

# Nine Months ended September 30, 2014 Consolidated Third Quarter Earnings Report - Supplementary Information

## Consolidated Results (Nine months ended September 30, 2014)

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#### **Reference Materials: Consolidated Forecasts**

\*Forecasts are unchanged from the figures announced on August 5, 2014.

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# November 2014

# SAPPORO HOLDINGS LTD.

Securities Code: 2501
URL http://www.sapporoholdings.jp/english/

# Financial Highlights (2010- 2014)

**Consolidated Financial Highlights** 

(billions of yen, except percentages, ratios, per-share data, and exchange rates)

Consolidated Filland		(billions of yen, exce				
		Nine months	Nine months	Nine months	Nine months	Nine months
		ended	ended	ended	ended	ended
		September 30,	September 30,	September 30,	September 30,	September 30,
		2010	2011	2012	2013	2014
Net sales	Including liquor tax	284.0	320.7	354.7	369.5	379.3
1101 00100	Excluding liquor tax	198.3	240.1	274.7	287.8	294.9
Overseas net sales to total	Excluding liquor tax	9.8%	11.2%	13.7%	18.7%	19.5%
Operating income	Before goodwill amortization	10.3	14.4	8.4	12.4	11.1
Operating income	After goodwill amortization	9.4	12.2	5.5	9.4	8.2
	Including liquor tax / after goodwill amortization	3.3%	3.8%	1.6%	2.6%	2.2%
Operating margin	Excluding liquor tax /before goodwill amortization	5.2%	6.0%	3.1%	4.3%	3.8%
	Excluding liquor tax /after goodwill amortization	4.8%	5.1%	2.0%	3.3%	2.8%
Ordinary income		8.5	10.5	4.4	8.8	7.6
Net income		3.3	0.5	0.5	5.4	(6.6)
Total assets		499.1	543.1	585.0	597.7	607.4
Net assets		119.2	122.4	126.1	149.4	149.2
Balance of debt *1	Gross	199.9	218.0	255.2	244.7	252.0
Balance of debt *1	Net	190.0	209.0	245.3	234.9	240.5
Dobt to consituratio (timesa)	Gross	1.7	1.8	2.0	1.6	1.7
Debt-to-equity ratio (times)	Net	1.6	1.7	1.9	1.6	1.6
Depreciation and amortization	on	17.0	17.8	19.2	18.8	18.2
Amortization of goodwill		0.8	2.1	2.8	3.0	2.8
EBITDA	Operating income + Depreciation and amortization +Amortization of goodwill	27.4	32.2	27.7	31.2	29.3
Exchange rates (Yen) *2	US\$	89.49	80.59	79.40	96.84	102.94
Lacitatinge rates (Tell) *2	CAN\$	86.38	82.45	79.18	94.52	94.11

		Years ended December 31, 2010	Year ended December 31, 2011	Year ended December 31, 2012	Year ended December 31, 2013	Year ending December 31, 2014 (forecast)
Net sales	Including liquor tax	389.2	449.4	492.4	509.8	537.7
Net sales	Excluding liquor tax	269.8	336.8	379.7	395.3	430.1
Overseas net sales to total	Excluding liquor tax	9.4%	11.0%	14.1%	18.3%	19.7%
Operating income	Before goodwill amortization	16.5	21.9	18.2	19.3	19.0
Operating income	After goodwill amortization	15.4	18.8	14.4	15.3	15.0
	Including liquor tax / after goodwill amortization	4.0%	4.2%	2.9%	3.0%	2.8%
Operating margin	Excluding liquor tax /before goodwill amortization	6.1%	6.5%	4.8%	4.9%	4.4%
	Excluding liquor tax /after goodwill amortization	5.7%	5.6%	3.8%	3.9%	3.5%
Ordinary income		14.3	16.8	13.6	15.1	13.6
Net income		10.7	3.1	5.3	9.4	(2.0)
Total assets		494.7	550.7	597.6	616.7	
Net assets		126.6	124.7	134.9	155.3	
Balance of debt *1	Gross	181.3	219.1	257.6	247.8	259.5
Balance of debt 1	Net	167.9	209.9	247.8	236.2	249.5
Debt-to-equity ratio (times)	Gross	1.4	1.8	1.9	1.6	1.7
Debt-to-equity fatio (times)	Net	1.3	1.7	1.8	1.5	1.6
Capital expenditure	Cash basis	19.8	13.4	53.8	13.7	23.2
Depreciation and amortization	on	22.5	24.4	25.8	25.0	24.2
Amortization of goodwill		1.1	3.1	3.8	3.9	4.0
EBITDA	Operating income + Depreciation and amortization +Amortization of goodwill	39.0	46.4	44.0	44.3	43.2
ROE (%)	Before goodwill amortization	9.8%	5.1%	7.3%	9.5%	1.3%
	After goodwill amortization	8.9%	2.5%	4.2%	6.7%	-
EDS (von con)	Before goodwill amortization	30.49	16.03	23.68	34.40	5.12
EPS (yen sen)	After goodwill amortization	27.50	8.08	13.77	24.20	(5.12)
Evenance rates (Ven) **	US\$	87.79	79.79	79.81	97.73	105.00
Exchange rates (Yen) *2	CAN\$	85.18	80.74	79.83	94.81	101.00

<sup>\*1:</sup> The balance of debt includes commercial paper but excludes the balance of lease obligations.

<sup>\*2:</sup> Exchange rates are annual average rates.

#### **Major Sales and Sales Volume**

# Beer (Japan)

(10,000 cases / \*: RTD 1Case=250ml\*24)

		Jan. 1 - Sep.30, 2013	Jan. 1 - Sep.30, 2014	YoY	Full-year estimate for fiscal 2014	Fiscal 2013 Actual	YoY
	Sapporo Draft Beer Black Label	-	-	97%	1,662	1,662	100%
	YEBISU (total)	-	-	104%	1,000	961	104%
1 B	eer (total)	-	-	99%	2,957	2,942	101%
2 H	apposhu (total)	-	-	259%	360	119	303%
3 N	ew genre beer products (total)	-	-	99%	1,962	2,147	91%
Bee	r-type beverages (total 1+2+3)	-	-	103%	5,280	5,208	101%
Sap	poro Premium Alcohol Free	94	69	73%	122	122	100%
RTI	D(*)	94	163	174%	210	143	147%

Effective from July, 2014, the company has changed the reporting method of its sales volume of beer-type beverages, following the agreement of the Brewers Association of Japan, and therefore no disclosure of the sales volume is made for third quarter of the current fiscal year ending December 31, 2014.

The sales volume for the first half and end of the fiscal year shall be disclosed as in the past.

(billions of yen)

		Jan. 1 - Sep.30, 2013	Jan. 1 - Sep.30, 2014	YoY	Full-year estimate for fiscal 2014	Fiscal 2013 Actual	YoY
	Domestic wines	3.4	3.9	114%	5.9	5.1	116%
	Imported wines	4.9	5.3	107%	8.5	7.7	111%
Win	e (total)	8.3	9.3	111%	14.5	12.8	113%
Spir	rits (total)	4.2	4.2	100%	6.9	5.7	122%
Sho	chu (total)	9.3	10.4	112%	13.3	13.3	100%

# **Beer (International)**

(10,000 cases)

		Jan. 1 - Sep.30, 2013	Jan. 1 - Sep.30, 2014	YoY	Full-year estimate for fiscal 2014	Fiscal 2013 Actual	YoY
SLEEMAN BR	EWERIES LTD. (*1)	946	938	99%	1,330	1,246	107%
Sapporo branc	1	337	365	108%	530	447	119%

<sup>\*1 :</sup> Excludes contracted manufacturing for the Sapporo brand and sales of the Sapporo brand in Canada .

# **Soft Drinks (POKKA SAPPORO FOOD & BEVERAGE)**

(10,000 cases)

·	Jan. 1 - Sep.30, 2013	Jan. 1 - Sep.30, 2014	YoY	Full-year estimate for fiscal 2014	Fiscal 2013 Actual	YoY
Soft Drinks	3,391	3,297	97%	4,755	4,574	104%

# **Condensed Consolidated Statements of Income**

(billions of yen)

	Nine Months ended September 30, 2013	Nine Months ended September 30, 2014	Change	Change (%)
Japanese Alcoholic Beverages	195.3	204.0	8.7	4.5%
International Business	36.2	37.0	0.7	2.2%
Food & Soft Drinks	95.9	97.6	1.6	1.7%
Restaurants	20.2	19.9	(0.3)	(1.7)%
Real Estate	16.8	16.2	(0.5)	(3.4)%
Other	4.8	4.4	(0.4)	(8.3)%
Net sales	369.5	379.3	9.8	2.7%
Japanese Alcoholic Beverages	5.5	5.9	0.4	8.0%
International Business	1.0	(0.0)	(1.1)	_
Food & Soft Drinks	(1.5)	(1.2)	0.2	_
Restaurants	0.2	0.0	(0.1)	(57.7)%
Real Estate	6.7	6.2	(0.5)	(7.8)%
Other	0.1	0.2	0.0	83.5%
General corporate and intercompany eliminations	(2.7)	(2.9)	(0.1)	_
Operating income	9.4	8.2	(1.1)	(12.2)%
Operating income before goodwill amortization	12.4	11.1	(1.3)	(10.8)%
Non-operating income	2.1	1.7	(0.4)	(20.3)%
Non-operating expenses	2.7	2.3	(0.3)	(14.1)%
Ordinary income	8.8	7.6	(1.2)	(13.5)%
Extraordinary gains	3.5	0.2	(3.2)	(92.1)%
Extraordinary losses	0.9	15.0	14.1	_
Income before income taxes and minority interests	11.5	(7.0)	(18.5)	_
Income taxes	6.1	(0.2)	(6.3)	_
Minority interests (loss)	(0.0)	(0.2)	(0.1)	_
Net Income	5.4	(6.6)	(12.0)	_

#### Sales Breakdown for Japanese Alcoholic

Sales (including liquor tax)

(billions of yen)

oales (including liquol tax)				(Dillions of you)
	Nine Months ended	Nine Months ended	Change	Change (%)
	September 30, 2013	September 30, 2014	Orlange	Orlange (70)
Beer	112.8	112.0	(0.7)	(0.7)%
Happoshu	3.3	8.7	5.3	157.8%
New genre	51.5	51.3	(0.2)	(0.4)%
Total	167.8	172.1	4.3	2.6%

Sales (excluding liquor tax)

(billions of yen)

	Nine Months ended September 30, 2013	Nine Months ended September 30, 2014	Change	Change (%)
Beer	54.7	54.6	(0.1)	(0.2)%
Happoshu	1.8		2.9	156.6%
New genre	35.6	35.5	(0.1)	(0.3)%
Total	92.3	95.0	2.7	3.0%

Breakdown of Key Changes

Numbers in parentheses mean decline in earnings.

	Change factor	Nine months ended September 30, 2013	Nine months ended September 30, 2014	Income change	Details
Beer, etc.		4.9	4.9	0.0	
Marginal profit	(subtotal)		-	1.0	
	Increase (decrease) in volume/product mix				Beer -0.4
		!			Happoshu +1.8
					New genre-0.1
					Product mix +0.0
	Other			(0.3)	Sapporo Premium Alcohol Free,
	Other			(0.5)	RTD, Production costs, other factors
Fixed costs and other	(subtotal)			(1.0)	
	Sales promotion costs				Promotional expenses
	Facility cost				Depreciation and amortization, etc.
	Other				General and administrative expenses
Wine and spirits		0.6	0.6	(0.0)	
Other		0.1	0.5	0.4	
apanese Alcoholic Beve	erages	5.5	5.9	0.4	
North America, etc.		2.3	1.6	(0.8)	
	Increase (decrease) in volume/product mix.	2.0	1.0		Decrease in volume SLEEMAN(-1%)
<b>4</b>	Marketing costs			(0.3)	Mainly SLEEMAN
	Other			0.1	Personnel expenses,
	Outer			0.1	Silver Springs Citrus, Inc., etc.
Vietnam		(1.3)	(1.6)	(0.3)	
	Increase (decrease) in volume/product mix.	(1.0)	(1.0)		Increase in volume, Product mix,etc.
					morease in volume, Floudci mix,etc.
	Marketing costs			(0.4)	<u></u>
	Other			(0.1)	Personnel expenses, etc.
iternational		1.0	(0.0)	(1.1)	
Japanese Food & Soft D	rinks	(2.1)	(2.2)	(0.1)	
	Increase (decrease) in volume / product mix	(=:-)	(=:=)		Decrease in volume, Product mix,etc.
	increase (decrease) in volume / product mix			(0.4)	
	Production costs			(0.4)	Decrease in the price of raw ingredients, Increase in production cost
	Other costs			0.9	Personnel expenses, Sales promotion exper Facility cost, etc.
	Domestic Subsidiaries			(0.2)	Vending machine operator, and other
Other		0.6	0.9	0.3	International business, Restaurant, etc.
ood & Soft Drinks		(1.5)	(1.2)	0.2	
	Eviating atores	(113)	( · · = /	(0.1)	
	Existing stores				
	New stores / Refurbished stores			(0.0)	
estaurants		0.2	0.0	(0.1)	
	Rent				Redevelop the Sapporo Ginza Building
	Rent Sales			(0.5)	Redevelop the Sapporo Ginza Building
	Rent Sales	0.7		(0.5) (0.1)	Redevelop the Sapporo Ginza Building
eal Estate	Sales	6.7	6.2	(0.5) (0.1) (0.5)	Redevelop the Sapporo Ginza Building
eal Estate	Sales  Logistics business	6.7		(0.5) (0.1)	
eal Estate	Sales	6.7		(0.5) (0.1) (0.5)	Redevelop the Sapporo Ginza Building  Insurance business, Food business
eal Estate	Sales  Logistics business		6.2	(0.5) (0.1) (0.5) (0.0) 0.1	
eal Estate	Sales  Logistics business Other	0.1	6.2	(0.5) (0.1) (0.5) (0.0) 0.1 0.0	
eal Estate	Sales  Logistics business Other		6.2	(0.5) (0.1) (0.5) (0.0) 0.1	
eal Estate ther	Sales  Logistics business Other	0.1	6.2	(0.5) (0.1) (0.5) (0.0) 0.1 0.0	
eal Estate ther eneral corporate and inte	Sales  Logistics business Other  rcompany eliminations	0.1 (2.7) 9.4	0.2 (2.9) 8.2	(0.5) (0.1) (0.5) (0.0) 0.1 0.0 (0.1) (1.1)	
eal Estate ther eneral corporate and inte	Sales  Logistics business Other  rcompany eliminations	0.1 (2.7)	6.2 0.2 (2.9)	(0.5) (0.1) (0.5) (0.0) 0.1 0.0 (0.1)	
eal Estate ther eneral corporate and inte rating income rating income before goo	Sales  Logistics business Other  rcompany eliminations	0.1 (2.7) 9.4	0.2 (2.9) 8.2	(0.5) (0.1) (0.5) (0.0) 0.1 0.0 (0.1) (1.1)	
eal Estate ther eneral corporate and inter rating income rating income before goo	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense)	0.1 (2.7) 9.4 12.4 (1.4)	6.2 0.2 (2.9) 8.2 11.1 (1.2)	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3)	Insurance business, Food business
eal Estate ther eneral corporate and interrating income rating income before goo	Sales  Logistics business Other  rcompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates	0.1 (2.7) 9.4 12.4 (1.4) 0.1	6.2 (2.9) 8.2 11.1 (1.2) 0.2	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1)	Insurance business, Food business  Reduction of interest payment
eal Estate ther eneral corporate and inte rating income rating income before goo	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7	6.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4	(0.5) (0.1) (0.5) (0.0) 0.1 0.0 (0.1) (1.1) (1.3) 0.2 0.1 (0.3)	Insurance business, Food business
eal Estate  ther eneral corporate and inte rating income rating income before goo	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6)	6.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6)	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1) (0.3) (0.1)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
eal Estate  ther eneral corporate and inte rating income rating income before goo	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7	6.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1) (0.3) (0.1)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
eal Estate  ther eneral corporate and interesting income rating income before goo on-operating income and nary income	Sales  Logistics business Other  crcompany eliminations  dwill amortization  Financial income (expense)  Equity in income (losses) of affiliates Other  expenses	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6) 8.8	6.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6)	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1) (0.3) (0.1)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
ther eneral corporate and interesting income rating income before goo on-operating income and	Sales  Logistics business Other  rcompany eliminations  dwill amortization  Financial income (expense)  Equity in income (losses) of affiliates Other  expenses  Gain on sales of investment securities	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6) 8.8	6.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6	(0.5) (0.1) (0.5) (0.0) (0.0) (0.1) (1.1) (1.3) (0.2) (0.1) (0.3) (0.1) (1.2) (3.3)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
ther eneral corporate and inter rating income rating income before goo on-operating income and nary income	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of investment securities Other extraordinary gains	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6) 8.8 3.5	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.2 0.1	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1) (0.3) (0.1) (1.2) (3.3) (0.0)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
ther eneral corporate and inter rating income rating income before goo on-operating income and nary income	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6) 8.8 3.5 0.1 (0.4)	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.2 0.1 (1.7)	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1) (1.2) (3.3) (0.0) (1.2)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
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ther eneral corporate and interating income rating income before goo on-operating income and	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6) 8.8 3.5 0.1 (0.4)	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.2 0.1 (1.7)	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1) (1.2) (3.3) (0.0) (1.2)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
eal Estate  ther eneral corporate and interating income rating income before goo on-operating income and nary income	Sales  Logistics business Other  rcompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6) 8.8 3.5 0.1 (0.4) (0.3)	6.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.2 0.1 (1.7) (0.0) (11.6)	(0.5) (0.1) (0.5) (0.0) (0.0) (0.1) (1.1) (1.3) (0.2) (0.1) (1.2) (3.3) (0.0) (1.2) (1.2) (1.2) (1.2)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
ther eneral corporate and inter rating income rating income before goo on-operating income and nary income	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6) 8.8 3.5 0.1 (0.4) (0.3)	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.2 0.1 (1.7) (0.0) (11.6)	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1) (1.2) (3.3) (0.0) (1.2) (0.2) (1.2) (1.6) (1.6) (1.6) (1.6) (1.6)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
ther eneral corporate and inter rating income rating income before goo on-operating income and nary income	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses sses	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6) 8.8 3.5 0.1 (0.4) (0.3)	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.2 0.1 (1.7) (0.0) (11.6) (1.6)	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1) (1.2) (3.3) (0.1) (1.2) (0.2) (1.2) (1.2) (1.4) (1.4) (1.4)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
eal Estate  ther eneral corporate and interating income rating income before goo on-operating income and nary income	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6) 8.8 3.5 0.1 (0.4) (0.3)	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.2 0.1 (1.7) (0.0) (11.6)	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1) (1.2) (3.3) (0.0) (1.2) (0.2) (1.2) (1.6) (1.6) (1.6) (1.6) (1.6)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains
eal Estate  ther eneral corporate and interating income rating income before goo on-operating income and nary income  extraordinary gains and loone before income taxe	Sales  Logistics business Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses sses	0.1 (2.7) 9.4 12.4 (1.4) 0.1 0.7 (0.6) 8.8 3.5 0.1 (0.4) (0.3)	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.2 0.1 (1.7) (0.0) (11.6) (1.6)	(0.5) (0.1) (0.5) (0.0) (0.1) (0.1) (1.1) (1.3) (0.2) (0.1) (1.2) (3.3) (0.1) (1.2) (0.2) (1.2) (1.2) (1.4) (1.4) (1.4)	Insurance business, Food business  Reduction of interest payment  Foreign exchange gains

	Nine months ended September 30, 2013	
Yen/US\$	96.84	102.94
Yen/CAN\$	94.52	94.11
Yen/EUR	127.48	139.50

#### Consolidated Results (Nine Months ended September 30, 2014)

Segment Information

oogmont information								(billions of yen)
Nine months ended September 30, 2013	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	195.3	36.2	95.9	20.2	16.8	4.8	-	369.5
Operating income	5.5	1.0	(1.5)	0.2	6.7	0.1	(2.7)	9.4
(Operating income before goodwill amortization)	5.5	1.9	0.5	0.2	6.7	0.1	(2.7)	12.4
Sales promotion costs								
Sales incentives and commissions	14.1	0.1	9.4	0.0	0.0	0.0	(0.0)	23.7
Advertising and promotion expenses	10.8	1.2	3.3	0.7	0.1	0.0	(0.0)	16.3
Promotion items	2.8	2.0	0.0	0.0	0.0	0.0	(0.1)	4.8
Depreciation and amortization	8.1	1.4	5.2	0.4	3.3	0.0	0.1	18.8
Amortization of goodwill	0.0	0.9	2.0	0.0	0.0	0.0	0.0	3.0
EBITDA (*1)	13.6	3.4	5.7	0.6	10.1	0.1	(2.5)	31.2

Nine months ended September 30, 2014	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	204.0	37.0	97.6	19.9	16.2	4.4	-	379.3
Operating income	5.9	(0.0)	(1.2)	0.0	6.2	0.2	(2.9)	8.2
(Operating income before goodwill amortization)	5.9	0.8	0.6	0.0	6.2	0.2	(2.9)	11.1
Sales promotion costs								
Sales incentives and commissions	14.5	0.1	9.9	0.0	0.0	0.0	(0.0)	24.5
Advertising and promotion expenses	12.2	1.4	3.1	0.7	0.3	0.0	(0.1)	17.8
Promotion items	2.9	2.4	0.0	0.0	0.0	0.0	(0.0)	5.3
Depreciation and amortization	7.4	1.5	5.0	0.4	3.1	0.0	0.4	18.2
Amortization of goodwill	0.0	0.9	1.8	0.0	0.0	0.0	0.0	2.8
EBITDA (*1)	13.4	2.4	5.7	0.5	9.3	0.2	(2.4)	29.3

Change	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	8.7	0.7	1.6	(0.3)	(0.5)	(0.4)	-	9.8
Operating income	0.4	(1.1)	0.2	(0.1)	(0.5)	0.0	(0.1)	(1.1)
(Operating income before goodwill amortization)	0.4	(1.1)	0.0	(0.1)	(0.5)	0.0	(0.1)	(1.3)
Sales promotion costs								
Sales incentives and commissions	0.3	(0.0)	0.4	0.0	0.0	(0.0)	0.0	0.7
Advertising and promotion expenses	1.3	0.2	(0.1)	(0.0)	0.2	(0.0)	(0.0)	1.5
Promotion items	0.0	0.4	(0.0)	0.0	0.0	(0.0)	0.0	0.5
Depreciation and amortization	(0.6)	0.0	(0.1)	0.0	(0.1)	(0.0)	0.2	(0.6)
Amortization of goodwill	0.0	0.0	(0.1)	0.0	0.0	0.0	0.0	(0.1)
EBITDA (*1)	(0.1)	(1.0)	(0.0)	(0.1)	(0.7)	0.0	0.0	(1.9)

<sup>\*1:</sup> EBITDA= Operating income + Depreciation and amortization + Amortization of goodwill

Effective from the fiscal year ended December 31, 2012, in conjunction with the transfer of IT assets held by the Sapporo Group to Sapporo Group Management Ltd..

IT asset depreciation and amortization has been adjusted between the Japanese Alcoholic Beverages segment and Corporate and eliminations.

The adjustments were 1.5 billion yen for the nine months ended September 30, 2014 and 1.6 billion yen for the nine months ended September 30, 2013.

# Consolidated Results (Nine Months ended September 30, 2014)

# **Condensed Consolidated Balance Sheets**

(billions of yen)

	December 31, 2013	September 30, 2014	Change	Primary Reasons
Current assets	147.3	134.9	(12.3)	
Cash and cash equivalents	11.5	11.5	(0.0)	
Notes and accounts receivable - trade	87.1	67.2	(19.8)	Seasonal factor, Bank holiday (December 31, 2013)
Inventories	34.3	39.1	4.7	
Other	14.2	17.0	2.7	
Fixed assets	469.4	472.4	3.0	
Fixed assets	360.4	361.3	0.8	
Goodwill	34.4	31.5	(2.8)	
Investments and other assets	74.5	79.5	5.0	
Total assets	616.7	607.4	(9.3)	
Current liabilities	227.3	210.9	(16.3)	
Notes and accounts payable - trade	35.9	33.9	(1.9)	
Short-term debt	88.6	80.7	(7.8)	
Deposits received	10.8	9.1	(1.6)	
Other	91.9	87.0	(4.9)	
Long-term liabilities	234.0	247.2	13.1	
Long-term debt	159.1	171.2	12.1	Issuance of bonds, Increase in long-term debt
Employees' retirement benefits	5.9	5.2	(0.6)	
Other	68.9	70.6	1.6	
Total liabilities	461.3	458.1	(3.2)	
Shareholders' equity	135.8	126.2	(9.6)	Distribution of dividends, Booking of a net loss during the third quarter
Accumulated other comprehensive income	15.7	19.4	3.6	
Minority interests	3.6	3.5	(0.1)	
Total net assets	155.3	149.2	(6.1)	
Total liabilities and net assets	616.7	607.4	(9.3)	

Financial Liabilities by segment

(billions of yen)

				` , ,
	December 31, 2013	September 30, 2014	Change	Primary Reasons
Japanese Alcoholic Beverages	38.4	40.8	2.3	
International	17.1	18.3	1.2	
Food & Soft Drinks	9.3	10.1	0.8	
Restaurants	0.0	0.0	0.0	
Real Estate	137.6	143.5	5.9	
Other	2.9	0.1	(2.7)	
Corporate and eliminations	42.3	38.9	(3.4)	
Total	247.8	252.0	4.2	

#### Overview of Segmentation Changes 2014

No change has been made to segmentation in the fiscal year ending December 31, 2014.

Reportable segment income refers to operating income. Equity-method affiliates are therefore omitted below.

2013 Segmer	tation		20	14 Segmentation
Segment	Consolidated subsidiaries		Segment	Consolidated subsidiaries
	SAPPORO BREWERIES LTD.			SAPPORO BREWERIES LTD.
	SAPPORO WINES LIMITED			SAPPORO WINES LIMITED
	YEBISU WINEMART CO., LTD.			YEBISU WINEMART CO., LTD.
	TANOSHIMARU SHUZO CO., LTD.		Japanese	TANOSHIMARU SHUZO CO., LTD.
Japanese Alcoholic Beverages	SAPPORO ENGINEERING LIMITED		Alcoholic Beverages	SAPPORO ENGINEERING LIMITED
	STARNET CO., LTD.			STARNET CO., LTD.
	NEW SANKO INC.			NEW SANKO INC.
	SHINSEIEN CO.,LTD. (newly consolidated)			SHINSEIEN CO.,LTD.
	SAPPORO INTERNATIONAL INC.			SAPPORO INTERNATIONAL INC.
	SAPPORO U.S.A., INC.			SAPPORO U.S.A., INC.
	SAPPORO CANADA INC.			SAPPORO CANADA INC.
International	SLEEMAN BREWERIES LTD.		International	SLEEMAN BREWERIES LTD.
	SAPPORO ASIA PRIVATE LIMITED			SAPPORO ASIA PRIVATE LIMITED
	SAPPORO VIETNAM LIMITED			SAPPORO VIETNAM LIMITED
	SILVER SPRINGS CITRUS, INC.			SILVER SPRINGS CITRUS, INC.
	POKKA SAPPORO FOOD & BEVERAGE LTD.			POKKA SAPPORO FOOD & BEVERAGE LTD.
	POKKA CREATE CO., LTD.			POKKA CREATE CO., LTD.
	PS BEVERAGE LTD. (newly consolidated)			PS BEVERAGE LTD. *1
	STELLA BEVERAGE SERVICES CO., LTD.			STAR BEVERAGE SERVICE CO., LTD.
	SUNPOKKA CO., LTD			POKKA SAPPORO HOKKAIDO LTD. ( newly consolidated )
	SUNPOKKA EAST CO., LTD *1		Food & Soft	Pokka Corporation (Singapore) Pte. Ltd.
Food & Soft Drinks	TOKYO SUNPOKKA CO., LTD		Drinks	Pokka International Pte. Ltd.*2
	KINKI SUNPOKKA CO., LTD			And another 10 companies
	STAR BEVERAGE SERVICE CO., LTD.			
	POKKA CORPORATION (SINGAPORE) PTE. LTD.			
	Pokka Sales & Marketing Pte. Ltd.*2	<b>]</b>		
	And another 10 companies	1		
Restaurants	SAPPORO LION LIMITED		Restaurants	SAPPORO LION LIMITED
	SAPPORO LION (SINGAPORE) PTE.LTD.			SAPPORO LION (SINGAPORE) PTE.LTD.
	SAPPORO REAL ESTATE CO.,LTD. *3		>	SAPPORO REAL ESTATE CO.,LTD. *3
	YGP REAL ESTATE CO., LTD.			YGP REAL ESTATE CO., LTD.
D1 F-1-1-	SAPPORO URBAN DEVELOPMENT CO., LTD. *3	$\mathbf{H}$	Deel Fetete	TOKYO ENERGY SERVICE CO., LTD.
Real Estate	TOKYO ENERGY SERVICE CO., LTD.		Real Estate	SAPPORO SPORTS PLAZA CO., LTD.
	SAPPORO SPORTS PLAZA CO., LTD.			YOKOHAMA KEIWA BUILDING CO., LTD.
	YOKOHAMA KEIWA BUILDING CO., LTD.			
	SAPPORO FOODS NET CO., LTD.			SAPPORO FOODS NET CO., LTD.
Other	SAPPORO FINE FOODS CO., LTD. *4	1	Other	SAPPORO GROUP MANAGEMENT LTD.
	SAPPORO GROUP MANAGEMENT LTD.			SAPPORO GROUP LOGISTICS CO., LTD.
	SAPPORO GROUP LOGISTICS CO., LTD.			SAPPORO LOGISTICS SYSTEMS CO., LTD.
	SAPPORO LOGISTICS SYSTEMS CO., LTD.	1		
Corporate and eliminations	SAPPORO HOLDINGS LTD. SAPPORO GROUP MANAGEMENT LTD.		Corporate and eliminations	SAPPORO HOLDINGS LTD. SAPPORO GROUP MANAGEMENT LTD.

<sup>\*1.</sup> STELLA BEVERAGE SERVICES CO., LTD, SUNPOKKA CO., LTD, SUNPOKKA EAST CO., LTD, TOKYO SUNPOKKA CO., LTD, and KINKI SUNPOKKA CO., LTD were dissolved in an absorption-type merger with PS BEVERAGE LTD. on January 1, 2014.

<sup>\*2.</sup> Pokka Sales & Marketing Pte. Ltd. was renamed Pokka International Pte. Ltd. on January 1, 2014.

<sup>\*3.</sup> SAPPORO URBAN DEVELOPMENT CO., LTD. was dissolved in an absorption-type merger with SAPPORO REALE STATE CO., LTD. on April 1, 2014.

<sup>\*4.</sup> SAPPORO FINE FOODS CO., LTD. was dissolved due to corporate liquidation on June 4, 2014.

## Consolidated Forecasts (Year ending December 31, 2014)

\*Forecasts are unchanged from the figures announced on August 5, 2014.

#### **Condensed Consolidated Statements of Income**

(billions of yen)

	Year ended December 31, 2013	Year ending December 31, 2014 (Forecast)	Change	Change (%)
Japanese Alcoholic Beverages	274.9	284.3	9.3	3.4%
International	48.2	57.2	8.9	18.6%
Food & Soft Drinks	130.6	140.0	9.3	7.1%
Restaurants	26.8	28.1	1.2	4.7%
Real Estate	22.7	22.3	(0.4)	(2.1)%
Other	6.4	5.8	(0.6)	(10.0)%
Net sales	509.8	537.7	27.8	5.5%
Japanese Alcoholic Beverages	9.9	9.0	(0.9)	(9.1)%
International	1.2	1.1	(0.1)	(9.0)%
Food & Soft Drinks	(1.4)	0.1	1.5	-
Restaurants	0.4	1.0	0.5	140.7%
Real Estate	8.6	7.2	(1.4)	(17.1)%
Other	0.2	0.2	(0.0)	(13.5)%
General corporate and intercompany eliminations	(3.6)	(3.6)	0.0	-
Operating income	15.3	15.0	(0.3)	(2.2)%
Operating income before goodwill amortization	19.3	19.0	(0.3)	(1.7)%
Non-operating income	3.2	2.3	(0.9)	(28.5)%
Non-operating expenses	3.4	3.7	0.2	7.8%
Ordinary income	15.1	13.6	(1.5)	(10.1)%
Extraordinary gains	3.5	0.0	(3.5)	(100.0)%
Extraordinary losses	2.1	15.0	12.8	607.2%
Income before income taxes and minority interests	16.5	(1.4)	(17.9)	-
Income taxes	7.1	0.7	(6.4)	(90.2)%
Minority interests (loss)	(0.0)	(0.1)	(0.0)	-
Net Income	9.4	(2.0)	(11.4)	-

#### **Condensed Consolidated Statements of Cash Flows**

Condenied Conconduted Claterionics of Cachi Fore								
	Year ended December 31, 2013	Year ending December 31, 2014 (Forecast)	Change	Change (%)				
Cash flows from operating activities	32.8	18.0	(14.8)	(45.2)%				
Cash flows from investing activities	(13.2)	(27.0)	(13.7)	-				
Free Cash flows	19.5	(9.0)	(28.5)	-				

# Sales Breakdown for Japanese Alcoholic Beverages

Sales (including liquor tax)

(billions of yen)

	Year ended December 31, 2013	Year ending December 31, 2014	Change	Change (%)
Beer	159.7	160.1	0.4	0.3%
Happoshu	4.5	3.4	(1.1)	(24.2)%
New genre	70.7	73.5	2.7	3.9%
Total	235.0	237.1	2.0	0.9%

Sales (excluding liquor tax)

(billions of yen)

Sales (excluding liquol tax)				(Dillions of year)
	Year ended December 31, 2013	Year ending December 31, 2014	Change	Change (%)
Beer	77.8	77.9	0.0	0.1%
Happoshu	2.5	1.7	(0.8)	(31.4)%
New genre	48.9	50.9	1.9	4.1%
Total	129.3	130.6	1.2	1.0%

Breakdown of key income Changes (billions of yen)

	Change factor	Year ended December 31, 2013	Year ending December 31, 2014 (Forecast)	Change	Details
Beer and related products		8.4	6.7	(1.7)	
Marginal profit	Subtotal			1.5	
	Increase (decrease) in volume / Product mix			1.4	Beer +0.3
					Happoshu -0.3
					New genre+1.2
					Product mix +0.2
	Other			0.1	Sapporo Premium Alcohol Free, RTD, Production costs, other factors
Fixed and other costs	Subtotal			(3.2)	
	Sales promotion costs			(3.7)	
	Facility cost			0.0	
	Other			0.5	
Wine, spirits, and shochu		1.3	1.9	0.5	
Other		0.2	0.4	0.3	
		9.9	9.0		
Japanese Alcoholic Beverages				(0.9)	
North America and other		3.0	3.4	0.4	
	Increase (decrease) in volume / Product mix				Increase in volume (SLEEMAN107%. Sapporo 112%)
	Marketing costs			(0.5)	SLEEMAN BREWERIES LTD., SAPPORO USA.,INC.
	Other			(0.3)	
Vietnam		(1.8)	(2.3)	(0.4)	
	Increase (decrease) in volume / Product mix			0.5	Increase in volume
	Marketing costs			(0.7)	
	Other				Depreciation and amortization, etc.
International		1.2	1.1	(0.1)	
	ro.				
Japanese Food & Soft Drink		(2.3)	(0.8)	1.5	
	Increase (decrease) in volume / Product mix				Increase in volume
	Production costs				Increase in production costs
	Other costs			0.5	
Other		0.9	0.9	(0.0)	International business, Restaurants, other factors
Food & Soft Drinks		(1.4)	0.1	1.5	
Total a continue	Existing stores	()	0.1	0.4	
	New stores / Refurbished stores			0.2	
2	New Stores / Returbished Stores	0.4	1.0	0.2	
Restaurants	1=	0.4	1.0		
	Rent			(1.5)	
	Sales			0.0	
Real Estate		8.6	7.2	(1.4)	
	Logistics business			(0.0)	
	Other				Insurance business
Other		0.2	0.2	(0.0)	
	nance aliminations	(3.6)	(3.6)	0.0	
General corporate and intercomp	pany eliminations				
		15.3	15.0	(0.3)	
erating income		15.3	15.0	(0.3)	
	amortization			. ,	
		19.3	19.0	(0.3)	
	Financial income (expense)	19.3	19.0 (1.9)	(0.3)	
	Financial income (expense) Equity in income (losses) of affiliates	19.3 (1.7) 0.1	19.0 (1.9) 0.2	(0.3) (0.1) 0.1	
erating income erating income before goodwill a	Financial income (expense) Equity in income (losses) of affiliates Other	19.3 (1.7) 0.1 1.4	19.0 (1.9) 0.2 0.4	(0.3) (0.1) 0.1 (1.0)	
	Financial income (expense) Equity in income (losses) of affiliates Other	19.3 (1.7) 0.1	19.0 (1.9) 0.2	(0.3) (0.1) 0.1	
erating income before goodwill a	Financial income (expense) Equity in income (losses) of affiliates Other	19.3 (1.7) 0.1 1.4 (0.2)	19.0 (1.9) 0.2 0.4 (1.3)	(0.3) (0.1) 0.1 (1.0) (1.1)	
erating income before goodwill a	Financial income (expense) Equity in income (losses) of affiliates Other Other	19.3 (1.7) 0.1 1.4 (0.2)	19.0 (1.9) 0.2 0.4	(0.3) (0.1) 0.1 (1.0) (1.1) (1.5)	
erating income before goodwill a	Financial income (expense) Equity in income (losses) of affiliates Other nses  Gain on sales of investment securities	19.3 (1.7) 0.1 1.4 (0.2) 15.1 3.5	19.0 (1.9) 0.2 0.4 (1.3)	(0.3) (0.1) 0.1 (1.0) (1.1) (1.5) (3.5)	
erating income before goodwill a	Financial income (expense) Equity in income (losses) of affiliates Other nses  Gain on sales of investment securities Other extraordinary gains	19.3 (1.7) 0.1 1.4 (0.2) 15.1 3.5 0.1	19.0 (1.9) 0.2 0.4 (1.3)	(0.3) (0.1) 0.1 (1.0) (1.1) (1.5) (3.5) (0.1)	
erating income before goodwill a	Financial income (expense) Equity in income (losses) of affiliates Other  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment	19.3 (1.7) 0.1 1.4 (0.2) 15.1 3.5 0.1 (1.4)	19.0 (1.9) 0.2 0.4 (1.3)	(0.3) (0.1) 0.1 (1.0) (1.1) (1.5) (3.5) (0.1) 0.8	
erating income before goodwill a	Financial income (expense) Equity in income (losses) of affiliates Other  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment	19.3 (1.7) 0.1 1.4 (0.2) 15.1 3.5 0.1	19.0 (1.9) 0.2 0.4 (1.3) 13.6	(0.3) (0.1) 0.1 (1.0) (1.1) (1.5) (3.5) (0.1) 0.8 0.4	
erating income before goodwill a	Financial income (expense) Equity in income (losses) of affiliates Other  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment	19.3 (1.7) 0.1 1.4 (0.2) 15.1 3.5 0.1 (1.4)	19.0 (1.9) 0.2 0.4 (1.3)	(0.3) (0.1) 0.1 (1.0) (1.1) (1.5) (3.5) (0.1) 0.8	
erating income before goodwill a	Financial income (expense) Equity in income (losses) of affiliates Other  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment	19.3 (1.7) 0.1 1.4 (0.2) 15.1 3.5 0.1 (1.4)	19.0 (1.9) 0.2 0.4 (1.3) 13.6	(0.3) (0.1) 0.1 (1.0) (1.1) (1.5) (3.5) (0.1) 0.8 0.4	
erating income before goodwill and the second secon	Financial income (expense) Equity in income (losses) of affiliates Other  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other	19.3 (1.7) 0.1 1.4 (0.2) 15.1 3.5 0.1 (1.4) (0.4)	19.0 (1.9) 0.2 0.4 (1.3) 13.6	(0.3) (0.1) (0.1) (1.0) (1.1) (1.5) (3.5) (0.1) 0.8 0.4 (11.6)	
erating income before goodwill and the second secon	Financial income (expense) Equity in income (losses) of affiliates Other  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses	19.3 (1.7) 0.1 1.4 (0.2) 15.1 3.5 0.1 (1.4) (0.4) - (0.3)	19.0 (1.9) 0.2 0.4 (1.3) 13.6 (0.7) (11.6) (2.6) (15.0)	(0.3) (0.1) (0.1) (1.0) (1.1) (1.5) (3.5) (0.1) 0.8 0.4 (11.6) (2.3) (16.4)	
erating income before goodwill a	Financial income (expense) Equity in income (losses) of affiliates Other  nses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses inority interests	19.3 (1.7) 0.1 1.4 (0.2) 15.1 3.5 0.1 (1.4) (0.4)	19.0 (1.9) 0.2 0.4 (1.3) 13.6 (0.7) - (11.6) (2.6)	(0.3) (0.1) 0.1 (1.0) (1.1) (1.5) (3.5) (0.1) 0.8 0.4 (11.6) (2.3)	

	Year ended December 31,2013	Year ending December 31,2014 (Forecast)
Yen/US\$	97.73	105.00
Yen/CAN\$	94.81	101.00
Yen/EUR	129.78	130.00

#### Consolidated Forecasts ( Year ending December 31, 2014 )

Segment Information (billions of yen)

Year ended December 31, 2013	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales(*1)	274.9	48.2	130.6	26.8	22.7	6.4	-	509.8
Operating income	9.9	1.2	(1.4)	0.4	8.6	0.2	(3.6)	15.3
(Operating income before goodwill amortization)	9.9	2.4	1.2	0.4	8.7	0.2	(3.6)	19.3
Sales promotion costs								
Sales incentives and commissions	19.8	0.2	13.0	0.0	0.0	0.0	(0.1)	33.0
Advertising and promotion expenses	14.0	1.4	4.4	0.9	0.3	0.0	(0.0)	21.2
Promotion items	3.7	2.7	0.0	0.0	0.0	0.0	(0.0)	6.4
Depreciation and amortization	10.7	1.8	6.7	0.6	4.4	0.0	0.5	25.0
Amortization of goodwill	0.0	1.2	2.7	0.0	0.0	0.0	0.0	3.9
EBITDA (*2)	20.6	4.3	8.0	1.0	13.1	0.3	(3.0)	44.3
Capital expenditures (cash basis)	2.3	2.3	4.6	0.7	2.6	0.0	1.0	13.7
Payment of lease obligations	0.0	0.2	3.4	0.0	0.0	0.5	0.0	4.2

Year ending December, 31, 2014 (Forecast)	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	284.3	57.2	140.0	28.1	22.3	5.8	-	537.7
Operating income	9.0	1.1	0.1	1.0	7.2	0.2	(3.6)	15.0
(Operating income before goodwill amortization)	9.0	2.5	2.7	1.0	7.2	0.2	(3.6)	19.0
Depreciation and amortization	10.4	2.3	6.1	0.6	4.3	0.1	0.4	24.2
Amortization of goodwill	0.0	1.4	2.6	0.0	0.0	0.0	0.0	4.0
EBITDA (*2)	19.4	4.8	8.8	1.6	11.5	0.3	(3.2)	43.2
Capital expenditures (cash basis)	5.3	1.8	5.6	1.3	8.1	0.1	1.0	23.2
Payment of lease obligations	0.0	0.0	3.3	0.0	0.0	0.0	0.0	3.3

Change	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	9.3	8.9	9.3	1.2	(0.4)	(0.6)	0.0	27.8
Operating income	(0.9)	(0.1)	1.5	0.5	(1.4)	(0.0)	0.0	(0.3)
(Operating income before goodwill amortization)	(0.9)	0.0	1.4	0.5	(1.5)	(0.0)	0.0	(0.3)
Depreciation and amortization	(0.3)	0.4	(0.6)	(0.0)	(0.1)	0.0	(0.1)	(0.8)
Amortization of goodwill	0.0	0.1	(0.1)	0.0	(0.0)	0.0	0.0	0.0
EBITDA (*2)	(1.2)	0.4	0.7	0.5	(1.6)	(0.0)	(0.1)	(1.1)
Capital expenditures (cash basis)	2.9	(0.5)	0.9	0.5	5.4	0.0	(0.0)	9.4
Payment of lease obligations	0.0	(0.2)	(0.1)	0.0	0.0	(0.5)	0.0	(0.9)

 $<sup>^{\</sup>star} 1 : \mathsf{EBITDA} {=} \mathsf{Operating} \; \mathsf{income} \; + \mathsf{Depreciation} \; \mathsf{and} \; \mathsf{amortization} \; + \; \mathsf{Amortization} \; \mathsf{of} \; \mathsf{goodwill}$ 

 $<sup>^{\</sup>star}2$ : Full year estimate for sales promotion costs is not disclosed.