



Fiscal Year Ended December 31, 2009 Consolidated Earnings Report—Supplementary Information

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February 2010

SAPPORO HOLDINGS LTD.

Securities code: 2501

URL http://www.sapporoholdings.jp/english/

Consolidated Results (Year Ended December 31, 2009)

1. Condensed Consolic	е	(billions of yen		
	Year ended December 31, 2008	Year ended December 31, 2009	Change	Change (%)
Alcoholic Beverages	324.7	305.4	(19.2)	(5.9)
Japan	299.6	282.9	(16.7)	(5.6)
International	25.0	22.5	(2.4)	(9.7)
Soft Drinks	36.8	30.7	(6.1)	(16.6)
Restaurants	29.5	28.0	(1.5)	(5.1)
Real Estate	23.4	23.2	(0.1)	(0.8)
Net sales	414.5	387.5	(27.0)	(6.5)
Alcoholic Beverages	8.6	8.1	(0.4)	(5.0)
Japan	7.7	7.4	(0.2)	(2.9)
International	0.9	0.6	(0.2)	(23.1)
Soft Drinks	0.2	0.3	0.0	36.5
Restaurants	0.5	(0.1)	(0.7)	-
Real Estate	7.6	7.5	(0.0)	(1.2
General corporate and intercompany eliminations	(2.3)	(2.9)	(0.6)	-
Operating income	14.6	12.8	(1.7)	(12.2
Non-operating income	1.7	2.2	0.4	28.7
Non-operating expenses	5.8	4.3	(1.4)	(25.3)
Ordinary income	10.5	10.7	0.1	1.9
Extraordinary gains	26.0	0.9	(25.0)	(96.3
Extraordinary losses	18.5	2.8	(15.7)	(84.8
Income before income taxes and minority interests	17.9	8.8	(9.0)	(50.6
Income taxes	10.3	4.3	(6.0)	(58.0
Minority interests (loss)	(0.0)	(0.0)	0.0	-
Net income	7.6	4.5	(3.1)	(40.6

Consolidated	Year ended December 31, 2008	Year ended December 31, 2009	Change	Change (%)
Financial liabilities *1	189.2	197.5	8.2	4.4
Capital expenditures (cash basis)	27.3	21.8	(5.5)	(20.2)
Depreciation and amortization	21.6	22.5	0.9	4.4

Operating income to net sales (excluding liquor tax) (%)	5.2	4.9	(0.3)	
Debt-to-equity ratio (times)	1.6	1.7	0.0	
Return on equity (%)	6.3	3.9	(2.4)	

*1: Financial liabilities include the balance of lease obligations.

2. Consolidated Statements of Income Breakdown of Key Changes

Breakdown of Key C	nanges		(billions of ye
	Details	Year ended December 31, 2008	Year ended December 31, 2009	Change
Beer and related products	Total	6.5	5.8	(0.
Marginal profit	Sub total			(0.
	Increase (decrease) in volume / Product mix			(1.
	(Beer -5.5, Happoshu -2.9, New genre +5.5, Product mix +1.5)		
	Decrease in production costs			0.
	Loss on disposal of inventories			(0.
	Transportation expenses			0.
	Other			0.
Fixed and other costs	Sub total			(0.
	Revisions to depreciation rules			(1
	Increase in retirement benefit expenses			(0
	Sales promotion costs			0
	Personnel expenses			0
	Other			1
Wine and spirits		0.5	0.6	0
Other		0.7	1.0	0
Alcoholic Beverages (Japan)		7.7	7.4	(0
	Increase in volume / Product mix / Raw ingredients and materials			0
	Exchange rates			(0
	Other			(0
Alcoholic Beverages (Internatio		0.9	0.6	(0
	Decrease in volume / Product mix	0.0	0.0	(1
	Decrease in volume / roduct mix			0
	Loss on disposal of inventories			0 (0
	Other cost reductions			1
Soft Drinks		0.2	0.3	
	Fuithing stores	0.2	0.3	0
	Existing stores			(0
	New stores / Refurbished stores		(2,4)	0
Restaurants		0.5	(0.1)	(0)
	Rent			0
	Sales			0
	Effect of sale of co-ownership stake in Yebisu Garden Palace			(0
Real Estate		7.6	7.5	(0
General corporate and intercon	npany eliminations	(2.3)	(2.9)	(0
ange in operating income		14.6	12.8	(1
	Financial income (expense)	(2.7)	(2.7)	0
	Equity in income (losses) of affiliates	(0.0)	0.3	0
	Other	(1.4)	0.3	1
Non-operating income and exp		(4.1)	(2.1)	2
ange in ordinary income		10.5	10.7	0
	Onio en enlas of assessments, stant and asseinment			
	Gain on sales of property, plant and equipment	25.8	0.9	(24
	Other extraordinary gains	0.1	0.0	(0
	Loss on disposal of property, plant and equipment	(5.8)	(1.5)	4
	Impairment loss on property, plant and equipment	(8.2)	(0.9)	7
	Provision for gift voucher redemptions	(0.7)	-	0
	Loss on revision of retirement benefit plan	(1.3)	-	1
	Early retirement benefits	(0.3)	-	0
	Business reorganization expenses	(1.5)	-	1
	Loss on devaluation of investment securities	(0.7)	(0.2)	0
	Loss on devaluation of inventories	-	(0.1)	(0
Extraordinary gains and losses		7.4	(1.9)	(9
ange in income before income	taxes and minority interests	17.9	8.8	(9
Change in income taxes and m	inority interests (loss)	(10.3)	(4.3)	6

3. Condensed Consolidated Balance Sheets

3. Condensed Consolidated Balar	3. Condensed Consolidated Balance Sheets					
	As of December 31, 2008	As of December 31, 2009	Change			
Current assets	129.4	102.2	(27.1)			
Cash and cash equivalents	22.4	6.3	(16.1)			
Notes and accounts receivable - trade	62.2	60.1	(2.1)			
Inventories	21.4	22.9	1.5			
Other	23.2	12.8	(10.4)	Other accounts receivable (beer gift vouchers) - 5.9		
Fixed assets	397.8	404.5	6.7			
Property, plant and equipment	340.1	339.7	(0.4)			
Investments and other assets	57.6	64.8	7.1	Mainly increase in investment securities		
Total assets	527.2	506.8	(20.4)			
Current liabilities	213.2	169.2	(43.9)			
Notes and accounts payable - trade	23.8	20.1	(3.6)			
Short-term bank loans	63.5	46.8	(16.6)			
Other	125.8	102.2	(23.6)	Deposits received (beer gift vouchers) -19.6		
Long-term liabilities	197.2	219.0	21.8			
Long-term debt	125.7	150.7	24.9			
Employees' retirement benefits	7.5	7.4	0.0			
Other	63.9	60.8	(3.0)			
Total liabilities	410.4	388.2	(22.1)			
Total net assets	116.8	118.5	1.7			
Total liabilities and net assets	527.2	506.8	(20.4)			

Condensed Balance Sheets by O	perating Company	у			(billions of yen)
As of December 31, 2009	Sapporo Breweries Ltd.	Sapporo International Inc.	Sapporo Beverage Co. Ltd	Sapporo Lion Ltd.	Yebisu Garden Place Co., Ltd.
Current assets	73.9	0.4	13.0	1.7	3.4
Fixed assets	170.3	32.1	2.2	11.6	158.1
Total assets	244.2	32.5	15.3	13.3	161.5
Current liabilities	171.7	0.9	7.0	2.4	17.4
Long-term liabilities	47.1	1.9	6.3	1.7	95.4
(Of which, financial liabilities) *1	82.5	2.6	4.2	_	87.9
Total net assets	25.3	29.5	1.8	9.1	48.6
Total liabilities and net assets 244.2		32.5	15.3	13.3	161.5
*1: Financial liabilities include the balance in	lease obligation				

*1: Financial liabilities include the balance in lease obligation.

Consolidated Forecasts (Year Ending December 31, 2010)

4. Condensed Consolida		(billions of yen)		
	Year ended December 31, 2009	Year ending December 31, 2010	Change	Change (%)
Alcoholic Beverages	305.4	311.0	5.5	1.8
Japan	282.9	285.0	2.1	0.7
International	22.5	26.0	3.4	15.1
Soft Drinks	30.7	32.0	1.3	4.1
Restaurants	28.0	27.0	(1.0)	(3.7)
Real Estate	23.2	24.5	1.2	5.3
Net sales	387.5	394.5	6.9	1.8
Alcoholic Beverages	8.1	8.3	0.1	1.5
Japan	7.4	7.5	0.0	0.2
International	0.6	0.8	0.1	15.4
Soft Drinks	0.3	0.7	0.4	132.5
Restaurants	(0.1)	0.2	0.4	-
Real Estate	7.5	8.0	0.5	6.3
General corporate and intercompany eliminations	(2.9)	(3.7)	(0.8)	-
Operating income	12.8	13.5	0.6	4.7
Non-operating income	2.2	2.1	(0.1)	(5.7)
Non-operating expenses	4.3	4.6	0.2	4.6
Ordinary income	10.7	11.0	0.2	2.6
Extraordinary gains	0.9	0.0	(0.9)	(100.0)
Extraordinary losses	2.8	2.3	(0.5)	(18.4)
Income before income taxes and minority interests	8.8	8.7	(0.2)	(2.0)
Income taxes	4.3	4.0	(0.3)	(8.1)
Minority interests (loss)	(0.0)	(0.1)	(0.1)	-
Net income	4.5	4.8	0.2	5.8

Consolidated	Year ended December 31, 2009	Year ending December 31, 2010	Change	Change (%)
Financial liabilities *1	197.5	210.0	12.5	6.3
Capital expenditures (cash basis)	21.8	33.2	11.4	52.0
Depreciation and amortization	22.5	22.8	0.3	1.3
Operating income to net sales (excluding liquor tax) (%)	4.9	5.0	0.1	
Debt-to-equity ratio (times)	1.7	1.7	0.1	
Return on equity (%)	3.9	4.0	0.1	

*1: Financial liabilities include the balance of lease obligations.

5. Consolidated Statements of Income

	Details	Year ended December 31, 2009	Year ending December 31, 2010	Change
Beer and related product	s Total	5.8	5.9	0
Marginal profit	Sub total			4
	Increase (decrease) in volume / Product mix			4
	(Beer +0.3, Happoshu -1.5, New genre +5.3, Product mix +0.1)			
	Decrease in production costs			(
Fixed and other co				(4
	Depreciation of new sales and logistics system			(1
	Sales promotion costs			(1
14/2 1 1 1	Other			(1
Wine and spirits		0.6	0.6	
Other		1.0	1.0	
Icoholic Beverages (Japa	h)	7.4	7.5	
	Increase in volume / Product mix			<i>.</i>
	Increase in marketing expenses			(0
	Other			(0
	Business in Vietnam			(0
Icoholic Beverages (Interr	ational)	0.6	0.8	
	Decrease in volume / Product mix			
	Decrease in production costs			
	Other costs			(C
	Food business			
oft Drinks		0.3	0.7	
	Existing stores			
	New stores / Refurbished stores			
Restaurants		(0.1)	0.2	
	Sales			
	Rent			
Real Estate		7.5	8.0	
eneral corporate and inter	company eliminations	(2.9)	(3.7)	(0
nge in operating income		12.8	13.5	
	Financial income (expense)	(2.7)	(3.1)	(0
	Equity in income (losses) of affiliates	0.3	0.3	(-
	Other	0.3	0.3	
Ion-operating income and	expenses	(2.1)	(2.5)	(0
nge in ordinary income		10.7	11.0	Ì
	Gain on sales of property, plant and equipment	0.9	-	(0
	Other extraordinary gains	0.0	-	(C
	Loss on disposal of property, plant and equipment	(1.5)	(1.0)	(-
	Impairment loss on property, plant and equipment	(0.9)	· ·	(
	Loss on devaluation of investment securities	(0.2)	-	(
	Loss on devaluation of inventories	(0.1)	-	(
		()	(1.3)	(1
	Other extraordinary losses	-		
xtraordinary gains and los		(1.9)		
	ses	(1.9)	(2.3)	(0
	ses me taxes and minority interests	(1.9) 8.8 (4.3)		

* Assumed exchange rates: US\$1 = 90 yen, CAN\$1 = 82 yen

Reference Materials

6. Major Sales Volume Data

Beer (Japan) (10,000 cases)							
	Jan. 1 - Dec. 31, 2009	Year on year (%)	Year ending Dec.31, 2010	Year on year (%)			
Sapporo Black Label	1,948	90	1,890	97			
Yebisu (total)	1,060	98	1,200	113			
1. Beer (total)	3,234	91	3,250	101			
2. Happoshu (total)	319	55	200	63			
Mugi to Hop	1,107	216	1,500	136			
3. New genre beverages	1,912	127	2,290	120			
Beer, happoshu, and new genre (total; 1 + 2 + 3)	5,465	97	5,740	105			

Beer (International)

Beer (International) (10,000 cases						
	Jan. 1 - Dec. 31, 2009	Year on year (%)	Year ending Dec.31, 2010	Year on year (%)		
Sleeman Breweries Ltd. *1	1,045	110	1,190	114		
Sapporo brand	212	85	252	119		

*1 Excludes contracted manufacturing for the Sapporo brand

Wine and Spirits

Wi	ne and Spirits				(10,000 cases)
		Jan. 1 - Dec. 31, 2009	Year on year (%)	Year ending Dec.31, 2010	Year on year (%)
	Domestic wines	103	78	103	100
	Imported wines	68	92	68	100
Win	ne (total)	171	83	171	100
	Spirits	53	102	54	102
Win	e and spirits (total)	224	87	225	100

Shochu				(billions of yen)
	Jan. 1 - Dec. 31, 2009	Year on year (%)	Year ending Dec.31, 2010	Year on year (%)
Shochu	11.4	104	9.3	82

Soft Drinks				(10,000 cases)
	Jan. 1 - Dec. 31, 2009	Year on year (%)	Year ending Dec.31, 2010	Year on year (%)
Soft Drinks	1,996	82.0	1,950	98.0

7. Financial Highlights

(Consolidated Full-year Results (Forecast), 2001 - 2010)

Consolidated Financial Results

(billions of yen) Year ended Year ended Year ended Year ended Year ended December 31, December 31, December 31, December 31, December 31, 2001 2002 2003 2004 2005 479.5 494.9 Net sales 557.2 511.7 453.6 Operating income 19.7 10.9 13.3 23.6 10.3 6.7 9.4 2.3 18.0 6.6 Ordinary income 1.1 4.3 2.4 4.6 3.6 Net income Total assets 729.6 717.4 630.6 602.1 563.8 Total net assets 105.9 106.5 87.3 92.2 111.4 372.8 364.3 323.3 289.8 220.7 Financial liabilities Capital expenditures 12.6 11.9 8.8 8.3 12.5 32.3 31.4 28.4 25.3 22.0 Depreciation and amortization

	Year ended December 31, 2006	Year ended December 31, 2007	Year ended December 31, 2008	Year ended December 31, 2009	Year ending December 31, 2010 (Forecast)
Net sales	435.0	449.0	414.5	387.5	394.5
Operating income	8.6	12.3	14.6	12.8	13.5
Ordinary income	5.8	8.1	10.5	10.7	11.0
Net income	2.3	5.5	7.6	4.5	4.8
Total assets	589.5	561.8	527.2	506.8	
Total net assets	113.5	125.1	116.8	118.5	
Financial liabilities	236.0	212.4	189.2	197.5	210.0
Capital expenditures	21.8	19.8	27.3	21.8	33.2
Depreciation and amortization	21.9	24.5	21.6	22.5	22.8