38,424
Notes and accounts payable	34,790	31,215	3,575
Short-term bank loans and current portion of long-term debt	80,608	39,149	41,459
Liquor taxes payable	43,379	43,692	-312
Income taxes payable	2,547	1,616	931
Accrued bonuses	3,001	751	2,249
Deposits received	27,447	30,004	-2,556
Other current liabilities	41,839	48,759	-6,920
Law a tauna Balanda	070.004	242.000	74 000
Long-term liabilities Bonds	276,234	348,060	-71,826 40,000
	59,720 149,525	99,720 179,499	-40,000 -29,974
Long-term bank loans Employees' retirement benefits	16,657	16,627	-29,974
Directors' and corporate auditors' severance benefits	215	470	-255
Dealers' deposits for guarantees	34,454	37,180	-2,725
Other long-term liabilities	15,660	14,562	1,098
Total liabilities	509,848	543,250	-33,401
[Minority Interests]			
Minority interests in consolidated subsidiaries	-	22	-22
[Shareholders' Equity]			
Common stock	43,831	43,831	-
Capital surplus	36,241	36,231	10
Retained earnings	8,108	4,953	3,154
Unrealized holding gain on securities	4,803	2,895	1,908
Foreign currency translation adjustments	(385)	(349)	-36
Treasury stock, at cost	(336)	(198)	-138
Total shareholders' equity	92,263	87,364	4,899
Liabilities, Minority Interests and Shareholders' Equity	602,111	630,637	-28,525

Consolidated Statements of Income

(Million yen)

Item		Г		(Million yen)
Cost of sales 339,426 338,573 853 Gross profit 155,503 140,947 14,556 Selling, general and administrative expenses 131,855 127,616 4,238 Sales incentives and commissions 38,895 37,263 1,632 Sale incentives and commissions 38,895 37,263 1,632 Advertising and promotion expenses 18,759 15,828 2,930 Provision for doubtful receivables 42 304 -261 Salaries 17,456 18,270 -813 Bonuses 2,073 437 1,635 Retirement benefit expenses 3,503 4,029 -525 Other 51,124 51,483 -358 Operating income 23,3647 13,330 10,317 Non-operating income 342 360 -17 Interest income 342 360 -17 Non-operating expenses 7,672 8,413 -740 Interest expense 4,863 5,779 -915	Item	Jan. 1, 2004 to	Jan. 1, 2003 to	Change
Selling, general and administrative expanses	Net sales	494,929	479,520	15,409
Selling, general and administrative expenses 131,855 127,616 4,238 Sales incentives and commissions 38,895 37,263 1,632 2,930 Advertising and promotion expenses 18,759 15,828 2,930 Provision for doubtful receivables 42 304 -261 Salaries 17,456 18,270 -813 Bonuses 2,073 437 1,635 Retirement benefit expenses 3,503 4,029 -525 Other 51,124 51,483 -358 Operating income 23,647 13,330 10,317 Non-operating income 342 360 -17 Interest income 342 360 -17 Dividend income 399 345 54 Equity in income of an affiliate 13 10 3 Other non-operating expenses 7,672 8,413 7-740 Interest expense 4,863 5,779 -915 Loss on disposal of inventrories 1,662 1,756 -93 <td>Cost of sales</td> <td>339,426</td> <td>338,573</td> <td>853</td>	Cost of sales	339,426	338,573	853
Sales incentives and commissions 38,895 37,263 1,632 Advertising and promotion expenses 18,759 15,828 2,930 Provision for doubtful receivables 42 304 -261 Salaries 17,456 18,270 -813 Bonuses 2,073 437 1,635 Retirement benefit expenses 3,503 4,029 -525 Other 51,124 51,483 -358 Operating income 2,030 1,871 158 Interest income 342 360 -17 Dividend income 399 345 54 Equity in income of an affiliate 13 10 3 Other non-operating expenses 7,672 8,413 -740 Interest expense 4,863 5,779 -915 Loss on disposal of inventories 1,662 1,756 -93 Other non-operating expenses 1,146 877 268 Ordinary income 18,005 6,788 11,216 Extraordinary gain	Gross profit	155,503	140,947	14,556
Sales incentives and commissions 38,895 37,263 1,632 Advertising and promotion expenses 18,759 15,828 2,930 Provision for doubtful receivables 42 304 -261 Salaries 17,456 18,270 -813 Bonuses 2,073 437 1,635 Retirement benefit expenses 3,503 4,029 -525 Other 51,124 51,483 -358 Operating income 2,030 1,871 158 Interest income 342 360 -17 Dividend income 399 345 54 Equity in income of an affiliate 13 10 3 Other non-operating expenses 7,672 8,413 -740 Interest expense 4,863 5,779 -915 Loss on disposal of inventories 1,662 1,756 -93 Other non-operating expenses 1,146 877 268 Ordinary income 18,005 6,788 11,216 Extraordinary gain	Selling, general and administrative expenses	131,855	127,616	4,238
Advertising and promotion expenses				
Provision for doubtful receivables 42 304 -261 Salaries 17,456 18,270 8-13 Bonuses 2,073 437 1,635 Retirement benefit expenses 3,503 4,029 -525 Other 51,124 51,483 -358 Operating income 23,647 13,330 10,317 Non-operating income 2,030 1,871 158 Interest income 342 360 -17 Dividend income 399 345 54 Equity in income of an affiliate 13 10 3 Other non-operating income 1,274 1,155 1119 Non-operating expenses 7,672 8,413 -740 Interest expense 4,863 5,779 -915 Loss on disposal of inventories 1,662 1,756 -93 Other non-operating expenses 1,146 877 268 Ordinary income 18,005 6,788 11,216 Extraordinary gains 9,894 19,864 -9,969 Gain on sales of property, plant and equipment 2,409 18,685 -16,275 Gain on sales of investment securities 454 1,178 -724 Gain on sales of investment securities 454 1,178 -724 Gain on sales of investment securities 454 1,178 -724 Gain on exemption from future payments of substitutional portion of the WPEP 114 - 114 Subsidy for removal construction 95 - 95 Extraordinary losses 20,138 24,382 -4,244 Losse on disposal of property, plant and equipment 3,890 22,112 -18,221 Losse on flopiculture business 1,014 - 1,014 Loss on inpairment of property, plant and equipment 6,031 - 6,031 Loss on redemption of bonds 890 - 890 Devaluation of marketeble securities 2 6 -4 Loss on redemption of bonds 890 - 890 Devaluation of marketeble securities 2 6 -4 Loss on significant 77 - 77 Transition 77 - 77 Loss on liquidation of affiliate 77 - 77 Urito-off of deposit for trade - 437 - 437 Business reorganization costs - 669 - 569 Income before income taxes and minority interests 614 (1,409) 794 Minority interests 616 (569) 631	Advertising and promotion expenses	•		
Bonuses	Provision for doubtful receivables	•		
Bonuses	Salaries	17,456	18,270	-813
Retirement benefit expenses 3,503 4,029 5-525 Other 51,124 51,483 -358 Coperating income 23,647 13,330 10,317 Non-operating income 2,030 1,871 158 Interest income 342 360 -17 Dividend income 399 345 54 Equity in income of an affiliate 13 10 3 Other non-operating income 1,274 1,155 119 Non-operating expenses 7,672 8,413 -740 Interest expense 4,863 5,779 -915 Loss on disposal of inventories 1,662 1,756 -93 Other non-operating expenses 1,146 877 268 Ordinary income 18,005 6,788 11,216 Extraordinary gains 9,894 19,864 9,969 Gain on sales of property, plant and equipment 2,409 18,685 -16,275 Gain on sales of business (The Westin Tokyo) 6,820 - 6,820 Gain on sales of property, plant and equipment 3,890 22,112 -18,221 Losses on disposal of property, plant and equipment 2,589 833 6,755 Extraordinary losses 20,138 24,382 -4,244 Loss on impairment of property, plant and equipment 3,890 22,112 -18,221 Loss on impairment of property, plant and equipment 1,589 833 6,755 Loss on impairment of property, plant and equipment 2,690 8,900 2,112 -18,221 Loss on impairment of property, plant and equipment 1,589 8,33 6,755 Loss on impairment of property, plant and equipment 2,690 2,112 -18,221 Loss on redemption of bonds 890 - 890 Devaluation of marketable securities 2 6 -4 Loss on injudiation of affiliate 77 - 77 Virte-off of deposit for trade - 437 -437 Business reorganization costs - 569 -569 Income before income taxes and minority interests 611 (569) 631 Minority interests 611 (569) 631	Bonuses			1,635
Other 51,124 51,483 -358 Operating income 23,647 13,330 10,317 Non-operating income 2,030 1,871 158 Interest income 342 360 -17 Dividend income 399 345 54 Equity in income of an affiliate 13 10 3 Other non-operating income 1,274 1,155 119 Non-operating expenses 7,672 8,413 -740 Interest expense 4,863 5,779 -915 Loss on disposal of inventories 1,662 1,756 -93 Other non-operating expenses 1,146 877 268 Ordinary income 18,005 6,788 11,216 Extraordinary gains 9,894 19,864 -9,969 Gain on sales of property, plant and equipment 2,409 18,685 -16,275 Gain on sales of property, plant and equipment sof substitutional portion of the WPFP 114 - 114 Subsidy for removal construction 95 - <td>Retirement benefit expenses</td> <td></td> <td>4,029</td> <td>*</td>	Retirement benefit expenses		4,029	*
Operating income		51,124	51,483	-358
Interest income	Operating income			
Interest income				
Equity in income of an affiliate 13 10 3 Other non-operating income 1,274 1,155 119 Non-operating expenses 7,672 8,413 -740 Interest expense 4,863 5,779 -915 Loss on disposal of inventories 1,662 1,756 -93 Other non-operating expenses 1,146 877 268 Extraordinary gains 9,894 19,864 -9,969 Gain on sales of property, plant and equipment 2,409 18,685 -16,275 Gain on sales of investment securities 454 1,178 -724 Gain on sales of investment securities 454 1,178 -724 Gain on sales of investment securities 454 1,178 -724 Gain on sales of property, plant and equipment 95 - 6,820 Substitutional portion of the WPFP 114 - 114 Losse on disposal of property, plant and equipment 3,890 22,112 -18,221 Losses on sales of property, plant and equipment of property, plant and equipment 6,031		342	360	-17
Other non-operating income 1,274 1,155 119 Non-operating expenses 7,672 8,413 -740 Interest expense 4,863 5,779 -915 Loss on disposal of inventories 1,662 1,756 -93 Other non-operating expenses 1,146 877 268 Ordinary income 18,005 6,788 11,216 Extraordinary gains 9,894 19,864 -9,969 Gain on sales of property, plant and equipment 2,409 18,685 -16,275 Gain on sale of business (The Westin Tokyo) 6,820 - 6,820 Gain on sale of business (The Westin Tokyo) 6,820 - 6,820 Gain on exemption from future payments of subscissory of the WPPP 114 - 114 Subsidy for removal construction 95 - 95 Extraordinary losses 20,138 24,382 -4,244 Losses on disposal of property, plant and equipment 3,890 22,112 -18,221 Loss on floricultrure business 1,014 - 1,014	Dividend income	399	345	54
Other non-operating income 1,274 1,155 119 Non-operating expenses 7,672 8,413 -740 Interest expense 4,863 5,779 -915 Loss on disposal of inventories 1,662 1,756 -93 Other non-operating expenses 1,146 877 268 Other non-operating expenses 1,244 1,968 1,968 1,1216 Extraordinary gains 9,894 1,966 1,174 1,174 - 1,14 - 1,14	Equity in income of an affiliate	13		3
Interest expense		1,274	1,155	119
Interest expense	Non-operating expenses	•		-740
Loss on disposal of inventories 1,662 1,756 93	Interest expense			-915
Other non-operating expenses 1,146 877 268 Ordinary income 18,005 6,788 11,216 Extraordinary gains 9,894 19,864 -9,969 Gain on sales of property, plant and equipment 2,409 18,685 -16,275 Gain on sales of investment securities 454 1,178 -724 Gain on sales of business (The Westin Tokyo) 6,820 - 6,820 Gain on exemption from future payments of substitutional portion of the WPFP 114 - 114 Subsidy for removal construction 95 - 95 Extraordinary losses 20,138 24,382 -4,244 Losses on disposal of property, plant and equipment 3,890 22,112 -18,221 Losses on sales of property, plant and equipment 6,031 - 6,031 Loss on impairment of property, plant and equipment 6,031 - 6,031 Loss on floriculture business 1,014 - 1,014 Loss on floriculture business 1,014 - 1,014 Loss on floriculture business <t< td=""><td>Loss on disposal of inventories</td><td>1,662</td><td></td><td>-93</td></t<>	Loss on disposal of inventories	1,662		-93
Ordinary income 18,005 6,788 11,216 Extraordinary gains 9,894 19,864 -9,969 Gain on sales of property, plant and equipment 2,409 18,685 -16,275 Gain on sales of investment securities 454 1,178 -724 Gain on sales of investment securities 454 1,178 -724 Gain on sales of investment securities 454 1,178 -724 Gain on sales of investment securities 454 1,178 -724 Gain on sales of business (The Westin Tokyo) 6,820 - 6,820 Gain on sales of business (The Westin Tokyo) 6,820 - 6,820 Gain on sales of investment securitien 95 - 95 Substitutional portion of the WPFP 114 - 114 Substitutional portion of the WPFP 114 - 95 Extraordinary losses 20,138 24,382 -4,244 Losses on sales of property, plant and equipment 3,890 22,112 -18,221 Loss on impairment of property, plant and equipment 6,031		1,146	877	268
Extraordinary gains 9,894 19,864 -9,969 Gain on sales of property, plant and equipment 2,409 18,685 -16,275 Gain on sales of investment securities 454 1,178 -724 Gain on sales of business (The Westin Tokyo) 6,820 - 6,820 Gain on exemption from future payments of substitutional portion of the WPFP 114 - 114 Subsidy for removal construction 95 - 95 Extraordinary losses 20,138 24,382 -4,244 Losses on disposal of property, plant and equipment 3,890 22,112 -18,221 Losses on sales of property, plant and equipment of property, plant and equipment 6,031 - 6,031 Loss on infloriculture business 1,014 - 1,014 Loss on redemption of bonds 890 - 890 Devaluation of marketable securities and investments 641 423 218 Loss on sales of investment securities 2 6 -4 Loss on liquidation of affiliate 77 - 77 Write-off		18,005	6,788	11,216
Gain on sales of property, plant and equipment 2,409 18,685 -16,275 Gain on sales of investment securities 454 1,178 -724 Gain on sales of business (The Westin Tokyo) 6,820 - 6,820 Gain on exemption from future payments of substitutional portion of the WPFP 114 - 114 Subsidy for removal construction 95 - 95 Extraordinary losses 20,138 24,382 -4,244 Losses on disposal of property, plant and equipment 3,890 22,112 -18,221 Losses on disposal of property, plant and equipment 7,589 833 6,755 Loss on impairment of property, plant and equipment 6,031 - 6,031 Loss on floriculture business 1,014 - 1,014 Loss on redemption of bonds 890 - 890 Devaluation of marketable securities and investments 641 423 218 Losses on sales of investment securities 2 6 -4 Loss on liquidation of affiliate 77 - 77 Write-off o				
Gain on sales of investment securities 454 1,178 -724 Gain on sale of business (The Westin Tokyo) 6,820 - 6,820 Gain on exemption from future payments of substitutional portion of the WPFP 114 - 114 Subsidy for removal construction 95 - 95 Extraordinary losses 20,138 24,382 -4,244 Losses on disposal of property, plant and equipment 3,890 22,112 -18,221 Losses on sales of property, plant and equipment 6,031 - 6,031 Loss on impairment of property, plant and equipment 6,031 - 6,031 Loss on floriculture business 1,014 - 1,014 Loss on redemption of bonds 890 - 890 Devaluation of marketable securities and investments 641 423 218 Loss on sales of investment securities 2 6 -4 Loss on liquidation of affiliate 77 - 77 Write-off of deposit for trade - 437 -437 Business reorganization costs <t< td=""><td></td><td>2,409</td><td></td><td></td></t<>		2,409		
Gain on exemption from future payments of substitutional portion of the WPFP 114 - 114 Subsidy for removal construction 95 - 95 Extraordinary losses 20,138 24,382 -4,244 Losses on disposal of property, plant and equipment 3,890 22,112 -18,221 Losses on sales of property, plant and equipment 6,031 - 6,031 Loss on impairment of property, plant and equipment 6,031 - 6,031 Loss on floriculture business 1,014 - 1,014 Loss on redemption of bonds 890 - 890 Devaluation of marketable securities and investments 641 423 218 Loss on sales of investment securities 2 6 -4 Loss on liquidation of affiliate 77 - 77 Write-off of deposit for trade - 437 -437 Business reorganization costs - 569 -569 Income before income taxes and minority interests 7,761 2,270 5,491 Current income taxes (614)		454	1,178	-724
Subsidy for removal construction 95 - 95 Extraordinary losses 20,138 24,382 -4,244 Losses on disposal of property, plant and equipment 3,890 22,112 -18,221 Losses on sales of property, plant and equipment 7,589 833 6,755 Loss on impairment of property, plant and equipment 6,031 - 6,031 Loss on floriculture business 1,014 - 1,014 Loss on redemption of bonds 890 - 890 Devaluation of marketable securities and investments 641 423 218 Loss on sales of investment securities 2 6 -4 Loss on liquidation of affiliate 77 - 77 Write-off of deposit for trade - 437 -437 Business reorganization costs - 569 -569 Income before income taxes and minority interests 7,761 2,270 5,491 Current income taxes 3,671 1,836 1,835 Deferred income taxes (614) (1,409) 794 <td>Gain on exemption from future payments</td> <td></td> <td>-</td> <td></td>	Gain on exemption from future payments		-	
Extraordinary losses 20,138 24,382 -4,244			-	
Losses on disposal of property, plant and equipment 3,890 22,112 -18,221 Losses on sales of property, plant and equipment 7,589 833 6,755 Loss on impairment of property, plant and equipment 6,031 - 6,031 Loss on floriculture business 1,014 - 1,014 Loss on redemption of bonds 890 - 890 Devaluation of marketable securities and investments 641 423 218 Losses on sales of investment securities 2 6 -4 Loss on liquidation of affiliate 77 - 77 Write-off of deposit for trade - 437 -437 Business reorganization costs - 569 Income before income taxes and minority interests 3,671 1,836 1,835 Deferred income taxes 611 (569) 631		95	-	95
Equipment Cosses on sales of property, plant and equipment Cosses on sales of property, plant and equipment Coss on impairment of property, plant and equipment Coss on impairment of property, plant and equipment Coss on inforiculture business Cosses on redemption of bonds Cosses on sales of investments Cosses on sales of investment securities Cosses on sales of investment securities Cosses on sales of investment securities Cosses on liquidation of affiliate Cosses on liquidation of affiliate Cosses on liquidation of affiliate Cosses on liquidation cost Cosses on liquidation costs Cosses on liquidation costs Cosses on liquidation cost Cosses on liquidation of affiliate Co	Extraordinary losses	20,138	24,382	-4,244
Equipment 1,589 833 6,755	equipment	3,890	22,112	-18,221
Equipment Continuity Cont	equipment	7,589	833	6,755
Loss on redemption of bonds 890 - 890 Devaluation of marketable securities and investments 641 423 218 Losses on sales of investment securities 2 6 -4 Loss on liquidation of affiliate 77 - 77 Write-off of deposit for trade - 437 -437 Business reorganization costs - 569 -569 Income before income taxes and minority interests 7,761 2,270 5,491 Current income taxes 3,671 1,836 1,835 Deferred income taxes (614) (1,409) 794 Minority interests 61 (569) 631		6,031	-	6,031
Devaluation of marketable securities and investments 641 423 218 Losses on sales of investment securities 2 6 -4 Loss on liquidation of affiliate 77 - 77 Write-off of deposit for trade - 437 -437 Business reorganization costs - 569 -569 Income before income taxes and minority interests 7,761 2,270 5,491 Current income taxes 3,671 1,836 1,835 Deferred income taxes (614) (1,409) 794 Minority interests 61 (569) 631	Loss on floriculture business	1,014	-	1,014
Losses on sales of investment securities 2 6 -4 Loss on liquidation of affiliate 77 - 77 Write-off of deposit for trade - 437 -437 Business reorganization costs - 569 -569 Income before income taxes and minority interests 7,761 2,270 5,491 Current income taxes 3,671 1,836 1,835 Deferred income taxes (614) (1,409) 794 Minority interests 61 (569) 631	Devaluation of marketable securities and		-	
Loss on liquidation of affiliate 77 - 77 Write-off of deposit for trade - 437 -437 Business reorganization costs - 569 -569 Income before income taxes and minority interests 7,761 2,270 5,491 Current income taxes 3,671 1,836 1,835 Deferred income taxes (614) (1,409) 794 Minority interests 61 (569) 631			_	
Write-off of deposit for trade - 437 -437 Business reorganization costs - 569 -569 Income before income taxes and minority interests 7,761 2,270 5,491 Current income taxes 3,671 1,836 1,835 Deferred income taxes (614) (1,409) 794 Minority interests 61 (569) 631		_	6	<u> </u>
Business reorganization costs - 569 -569 Income before income taxes and minority interests 7,761 2,270 5,491 Current income taxes 3,671 1,836 1,835 Deferred income taxes (614) (1,409) 794 Minority interests 61 (569) 631	•	//	-	
Income before income taxes and minority interests 7,761 2,270 5,491 Current income taxes 3,671 1,836 1,835 Deferred income taxes (614) (1,409) 794 Minority interests 61 (569) 631	•	-		
minority interests 7,761 2,270 5,491 Current income taxes 3,671 1,836 1,835 Deferred income taxes (614) (1,409) 794 Minority interests 61 (569) 631		-	569	-569
Current income taxes 3,671 1,836 1,835 Deferred income taxes (614) (1,409) 794 Minority interests 61 (569) 631		7,761	2,270	5,491
Deferred income taxes (614) (1,409) 794 Minority interests 61 (569) 631		3.671	1.836	1.835
Minority interests 61 (569) 631				*
Net income 4,643 2,412 2,230				
	Net income	4,643	2,412	2,230

Consolidated Statements of Cash Flows

(Million yen)

		(Million yen)
ltem	2004	2003
Kom	Jan. 1, 2004 to	Jan. 1, 2003 to
	Dec. 31, 2004	Dec. 31, 2003
	, , , ,	,
Cash flows from operating activities		
Income before income taxes and minority interests	7,761	2,270
Depreciation and amortization	25,329	28,434
Increase in employees' retirement benefits	148	661
Increase (decrease) in allowance for doubtful receivables	251	(474)
Interest and dividend income	(742)	(705)
Interest expense	4,863	5,779
Gain on sales of property, plant and equipment Loss on sales and disposal of property, plant	(2,409)	(18,685)
and equipment	11,479	22,945
Loss on impairment of property, plant and equipment	6,031	, <u>-</u>
Gain on sales of investment securities	(451)	(1,178)
Devaluation of investment securities	641	423
Gain on sale of business (The Westin Tokyo)	(6,820)	-
Write-off of deposit for trade	- (0.004)	437
(Increase) decrease in notes and accounts receivable	(6,901)	1,466
Decrease in inventories Increase (decrease) in notes and accounts payable	1,698 3,590	4,161 (6,198)
(Decrease) increase in liquor taxes payable	(312)	(0,198)
Decrease in deposits received	(2,382)	(2,535)
Increase in other current liabilities	762	1,224
Other	(2,801)	(472)
Subtotal	39,738	37,620
Interest and dividends received	713	786
Interest paid	(5,131)	(7,202)
Income taxes paid	(3,078)	(728)
Net cash provided by operating activities	32,242	30,476
Cash flows from investing activities		
Purchases of investment securities	(361)	(2,370)
Proceeds from sales of investment securities	1,150	3,597
Proceeds from sale of business (The Westin Tokyo)	49,659	, -
Purchases of property, plant and equipment	(7,756)	(8,424)
Proceeds from sales of property, plant and equipment	9,423	18,798
Purchases of intangibles	(594)	(398)
Increase in long-term loans receivable	(601)	(143)
Collection of long-term loans receivable Other	4,528 (2,132)	526 (628)
Net cash provided by investing activities	53.314	10,956
That sach provided by investing delivines	00,011	10,000
Cash flows from financing activities		
Net decrease in short-term bank loans	(636)	(14,585)
Proceeds from long-term debt	6,106	59,050
Repayment of long-term debt	(33,989)	(52,399)
Proceeds from issuance of bonds	20,100	(50,000)
Redemption of bonds Refund of deposit for redemption of bonds	(20,000)	(50,000)
Cash dividends paid	(1,772)	20,000 (1,695)
Other	(5,226)	(3,128)
Net cash used in financing activities	(35,418)	(42,757)
9	, ,	, ,
Effect of exchange rate changes on cash and cash equivalents	(36)	(154)
Net increase (decrease) in cash and cash equivalents	50,101	(1,479)
Cash and cash equivalents at beginning of year	8,455	9,933
Cash and cash equivalents of additional consolidated subsidiaries	125	1
Cash and cash equivalents of subsidiaries	120	'
excluded from consolidation	(0)	-
Increase in cash and cash equivalents upon	` '	
change in fiscal year-end of consolidated	23	- 0.455
Cash and cash equivalents at end of year	58,706	8,455

(Segment Information)

1. Segment Information by Business

(Million yen)

	2004 Jan. 1, 2004 to Dec. 31, 2004			,				
	Alcoholic Beverages	Soft Drinks	Restaurants	Real Estate	Other	Total	Corporate & Eliminations	Consolidated
I. Net Sales								
(1) Operating revenues	364,585	69,323	26,610	22,505	11,904	494,929	-	494,929
(2) Intra-group sales and transfers	4,985	262	-	4,931	36	10,216	(10,216)	-
Total	369,570	69,586	26,610	27,437	11,941	505,146	(10,216)	494,929
Operating expenses	350,759	69,120	26,382	21,464	12,205	479,932	(8,650)	471,281
Operating income (loss)	18,810	466	228	5,972	(264)	25,213	(1,565)	23,647
II. Assets, Depreciation and Amortization and Capital Expenditures								
Identifiable assets	303,808	19,736	15,145	197,449	519	536,659	65,452	602,111
Depreciation and amortization	15,205	289	765	8,733	336	25,329	-	25,329
Loss on impairment	5,431	-	599	-	ı	6,031	-	6,031
Capital expenditures	8,494	381	769	302	321	10,268	-	10,268

(Million yen)

									(IVIIIIIOH YEH)
		2003				Jan. 1, 2003 to Dec. 31, 2003			
		Alcoholic Beverage	Soft Drinks	Restaurants	Real Estate	Other	Total	Corporate & Eliminations	(Consolidated)
I.	Net Sales								
	(1) Operating revenues	341,924	65,169	26,591	33,429	12,406	479,520	-	479,520
	(2) Intra-group sales and transfers	4,943	239	-	4,586	40	9,809	(9,809)	-
	Total	346,867	65,408	26,591	38,015	12,446	489,330	(9,809)	479,520
	Operating expenses	342,325	66,243	27,680	24,504	12,745	473,500	(7,310)	466,189
	Operating income (loss)	4,541	(835)	(1089)	13511	(298)	15,830	(2,499)	13,330
II.	Assets, Depreciation and Amortization and Capital Expenditures								
	Identifiable assets	327,650	19,535	18,142	247,871	12,269	625,468	5,168	630,637
	Depreciation and amortization	17,037	346	809	9,867	373	28,434	-	28,434
	Capital expenditures	7,644	214	874	1,187	160	10,081	-	10,081

Notes

(1) Segment classifications reflect the similarity of constituent businesses and take into account standard industry classifications in Japan

(2) Main products in each segment

Main products in each segment				
Business Segment	Main Products			
	Beer, Happo-shu and others, wine, whiskey and others, distribution, brewing			
Alcoholic Beverages	equipment and agribusiness			
Soft Drinks	Soft drinks and other non-alcoholic beverages			
Restaurants	Operation of beer halls and restaurants			
Real Estate	Real estate leasing, real estate sales, operation of commercial facilities, utility supplies			
Other	Hotel operations and other activities			

- (3) Unallocated operating expenses included in "Corporate & Eliminations" amounted to 1,751 million yen in 2004. This represented expenses incurred at the Company. In 2003, unallocated operating expenses were 2,721 million yen. These expenses included 2,000 million yen related to general administration of the Company before the July 1, 2003 corporate separation and 721 million yen incurred at the Company after separation. Unallocated assets included in "Corporate & Eliminations" amounted to 75,500 million yen and 22,904 million yen at December 31, 2004 and 2003, respectively. The main components were cash and cash equivalents and marketable securities, long-term investments and assets of general administration.
- (4) Depreciation and amortization and capital expenditures include long-term prepaid expenses and other write-offs.

2. Geographical Segment Information

Sales and assets in Japan account for more than 90% of consolidated net sales and assets. Accordingly, geographical segment information has not been disclosed.

3. Overseas Sales

Overseas sales account for less than 10% of consolidated net sales. Accordingly, overseas sales have not been disclosed.



Fiscal Year Ended December 31, 2004 Full-Year Earnings Report—Supplementary Information

- 1. Consolidated Statements of Income (Year Ended December 31)
- 2. Consolidated Statements of Income: Breakdown of Key Changes
- 3. Consolidated Balance Sheets (As of December 31)
- 4. Consolidated Full-Year Outlook (Fiscal Year Ending December 31, 2005)
- 5. Projected Full-Year Statements of Income: Breakdown of Key Changes (Fiscal Year Ending December 31, 2005)
- 6. [Reference] Major Sales Volum
- 7. Financial Highlights

February 2005

SAPPORO HOLDINGS LTD.

Code: 2501
URL http://www.sapporoholdings.jp/english/

Condensed Consolidated Statements of Income

(Billions of yen)

Condensed Consolidated Statements of II	Jan. 1-Dec. 31, 2004	Jan. 1-Dec. 31, 2003	Change	% Change
Alcoholic Beverages	364.5	341.9	22.6	6.6%
Soft Drinks	69.3	65.1	4.1	6.4%
Restaurants	26.6	26.5	0	0.1%
Real Estate	22.5	33.4	10.9	32.7%
Others	11.9	12.4	0.5	4.0%
Net Sales	494.9	479.5	15.4	3.2%
Alcoholic Beverages	18.8	4.5	14.2	314.2%
Soft Drinks	0.4	0.8	1.3	-
Restaurants	0.2	1.0	1.3	-
Real Estate	5.9	13.5	7.5	55.8%
Others	0.2	0.2	0	-
General corporate and intercompany eliminations	1.5	2.4	0.9	-
Operating Income	23.6	13.3	10.3	77.4%
Alcoholic Beverages	16.5			
Soft Drinks	0.4			
Restaurants	0.2			
Real Estate	3.3			
Others, general corporate and intercompany eliminations	2.4			
Ordinary Income 1	18.0	6.7	11.2	165.2%
Alcoholic Beverages	0.2			
Soft Drinks	0.4			
Restaurants	0.6			
Real Estate	7.5			
Others, general corporate and intercompany eliminations	2.5			
Net Income*1	4.6	2.4	2.2	92.4%

^{*1} Stated as a lump-sum figure for the fiscal year ended December 31, 2003 prior to the establishment of operating companies under the new holding company structure. "Others" includes Sapporo Holdings.

Adjustments to the group financing spread due to the financial income (expenses) of operating companies is accounted for in the calculation of ordinary income and net income.

(Consolidated)	Jan. 1-Dec. 31, 2004	Jan. 1-Dec. 31, 2003	Change	% Change
Financial Liabilities	289.8	323.3	33.5	10.4%
Capital Expenditures (paid basis)	8.3	8.8	4.0	5.4%
Depreciation and Amortization	25.3	28.4	3.1	10.9%
Return on Invested Capital	6.0%	3.1%		

Major Changes in Income ▲ indicates a negative change (Billions of yen) Remarks **Major Factors** Change Details **Amount** Beer and related products 14.1 15.8 Increased volume/product mix 10.7 Marginal profit Raw materials costs 3.7 0.8 Energy cost reductions Others 0.6 Fixed costs, others **▲** 1.7 Concentrated production 2.3 **▲** 3.4 Higher sales promotion costs ▲ 1.1 Expenses previously classified as corporate until previous fiscal year 0.5 Wine and spirits Higher sales promotion costs ▲ 0.6 0.7 Transportation 0.4 Others 0.3 Alcoholic Beverages 142 Soft Drinks 1.3 Increased volume/product mix Cost reductions 1.3 Restaurants 13 0.2 New format outlets and remodeling 1.1 Cost reductions Real Estate **▲** 7.5 **▲** 8.1 Sales 0.6 Rent Others Others Following business restructuring, corporate expenses allocated to each 0.9 Corporate 1.1 operating company* Change in Operating Income 10.3 0.9 Other income (expenses) Financial expenses (▲5.2→▲4.1) 1.1 Others ($\triangle 1.3 \rightarrow \triangle 1.5$) ▲ 0.2 Change in Ordinary Income 11 2 **▲** 5.7 Gain on sales of investment securities $(1.1 \rightarrow 0.4)$ **▲** 0.7 Extraordinary gains and losses Gain on sale of businesses (0→6.8) 6.8 Gain on sales of property, plant and equipment (18.7→2.4) **▲** 16.3 Loss on sales of property, plant and equipment ($\triangle 0.8 \rightarrow \triangle 7.5$) **▲** 6.7 **▲** 6.0 Impairment loss on property, plant and equipment $(0 \rightarrow \blacktriangle 6.0)$ Loss on disposal of property, plant and equipment($\triangle 22.1 \rightarrow \triangle 3.9$) 18.2 Losses in affiliated businesses (0→▲1.0) **▲** 1.0 Loss on redemption of bonds $(0 \rightarrow \blacktriangle 0.9)$ ▲ 0.9 Others ($\blacktriangle 1.4 \rightarrow \blacktriangle 5.0$) 0.9 **▲** 2.6 Change in income taxes ▲ 0.6 Loss on minority interests

2.2

Change in Net Income

^{*}The gain of ¥1.1 billion in the corporate division, and commensurate loss in the Alcoholic Beverages segment, was the result of the transfer of ¥1.1 billion in administrative division expenses (general corporate expenses last year) from the former Sapporo Breweries Ltd. to the Alcoholic Beverages segment during the fiscal year under review. This was due to business realignment carried out on July 1, 2003.

Consolidated Financial Results (Fiscal Year Ended December 31, 2004)

Condensed Consolidated Balance Sheets (As of December 31) (Billions of yen) Jan. 1-Dec. 31, Jan. 1-Dec. 31, Change % Change 2004 2003 Current Assets 184.1 134.5 49.5 36.8% Cash and cash equivalents 58.7 8.5 50.1 587.4% 6.5 Notes and accounts receivable-trade 79.8 73.2 8.9% Inventories 23.0 24.8 1.8 7.2% 5.3 Others 22.5 27.8 19.2% 78.1 **Fixed Assets** 418.0 496.1 15.7% Property, plant and equipment 354.2 432.6 78.4 18.1% 63.8 63.4 0.4 0.6% Investments **Total Assets** 602.1 630.6 28.5 4.5% Current Liabilities 233.6 195.1 38.4 19.7% Notes and accounts payable-trade 34.8 31.2 3.5 11.5% Short-term bank loans 80.6 44.1 36.4 82.6% Others 118.2 119.8 1.6 1.3% Long-term Liabilities 276.2 348.0 71.8 20.6% 209.2 279.2 70.0 25.1% Long-term debt 16.8 17.0 0.2 1.3% Employees' retirement benefits Others 50.1 51.7 1.6 3.1% Total Liabilities 509.8 543.2 33.4 6.1% 0 0.0 Minority Interests 87.3 92.2 4.9 5.6% Total Shareholders' Equity 602.1 630.6 28.5 4.5% Total Liabilities and Shareholders' Equity

Condensed Balance Sheet by Operating Company (Billions of yen) Sapporo Lion Sapporo Sapporo Yebis Garden Jan. 1-Dec. 31, 2004 Breweries Ltd Beverage Co Place Co., Ltd. **Current Assets** 105.4 18.7 3.3 2.9 Fixed Assets 191.5 3.6 12.1 194.6 296.9 22.3 15.4 197.5 Total Assets **Current Liabilities** 161.9 15.1 3.0 20.0 Long-term Liabilities 108.5 2.1 2.6 142.1 98.5 0.8 139.4 (Long-term debt) Total Shareholders' Equity 26.4 5.1 9.8 35.4 296.9 22.3 15.4 197.5 Total Liabilities and Shareholders' Equity

Consolidated Full-Year Outlook (Fiscal Year Ending December 31, 2005)

Condensed Consolidated Statements of Income (Forecast)

(Billions of ven)

Soft Drinks	Condensed Consolidated State	(Billions of yen)			
Soft Drinks 73.1 69.3 3.7 55 Restaurants 27.2 26.6 0.5 22 Real Estate 21.0 22.5 1.5 6 Others 0.7 11.9 11.2 94 Net Sales 482.0 494.9 12.9 2 Alcoholic Beverages 16.4 18.8 2.4 11 Soft Drinks 0.9 0.4 0.5 93 Restaurants 0.7 0.2 0.5 207 Real Estate 4.8 5.9 1.1 11 Others 0.1 0.2 0.1 General corporate and intercompany eliminations 1.9 1.5 0.4 Operating Income 20.8 23.6 2.8 12 Alcoholic Beverages 14.3 16.5 2.2 13 Soft Drinks 0.7 0.4 0.2 73 Restaurants 0.7 0.2 0.4 180 Real Estate 2.9 3.3 0.3 11 Others 2.1 2.4 0.3 Ordinary Income*1 16.5 18.0 1.5 8 Alcoholic Beverages 7.7 0.2 7.8 Soft Drinks 0.6 0.4 0.1 33 Restaurants 0.4 0.6 0.9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Depreciation and Amortization 22.7 25.3 2.6 10 Depreciation and Amortization 22.7 25.3 2.6 10 Real Estate 2.4 7.5 5.1 68 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10 Depreciation and Amortization 22.7 25.3 2.6 10 Alcoholic Beverages 1.4 1.5 1.5 Restaurants 2.5 2.5 2.5 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10		Forecast (Jan. 1- Dec. 31, 2005)		Change	%-Change
Restaurants 27.2 26.6 0.5 2 Real Estate 21.0 22.5 1.5 6 Others 0.7 11.9 11.2 94 Net Sales 482.0 494.9 12.9 2 Alcoholic Beverages 16.4 18.8 2.4 12 Soft Drinks 0.9 0.4 0.5 93 Restaurants 0.7 0.2 0.5 207 Real Estate 4.8 5.9 1.1 19 Others 0.1 0.2 0.1 0.2 General corporate and intercompany eliminations 1.9 1.5 0.4 Operating Income 20.8 23.6 2.8 12 Alcoholic Beverages 14.3 16.5 2.2 13 Soft Drinks 0.7 0.4 0.2 73 Restaurants 0.7 0.2 0.4 180 Real Estate 2.9 3.3 0.3 11 Others	Alcoholic Beverages	360.0	364.5	4.5	1.3%
Real Estate 21.0 22.5 1.5 6 Others 0.7 11.9 11.2 94 Net Sales 482.0 494.9 12.9 2 Alcoholic Beverages 16.4 18.8 2.4 12 Soft Drinks 0.9 0.4 0.5 93 Restaurants 0.7 0.2 0.5 207 Real Estate 4.8 5.9 1.1 19 Others 0.1 0.2 0.1 0.2 Others 0.1 0.2 0.1 0.4 Operating Income 20.8 23.6 2.8 12 Alcoholic Beverages 14.3 16.5 2.2 13 Soft Drinks 0.7 0.4 0.2 73 Restaurants 0.7 0.4 0.2 73 Real Estate 2.9 3.3 0.3 11 Others 2.1 2.4 0.3 12 Alcoholic Beverages 7.7 <td>Soft Drinks</td> <td>73.1</td> <td>69.3</td> <td>3.7</td> <td>5.4%</td>	Soft Drinks	73.1	69.3	3.7	5.4%
Others 0.7 11.9 11.2 94 Net Sales 482.0 494.9 12.9 2 Alcoholic Beverages 16.4 18.8 2.4 12 Soft Drinks 0.9 0.4 0.5 93 Restaurants 0.7 0.2 0.5 207 Real Estate 4.8 5.9 1.1 19 Others 0.1 0.2 0.1 0.2 General corporate and intercompany eliminations 1.9 1.5 0.4 0.4 Operating Income 20.8 23.6 2.8 12 Alcoholic Beverages 14.3 16.5 2.2 13 Soft Drinks 0.7 0.4 0.2 73 Restaurants 0.7 0.2 0.4 180 Real Estate 2.9 3.3 0.3 11 Others 2.1 2.4 0.3 Ordinary Income*1 16.5 18.0 1.5 8 Soft Drinks <td>Restaurants</td> <td>27.2</td> <td>26.6</td> <td>0.5</td> <td>2.2%</td>	Restaurants	27.2	26.6	0.5	2.2%
Net Sales	Real Estate	21.0	22.5	1.5	6.7%
Alcoholic Beverages 16.4 18.8 2.4 12	Others	0.7	11.9	11.2	94.1%
Soft Drinks	Net Sales	482.0	494.9	12.9	2.6%
Restaurants 0.7 0.2 0.5 207 Real Estate 4.8 5.9 1.1 19 Others 0.1 0.2 0.1 General corporate and intercompany eliminations 1.9 1.5 0.4 Operating Income 20.8 23.6 2.8 12 Alcoholic Beverages 14.3 16.5 2.2 13 Soft Drinks 0.7 0.4 0.2 73 Restaurants 0.7 0.2 0.4 180 Real Estate 2.9 3.3 0.3 11 Others 2.1 2.4 0.3 Ordinary Income*1 16.5 18.0 1.5 8 Alcoholic Beverages 7.7 0.2 7.8 8 Soft Drinks 0.6 0.4 0.1 33 Restaurants 0.4 0.6 0.9 9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5	Alcoholic Beverages	16.4	18.8	2.4	12.8%
Real Estate 4.8 5.9 1.1 19 Others 0.1 0.2 0.1 General corporate and intercompany eliminations 1.9 1.5 0.4 Operating Income 20.8 23.6 2.8 12 Alcoholic Beverages 14.3 16.5 2.2 13 Soft Drinks 0.7 0.4 0.2 73 Restaurants 0.7 0.2 0.4 180 Real Estate 2.9 3.3 0.3 11 Others 2.1 2.4 0.3 Ordinary Income*1 16.5 18.0 1.5 8 Alcoholic Beverages 7.7 0.2 7.8 8 Soft Drinks 0.6 0.4 0.1 33 Restaurants 0.4 0.6 0.9 9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 5 Net Income*1 8.0 4.6	Soft Drinks	0.9	0.4	0.5	93.1%
Others 0.1 0.2 0.1 General corporate and intercompany eliminations 1.9 1.5 0.4 Operating Income 20.8 23.6 2.8 12 Alcoholic Beverages 14.3 16.5 2.2 13 Soft Drinks 0.7 0.4 0.2 73 Restaurants 0.7 0.2 0.4 180 Real Estate 2.9 3.3 0.3 11 Others 2.1 2.4 0.3 Ordinary Income*1 16.5 18.0 1.5 8 Alcoholic Beverages 7.7 0.2 7.8 0.4 0.1 33 Restaurants 0.6 0.4 0.1 33 0.2 1.5 68 Others 3.1 2.5 0.5	Restaurants	0.7	0.2	0.5	207.0%
Semeral corporate and intercompany eliminations 1.9 1.5 0.4	Real Estate	4.8	5.9	1.1	19.6%
eliminations	Others	0.1	0.2	0.1	-
Alcoholic Beverages 14.3 16.5 2.2 13 Soft Drinks 0.7 0.4 0.2 73 Restaurants 0.7 0.2 0.4 180 Real Estate 2.9 3.3 0.3 11 Others 2.1 2.4 0.3 Ordinary Income*1 16.5 18.0 1.5 8 Alcoholic Beverages 7.7 0.2 7.8 Soft Drinks 0.6 0.4 0.1 33 Restaurants 0.4 0.6 0.9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10		1.9	1.5	0.4	-
Soft Drinks 0.7 0.4 0.2 73 Restaurants 0.7 0.2 0.4 180 Real Estate 2.9 3.3 0.3 11 Others 2.1 2.4 0.3 Ordinary Income*1 16.5 18.0 1.5 8 Alcoholic Beverages 7.7 0.2 7.8 0.2 7.8 0.2 7.8 0.4 0.1 33 0.3 0.1 33 0.3 0.4 0.1 33 0.3 0.1 0.2 7.8 0.2 7.8 0.2 7.8 0.2 7.8 0.2 7.8 0.2 7.8 0.2 7.8 0.2 7.8 0.2 7.8 0.2 7.8 0.2 7.8 0.2 7.8 0.1 3.3 0.3 0.3 0.1 3.3 0.3 0.4 0.1 3.3 0.2 1.0 0.0 0.9 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 <td>Operating Income</td> <td>20.8</td> <td>23.6</td> <td>2.8</td> <td>12.0%</td>	Operating Income	20.8	23.6	2.8	12.0%
Restaurants 0.7 0.2 0.4 180 Real Estate 2.9 3.3 0.3 11 Others 2.1 2.4 0.3 Ordinary Income*1 16.5 18.0 1.5 8 Alcoholic Beverages 7.7 0.2 7.8 Soft Drinks 0.6 0.4 0.1 33 Restaurants 0.4 0.6 0.9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10	Alcoholic Beverages	14.3	16.5	2.2	13.4%
Real Estate 2.9 3.3 0.3 11 Others 2.1 2.4 0.3 Ordinary Income*1 16.5 18.0 1.5 8 Alcoholic Beverages 7.7 0.2 7.8 Soft Drinks 0.6 0.4 0.1 33 Restaurants 0.4 0.6 0.9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10	Soft Drinks	0.7	0.4	0.2	73.3%
Others 2.1 2.4 0.3 Ordinary Income*1 16.5 18.0 1.5 8 Alcoholic Beverages 7.7 0.2 7.8 Soft Drinks 0.6 0.4 0.1 33 Restaurants 0.4 0.6 0.9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10	Restaurants	0.7	0.2	0.4	180.0%
Ordinary Income*1 16.5 18.0 1.5 8 Alcoholic Beverages 7.7 0.2 7.8 Soft Drinks 0.6 0.4 0.1 33 Restaurants 0.4 0.6 0.9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10	Real Estate	2.9	3.3	0.3	11.6%
Alcoholic Beverages 7.7 0.2 7.8 Soft Drinks 0.6 0.4 0.1 33 Restaurants 0.4 0.6 0.9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10	Others	2.1	2.4	0.3	-
Soft Drinks 0.6 0.4 0.1 33 Restaurants 0.4 0.6 0.9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10	Ordinary Income*1	16.5	18.0	1.5	8.4%
Restaurants 0.4 0.6 0.9 Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10	Alcoholic Beverages	7.7	0.2	7.8	-
Real Estate 2.4 7.5 5.1 68 Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10	Soft Drinks	0.6	0.4	0.1	33.9%
Others 3.1 2.5 0.5 Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10	Restaurants		0.6	0.9	-
Net Income*1 8.0 4.6 3.3 72 Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10				5.1	68.1%
Financial Liabilities 226.3 289.8 63.5 21 Capital Expenditures 18.6 8.3 10.2 122 Depreciation and Amortization 22.7 25.3 2.6 10	Others	3.1	2.5	0.5	-
Capital Expenditures18.68.310.2122Depreciation and Amortization22.725.32.610	Net Income*1	8.0	4.6	3.3	72.3%
Depreciation and Amortization 22.7 25.3 2.6 10	Financial Liabilities	226.3	289.8	63.5	21.9%
	Capital Expenditures	18.6	8.3	10.2	122.8%
	Depreciation and Amortization	22.7	25.3	2.6	10.3%
Return on Invested Capital 6.1% 6.0%	Return on Invested Capital	6.1%	6.0%		

^{1 &}quot;Others" includes Sapporo Holdings.

Adjustments to the group financing spread due to the financial income (expenses) of operating companies is accounted for in the calculation of ordinary income and net income.

Consolidated Full-Year Outlook (Fiscal Year Ending Dec. 31, 2005)

Major Changes in Income

Change in income taxes

Change in Net Income

Gain on minority interests

Remarks **Major Factors** Change **Details Amount** Beer and related products 3.5 Marginal profit Increased volume/product mix 0.9 Raw materials costs 0.9 Others 0.2 3.3 Higher sales promotion costs 3.4 Fixed costs, others System-related costs 0.8 Others 0.9 Wine and spirits 1.0 Increased volume/product mix 1.0 0.1 Others 0.1 Transportation Others 0 Alcoholic Beverages 2.4 Soft Drinks 0.5 Increased volume/product mix 0.3 Cost reductions 0.2 0.5 0.3 Restaurants Sapporo Lion Others 0.2 Real Estate 1.1 Sales 0.3 8.0 Others 0.1 0.3 Improvement due to sale of businesses Others 0.2 General corporate and 0.4 Consolidation of administrative divisions 0.4 intercompany eliminations Change in Operating Income 2.8 Other income (expenses) Financial income (expenses) (4.1 1.4 Others (1.5 0.1 1.6) Change in Ordinary Income 1.5 Extraordinary gains and losses 7.4 Gain on sales of investment securities (0.4 0) 0.4

indicates a negative change

(Billions of yen)

6.8

2.4 7.5

6.0

3.0

1.0 0.9

1.4

Others (0.5 1.9)

2.6

0.1 3.4 Gain on sale of businesses (6.8 0)

Losses in affiliated businesses (1.0 0)

Loss on redemption of bonds (0.9 0)

Gain on sales of property, plant and equipment (2.4 0)

Loss on sales of property, plant and equipment (7.50) Impairment loss on property, plant and equipment (6.00)

Loss on disposal of property, plant and equipment (3.9 0.9)

[Reference] Major Sales Volume

Beer (10,000 cases)

	Forecast (Jan. 1- Dec. 31, 2005)	YoY Comparison	Jan. 1-Dec. 31, 2004	YoY Comparison
Sapporo Black Label	2,600	92%	2,840	94%
Yebisu (Total)	1,050	107%	978	98%
Yebisu	920	106%	865	101%
Yebisu Black	110	97%	113	77%
Guinness	48	122%	39	123%
1.Beer (Total)	3,830	95%	4,020	95%
2.Happo-shu (Total)	1,470	83%	1,775	72%
3. Draft One	2,200	121%	1,815	
Beer and Happo-shu (Total) (1+2)	5,300	91%	5,796	86%
Happo-shu and Draft One (Total)(2+3)	3,670	102%	3,591	144%
Beer, Happo-shu and Draft One (Total)(1+2+3)	7,500	99%	7,611	113%

Sales volume for beer and Happo-shu operations in Japan

Wine and Spirits

(10,000 cases)

		Forecast (Jan. 1- Dec. 31, 2005)	YoY Comparison	Jan. 1-Dec. 31, 2004	YoY Comparison
D	Domestic wines	137	105%	130	95%
lr	mported wines	92	137%	67	112%
Wine ((Total)	229	116%	197	100%
S	Spirits	56	106%	53	102%
Wine a	and spirits (Total)	285	114%	250	100%

Soft Drinks (10,000 cases)

	Forecast (Jan. 1- Dec. 31, 2005)	YoY Comparison	Jan. 1-Dec. 31, 2004	YoY Comparison
Soft Drinks	3,850	105%	3,673	108%

Financial Highlights (Fiscal Years Ended Dec. 31, 1998-2004, Fiscal Year Ending December 31, 2005)

Consolidated Full-Year Results

(Billions of yen)

	Jan. 1-Dec. 31, 1998	Jan. 1-Dec. 31, 1999	Jan. 1- Dec. 31, 2000	Jan. 1- Dec. 31, 2001
Net Sales	605.7	572.9	564.0	557.2
Operating Income	11.1	16.9	16.2	19.7
Ordinary Income	0.4	8.0	8.5	9.4
Net Income	11.1	4.4	1.3	4.3
Total Assets	841.4	808.0	764.6	729.6
Total Shareholders Equity	99.9	103.1	103.3	105.9
Financial Liabilities			399.9	372.8
Capital Expenditures			31.0	12.6
Depreciation and Amortization			33.2	32.3

	Jan. 1 - Dec. 31, 2002	Jan. 1 - Dec. 31, 2003	Jan. 1- Dec. 31, 2004	Forecast (Jan. 1- Dec. 31, 2005)
Net Sales	511.7	479.5	494.9	482.0
Operating Income	10.9	13.3	23.6	20.8
Ordinary Income	2.3	6.7	18.0	16.5
Net Income	1.1	2.4	4.6	8.0
Total Assets	717.4	630.6	602.1	
Total Shareholders Equity	106.5	87.3	92.2	
Financial Liabilities	364.3	323.3	289.8	226.3
Capital Expenditures	11.9	8.8	8.3	18.6
Depreciation and Amortization	31.4	28.4	25.3	22.7