

Year ended December 31, 2015

Consolidated Earnings Report - Supplementary Information

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February 2016

SAPPORO HOLDINGS LTD.

Securities Code: 2501
URL http://www.sapporoholdings.jp/english/

Financial Highlights (2007-2016)

Consolidated Financial Highlights

(billions of yen, except percentages, ratios, per-share data, and exchange rates)

		2007	2008	2009	2010	2011
Net sales	Including liquor tax	449.0	414.5	387.5	389.2	449.4
ivet sales	Excluding liquor tax	309.7	284.4	264.6	269.8	336.8
Overseas net sales to total	Excluding liquor tax	9.0%	8.8%	8.5%	9.4%	11.0%
Operating income	Before goodwill amortization	13.2	15.5	13.9	16.5	21.9
Operating income	After goodwill amortization	12.3	14.6	12.8	15.4	18.8
	Including liquor tax / after goodwill amortization	2.8%	3.5%	3.3%	4.0%	4.2%
Operating margin	Excluding liquor tax /before goodwill amortization	4.3%	5.5%	5.3%	6.1%	6.5%
	Excluding liquor tax /after goodwill amortization	4.0%	5.2%	4.9%	5.7%	5.6%
Ordinary income		8.1	10.5	10.7	14.3	16.8
Net income		5.5	7.6	4.5	10.7	3.1
Total assets		561.8	527.2	506.8	494.7	550.7
Net assets		125.1	116.8	118.5	126.6	124.7
Balance of debt	Gross	212.4	189.2	196.7	181.3	219.1
balance of dept	Net	205.9	166.7	190.4	167.9	209.9
Debt-to-equity ratio (times)	Gross	1.7	1.6	1.7	1.4	1.8
Debt-to-equity ratio (times)	Net	1.6	1.4	1.6	1.3	1.7
Capital expenditure	Cash basis	19.8	27.3	21.9	19.8	13.4
Depreciation and amortization		24.5	21.6	22.5	22.5	24.4
Amortization of goodwill		0.8	0.8	1.0	1.1	3.1
EBITDA	Operating income + Depreciation and amortization	37.7	37.1	36.4	39.0	46.4
ROE (%)	Before goodwill amortization	5.3%	7.0%	4.7%	9.8%	5.1%
	After goodwill amortization	4.6%	6.3%	3.9%	8.9%	2.5%
EDC (van aan)	Before goodwill amortization	16.32	21.70	14.19	30.50	16.03
EPS (yen sen)	After goodwill amortization	14.10	19.49	11.57	27.50	8.08
Fush and a votes (Van)	US\$	114.15	103.49	93.65	87.79	79.79
Exchange rates (Yen)	CAN\$	116.34	97.97	82.30	85.18	80.74

		2012	2013	2014	2015	2016 (Forecast)
Net sales	Including liquor tax	492.4	509.8	518.7	533.7	565.4
Net sales	Excluding liquor tax	379.7	395.3	401.8	418.3	445.2
Overseas net sales to total	Excluding liquor tax	14.1%	18.3%	19.2%	22.6%	23.5%
Operating income	Before goodwill amortization	18.2	19.3	18.4	18.1	25.0
Operating income	After goodwill amortization	14.4	15.3	14.7	13.9	21.1
	Including liquor tax / after goodwill amortization	2.9%	3.0%	2.8%	2.6%	3.7%
Operating margin	Excluding liquor tax /before goodwill amortization	4.8%	4.9%	4.6%	4.3%	5.6%
	Excluding liquor tax /after goodwill amortization	3.8%	3.9%	3.7%	3.3%	4.7%
Ordinary income		13.6	15.1	14.5	13.2	20.2
Net income		5.3	9.4	0.3	6.1	10.5
Total assets		597.6	616.7	625.4	620.3	
Net assets		134.9	155.3	160.0	163.8	
Balance of debt	Gross	257.6	247.8	247.5	234.7	227.1
balance of debt	Net	247.8	236.2	237.7	224.3	217.5
Debt-to-equity ratio (times)	Gross	1.9	1.6	1.5	1.4	1.3
Debt-to-equity fatto (tiffles)	Net	1.8	1.5	1.5	1.4	1.3
Capital expenditure	Cash basis	53.8	13.7	19.1	20.3	19.5
Depreciation and amortization		25.8	25.0	24.4	24.2	24.0
Amortization of goodwill		3.8	3.9	3.7	4.1	3.9
EBITDA	Operating income + Depreciation and amortization	44.0	44.3	42.9	42.3	49.0
ROE(%)	Before goodwill amortization	7.3%	9.5%	2.7%	6.5%	8.9%
(// /	After goodwill amortization	4.2%	6.7%	0.2%	3.9%	
	Before goodwill amortization	23.68	34.40	10.53	26.34	
EPS (yen sen)	After goodwill amortization	13.77	24.20	0.87	15.68	
	US\$	79.81	97.73	105.79		126.00
Exchange rates (Yen)	CAN\$	79.83	94.81	95.74	94.82	96.00

^{*1:} The balance of debt includes commercial paper but excludes the balance of lease obligations.

^{*2:}Effective from the year ended December 31, 2008, revenues and expenses are translated into Japanese yen at the average exchange rate for the fiscal year, not the prevailing exchange rate on the balance sheet date as before.

Major Sales and Sales Volume

Alcoholic Beverage (Japan)

(10,000 cases)

		Fiscal 2015	Fiscal 2014	YoY	Full-year estimate for fiscal 2016	YoY
	Sapporo Draft Beer Black Label	1,618	1,615	100%	1,670	103%
	YEBISU (total)	952	964	99%	1,000	105%
1 B	eer (total)	2,919	2,896	101%	3,070	105%
2 H	apposhu (total)	479	387	124%	473	99%
3 N	ew genre beer products (total)	1,583	1,956	81%	1,597	101%
Beer, happoshu, and new genre (total 1+2+3)		4,982	5,238	95%	5,140	103%
Non-alcoholic beer taste beverage		93	91	102%	100	108%
RTI	D(*1)	218	213	103%	240	110%

^{*1:} RTD 1Case=250ml*24

(billions of yen)

	\ z						
		Fiscal 2015	Fiscal 2014	YoY	Full-year estimate for fiscal 2016	YoY	
	Domestic wines	5.3	5.6	93%	5.9	112%	
	Imported wines	8.3	8.3	100%	10.9	133%	
Wir	ne (total)	13.9	5 13.9	97%	16.9	125%	
Spirits (total)		5.9	5.7	103%	7.9	134%	
Shochu (total)		14.0	6 14.7	100%	15.3	105%	

Beer (International)

(10,000 cases)

	Fiscal 2015	Fiscal 2014	YoY	Full-year estimate for fiscal 2016	YoY
SLEEMAN BREWERIES LTD. (*2)	1,262	1,237	102%	1,310	104%
Sapporo brand	550	488	113%	595	108%

 $^{^{\}star}2 \div \text{Excludes contracted manufacturing } \overline{\text{for the Sapporo brand and sales of the Sapporo brand in Canada}} \; .$

Soft Drinks (POKKA SAPPORO FOOD & BEVERAGE)

(10,000 cases)

	Fiscal 2015	Fiscal 2014	YoY	Full-year estimate for fiscal 2016	YoY
Soft Drinks(*3)	4,535	4,464	102%	4,579	101%

^{*3 :} Excludes sales other than Japan

Consolidated Results (Year ended December 31, 2015)

Condensed Consolidated Statements of Income

(billions of yen)

Condensed Consolidated Statements of Income				
	Year ended December 31, 2014	Year ended December 31, 2015	Change	Change (%)
Japanese Alcoholic Beverages (*1)	281.0	273.6	(7.3)	(2.6)%
International Business	49.6	70.5	20.8	41.9%
Food & Soft Drinks	133.4	135.6	2.2	1.7%
Restaurants (*1)	27.1	27.0	(0.1)	(0.5)%
Real Estate	21.5	20.8	(0.6)	(3.0)%
Other	5.9	6.0	0.1	1.8%
Net sales	518.7	533.7	15.0	2.9%
Japanese Alcoholic Beverages (*1)	10.1	8.6	(1.5)	(15.3)%
International Business	0.1	0.1	(0.0)	(10.8)%
Food & Soft Drinks	0.1	0.4	0.3	258.5%
Restaurants (*1)	0.3	0.5	0.2	72.2%
Real Estate	7.6	8.2	0.5	7.6)%
Other	0.1	0.0	(0.1)	(99.3)%
General corporate and intercompany eliminations	(3.9)	(4.0)	(0.1)	-
Operating income	14.7	13.9	(0.7)	(5.3)%
Operating income before goodwill amortization	18.4	18.1	(0.3)	(2.1)%
Non-operating income	2.8	2.9	0.1	3.9%
Non-operating expenses	2.9	3.6	0.6	23.1%
Ordinary income	14.5	13.2	(1.3)	(9.3)%
Extraordinary gains	4.7	7.8	3.1	67.1%
Extraordinary losses	16.5	9.4	(7.1)	(43.3)%
Income before income taxes and minority interests	2.6	11.6	8.9	333.8%
Income taxes	2.5	5.5	2.9	114.6%
Minority interests (loss)	(0.2)	0.0	0.2	-
Net Income	0.3	6.1	5.7	-

^{*1:} Effective the fiscal year ended December 31, 2015, New Sanko Inc., previously included under the Japanese Alcoholic Beverages segment, has been reclassified to the Restaurants segment. Accordingly, the consolidated financial statements for the fiscal year ended December 31, 2014 have been retroactively adjusted to reflect these changes.

Condensed Consolidated Statements of Cash Flows

(billions of yen)

	Year ended December 31, 2014	Year ended December 31, 2015	Change	Change (%)
Cash flows from operating activities	22.2	35.2	12.9	58.3%
Cash flows from investing activities	(17.2)	(9.7)	7.4	-
Free Cash flows	5.0	25.5	20.4	404.7%
Cash flows from financial activities	(7.3)	(24.8)	(17.4)	-

Sales Breakdown for Japanese Alcoholic Beverages

Sales (including liquor tax)

(billions of yen)

	Year ended December 31, 2014	Year ended December 31, 2015	Change	Change (%)
Beer	157.6	159.3	1.7	1.1%
Happoshu	14.8	18.3	3.5	23.9%
New genre	64.5	52.2	(12.2)	(19.0)%
Total	236.9	229.9	(7.0)	(3.0)%

Sales (excluding liquor tax)

Sales (excluding liquol tax)					
	Year ended December 31, 2014	Year ended December 31, 2015	Change	Change (%)	
Beer	77.0	78.0	1.0	1.4%	
Happoshu	8.2	10.2	1.9	23.8%	
New genre	44.7	36.2	(8.4)	(18.9)%	
Total	129.9	124.4	(5.4)	(4.2)%	

Breakdown of Key Changes

Numbers in parentheses mean decline in earnings.

	eakdown of Key Cha	anges	Numbers in parenti	icaca ilican decilile	in earnings.	(billions of yen
		Change factor	Year ended December 31, 2014	Year ended December 31, 2015	Income change	Details
	Beer and related product	is	7.4	5.6	(1.8)	
	Marginal profit	(subtotal)			(3.0)	
		Increase (decrease) in volume/product mix				Beer +0.4
					(0.1)	Happoshu+1.1
						New genre-5.0
						9
						Product mix +0.1
		Other (*1)			0.4	Non-Alcoholic Beer, RTD, Production costs, other factors
	Fixed costs and other	(subtotal)			1.2	
		Sales promotion costs			(1.0)	Advertising and promotion expenses
		Facility cost				Depreciation and amortization, etc.
		I acility cost			1.0	
		Other			0.7	Personnel expenses,
					0.1	General and administrative expenses
	Wine and spirits	(*1)	2.2	2.2	(0.0)	
	Other		0.7	0.8	0.2	
				8.6		
Ja	panese Alcoholic Bev	erages	10.1		(1.5)	
	North America, etc.		2.3	2.4	0.1	
						Increase in volume,
		Increase (decrease) in volume/product mix.			0.5	
						Increase in the price of raw ingredients of soft drinks
		Marketing costs			(0.0)	SLEEMAN BREWERIES LTD., SAPPORO USA.,INC.
		9			(/	
		Other			(0.0)	Personnel expenses, General and administrative expenses,
					(0.0)	etc.
		Newly consolidated,				
					(0.3)	CPF(Feb. 24 to Dec. 31), SSC(Jan. 1 to Mar. 31)
		Change in the accounting period				
	Vietnam		(2.1)	(2.2)	(0.1)	
		Increase (decrease) in volume/product mix.	, ,	` '	(0.1)	Increase in volume, Product mix, etc.
		Marketing costs			0.0	
		Other			0.0	General and administrative expenses, etc.
Int	ernational		0.1	0.1	(0.0)	
	Japanese Food & Soft D	rinks	(1.2)	(1.0)	0.2	
	Japanese i ood & Soit D		(1.2)	(1.0)		
		Increase (decrease) in volume / product mix			2.2	Increase in volume, Product mix, etc.
		Production costs			(1.2)	Increase in the price of raw ingredients, Increase in
		1 Toddellott costs			(1.2)	production cost
					(0.0)	
		Marketing costs			(0.6)	
		Other fixed costs			(0.1)	Personnel expenses, Logistics costs, etc.
						•
		Other			(0.1)	Vending machine operators, and other
	Overseas Soft Drinks/ Dr	omestic coffee shop chain	1.3	1.4	0.1	
E۵	od & Soft Drinks		0.1	0.4	0.3	
го	Ou & SOIL DITIES		0.1	0.4		
		Existing stores			0.3	
		New stores / Refurbished stores			(0.1)	
P.	staurants		0.3	0.5	0.2	
110	- Stadiants	la .	0.0	0.0		
		Rent			0.8	
		Sales/ Other factors			(0.2)	
Re	al Estate		7.6	8.2	0.5	
- 10		I asiatian husinaan	7.0	0.2		
		Logistics business			(0.2)	
		Other	<u> </u>		0.0	
Oth	ner		0.4			
_				0.0		
Ge	noral cornerate and into		0.1	0.0	(0.1)	
	neral corporate and inte	rcompany eliminations	(3.9)	0.0 (4.0)		
2000		rcompany eliminations	(3.9)	(4.0)	(0.1) (0.1)	
pera	ating income	rcompany eliminations			(0.1)	
	ating income		(3.9) 14.7	(4.0) 13.9	(0.1) (0.1) (0.7)	
		dwill amortization	(3.9) 14.7 18.4	(4.0) 13.9 18.1	(0.1) (0.1) (0.7) (0.3)	
	ating income	dwill amortization Financial income (expense)	(3.9) 14.7 18.4 (1.4)	(4.0) 13.9 18.1 (0.9)	(0.1) (0.1) (0.7) (0.3) 0.4	Reduction of Interest payments
	ating income	dwill amortization	(3.9) 14.7 18.4	(4.0) 13.9 18.1	(0.1) (0.1) (0.7) (0.3)	Reduction of Interest payments
	ating income	dwill amortization Financial income (expense)	(3.9) 14.7 18.4 (1.4) 0.2	(4.0) 13.9 18.1 (0.9) 0.0	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2)	
pera	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other	(3.9) 14.7 18.4 (1.4) 0.2 1.0	(4.0) 13.9 18.1 (0.9) 0.0 0.2	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8)	Reduction of Interest payments Foreign exchange losses
pera	ating income	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2)	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7)	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8) (0.6)	Foreign exchange losses
pera No	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other	(3.9) 14.7 18.4 (1.4) 0.2 1.0	(4.0) 13.9 18.1 (0.9) 0.0 0.2	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8)	Foreign exchange losses
pera No	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2	(0.1) (0.1) (0.7) (0.3) (0.4) (0.2) (0.8) (0.6) (1.3)	Foreign exchange losses
pera No	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5	(0.1) (0.1) (0.7) (0.3) (0.4) (0.2) (0.8) (0.6) (1.3)	Foreign exchange losses
pera No	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2	(0.1) (0.1) (0.7) (0.3) (0.4) (0.2) (0.8) (0.6) (1.3)	Foreign exchange losses
pera No	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4	(0.1) (0.1) (0.7) (0.3) (0.4) (0.2) (0.8) (0.6) (1.3) 3.9 (0.8)	Foreign exchange losses
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pera	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4	(0.1) (0.1) (0.7) (0.3) (0.4) (0.2) (0.8) (0.6) (1.3) 3.9 (0.8)	Foreign exchange losses
pera No	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2 (2.3)	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4 (1.6)	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8) (0.6) (1.3) 3.9 (0.8)	Foreign exchange losses
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pera No	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2 (2.3)	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4 (1.6)	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8) (0.6) (1.3) 3.9 (0.8)	Foreign exchange losses
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pera No	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Loss on devaluation of investment securities	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2 (2.3) (0.9)	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4 (1.6)	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8) (0.6) (1.3) 3.9 (0.8) 0.7 (5.1)	Foreign exchange losses
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pera No	ating income ating income before good	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Loss on devaluation of investment securities Additional liquor tax paid and other	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2 (2.3) (0.9) (0.0)	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4 (1.6) (6.0)	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8) (0.6) (1.3) 3.9 (0.8) 0.7 (5.1) (1.7)	Foreign exchange losses
No.	ating income ating income before good ating income before good are income and ary income	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Loss on devaluation of investment securities Additional liquor tax paid and other Other extraordinary losses	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2 (2.3) (0.9) (0.0) (11.6) (1.8)	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4 (1.6) (6.0) (1.8)	(0.1) (0.7) (0.3) 0.4 (0.2) (0.8) (0.6) (1.3) 3.9 (0.8) (0.5) (1.7) (1.7)	Foreign exchange losses
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No rdin	ating income ating income before good aring income and ary income	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Loss on devaluation of investment securities Additional liquor tax paid and other Other extraordinary losses sses	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2 (2.3) (0.9) (0.0) (11.6) (1.8) (11.9)	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4 (1.6) (6.0) (1.8)	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8) (0.6) (1.3) 3.9 (0.8) 0.7 (5.1) (1.7) 11.6 1.6 10.4	Foreign exchange losses
No.	ating income ating income before good arroperating income and ary income	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Loss on devaluation of investment securities Additional liquor tax paid and other Other extraordinary losses sses	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2 (2.3) (0.9) (0.0) (11.6) (1.8) (11.9)	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4 (1.6) (6.0) (1.8)	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8) (0.6) (1.3) 3.9 (0.8) 0.7 (5.1) (1.7) 11.6 1.6 10.4 8.9	Foreign exchange losses
No.	ating income ating income before good arroperating income and ary income	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Loss on devaluation of investment securities Additional liquor tax paid and other Other extraordinary losses sses	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2 (2.3) (0.9) (0.0) (11.6) (1.8) (11.9)	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4 (1.6) (6.0) (1.8)	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8) (0.6) (1.3) 3.9 (0.8) 0.7 (5.1) (1.7) 11.6 1.6 10.4	Foreign exchange losses
Noi rdin	ating income ating income before good arroperating income and ary income	dwill amortization Financial income (expense) Equity in income (losses) of affiliates Other expenses Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Loss on devaluation of investment securities Additional liquor tax paid and other Other extraordinary losses sses	(3.9) 14.7 18.4 (1.4) 0.2 1.0 (0.2) 14.5 3.5 1.2 (2.3) (0.9) (0.0) (11.6) (1.8) (11.9)	(4.0) 13.9 18.1 (0.9) 0.0 0.2 (0.7) 13.2 7.5 0.4 (1.6) (6.0) (1.8)	(0.1) (0.1) (0.7) (0.3) 0.4 (0.2) (0.8) (0.6) (1.3) 3.9 (0.8) 0.7 (5.1) (1.7) 11.6 1.6 10.4 8.9	Foreign exchange losses

^{*1.}Effective the fiscal year ending December 31, 2015, some products for the commercial markets were reclassified from "Beer and related products" to "Wine and spirits". The adjustments were 0.6billion yen for the year ended December 31, 2014.

	Year ended December 31,	Year ended December 31,
	2014	2015
Yen/US\$	105.79	121.11
Yen/CAN\$	95.74	94.82
Yen/EUR	140.35	134.31

Segment Information (billions of yen)

Year ended December 31, 2014	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	281.0	49.6	133.4	27.1	21.5	5.9	-	518.7
Operating income	10.1	0.1	0.1	0.3	7.6	0.1	(3.9)	14.7
(Operating income before goodwill amortization)	10.1	1.4	2.6	0.3	7.6	0.1	(3.9)	18.4
Sales promotion costs								
Sales incentives and commissions	20.4	0.1	13.1	0.0	0.0	0.0	(0.1)	33.5
Advertising and promotion expenses	15.3	1.6	4.1	0.9	0.6	0.0	(0.0)	22.6
Promotion items	3.7	3.1	0.0	0.0	0.0	0.0	(0.0)	6.8
Depreciation and amortization	9.9	2.1	6.7	0.6	4.2	0.0	0.6	24.4
Amortization of goodwill	0.0	1.2	2.5	0.0	0.0	0.0	0.0	3.7
EBITDA (*1)	20.1	3.5	9.4	0.9	11.9	0.2	(3.2)	42.9
Capital exoenditure (cash basis)	3.3	2.0	4.4	1.3	6.3	0.0	1.5	19.1
Payment of lease obligations	0.0	0.1	3.1	0.0	0.0	0.0	0.0	3.3

Year ended December 31, 2015	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales (*1)	273.6	70.5	135.6	27.0	20.8	6.0	-	533.7
Operating income	8.6	0.1	0.4	0.5	8.2	0.0	(4.0)	13.9
(Operating income before goodwill amortization)	8.6	1.9	2.7	0.5	8.2	0.0	(4.0)	18.1
Sales promotion costs								
Sales incentives and commissions	21.1	0.2	14.6	0.0	0.0	0.0	(0.1)	35.8
Advertising and promotion expenses	15.2	1.5	3.6	0.9	0.6	0.0	(0.0)	21.9
Promotion items	3.8	3.3	0.0	0.0	0.0	0.0	(0.1)	7.0
Depreciation and amortization	8.1	3.3	6.1	0.6	4.2	0.0	1.6	24.2
Amortization of goodwill	0.0	1.8	2.2	0.0	0.0	0.0	0.0	4.1
EBITDA (*2)	16.8	5.3	8.8	1.1	12.4	0.0	(2.4)	42.3
Capital exoenditure (cash basis)	3.3	2.7	2.8	0.6	9.4	0.0	1.1	20.3
Payment of lease obligations	0.0	0.0	2.9	0.0	0.0	0.0	0.0	3.0

Change	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales (*1)	7.3	20.8	2.2	(0.1)	(0.6)	0.1	-	15.0
Operating income	(1.5)	(0.0)	0.3	0.2	0.5	(0.1)	(0.1)	(0.7)
(Operating income before goodwill amortization)	(1.5)	0.5	0.0	0.2	0.5	(0.1)	(0.1)	(0.3)
Sales promotion costs								
Sales incentives and commissions	0.7	0.0	1.4	0.0	0.0	0.0	0.0	2.2
Advertising and promotion expenses	(0.1)	(0.1)	(0.5)	0.0	(0.0)	0.0	0.0	(0.7)
Promotion items	0.0	0.1	(0.0)	0.0	0.0	0.0	(0.0)	0.1
Depreciation and amortization	(1.8)	1.2	(0.5)	(0.0)	(0.0)	(0.0)	0.9	(0.2)
Amortization of goodwill	0.0	0.5	(0.2)	0.0	0.0	0.0	0.0	0.3
EBITDA (*2)	(3.3)	1.8	(0.5)	0.2	0.5	(0.2)	0.8	(0.6)
Capital exoenditure (cash basis)	(0.0)	0.7	(1.6)	(0.6)	3.1	(0.0)	(0.3)	1.2
Payment of lease obligations	0.0	(0.0)	(0.2)	0.0	(0.0)	0.0	0.0	(0.2)

^{*1 :} Effective the fiscal year ended December 31, 2015, New Sanko Inc., previously included under the Japanese Alcoholic Beverages segment, has been reclassified to the Restaurants segment. Accordingly, the consolidated financial statements for the fiscal year ended December 31, 2014 have been retroactively adjusted to reflect these changes.

 $[\]hbox{*2:} \hbox{EBITDA$= Operating income } + \hbox{Depreciation and amortization} + \hbox{Amortization of goodwill}$

Condensed Consolidated Balance Sheets

(billions of yen)

	December 31, 2014	December 31, 2015	Change	Primary Reasons
Current assets	156.3	156.3	(0.0)	
Cash and cash equivalents	9.7	10.4	0.6	
Notes and accounts receivable - trade	89.2	92.3	3.0	
Inventories	36.5	38.6	2.0	
Other	20.8	14.9	(5.8)	
Fixed assets	469.0	464.0	(5.0)	
Fixed assets	356.6	347.7	(8.8)	
Goodwill	29.9	30.2	0.2	Acquired the share of Country Pure Foods, Inc.
Investments and other assets	82.4	86.0	3.5	
Total assets	625.4	620.3	(5.0)	
Current liabilities	211.7	233.6	21.8	
Notes and accounts payable - trade	35.5	36.7	1.2	
Short-term debt	73.4	92.8	19.3	
Deposits received	9.6	8.8	(0.8)	
Other	93.1	95.2	2.0	
Long-term liabilities	253.6	222.9	(30.7)	
Long-term debt	174.1	141.9	(32.1)	
Net defined benefit liability	4.5	7.6	3.1	The effect of the change in calculation method for retirement benefit obligations and service costs
Other	75.0	73.3	(1.6)	
Total liabilities	465.4	456.5	(8.8)	
Shareholders' equity	133.1	133.3	0.2	Distribution of dividends -2.7, The effect of the change in calculation method for retirement benefit obligations and service costs -3.1
Accumulated other comprehensive income	23.1	24.5	1.3	
Minority interests	3.7	5.8	2.1	
Total net assets	160.0	163.8	3.8	
Total liabilities and net assets	625.4	620.3	(5.0)	

Identifiable Assets by segment

(billions of yen)

	December 31, 2014	December 31, 2015	Change	Primary Reasons
Japanese Alcoholic Beverages (*1)	220.3	220.0	(0.3)	
International	57.6	67.0	9.4	
Food & Soft Drinks	102.7	100.4	(2.2)	
Restaurants (*1)	12.3	12.2	(0.1)	
Real Estate	214.3	206.6	(7.7)	
Other	7.1	6.7	(0.3)	
Corporate and eliminations	10.8	7.1	(3.7)	
Total	625.4	620.3	(5.0)	

^{*1 :} Effective the fiscal year ended December 31, 2015, New Sanko Inc., previously included under the Japanese Alcoholic Beverages segment, has been reclassified to the Restaurants segment. Accordingly, the consolidated financial statements for the fiscal year ended December 31, 2014 have been retroactively adjusted to reflect these changes.

Financial Liabilities by segment

				(======================================
	December 31, 2014	December 31, 2015	Change	Primary Reasons
Japanese Alcoholic Beverages	43.6	40.9	(2.6)	
International	18.7	30.9	12.2	
Food & Soft Drinks	11.7	8.6	(3.1)	
Restaurants	0.0	0.0	0.0	
Real Estate	135.5	121.1	(14.3)	
Other	0.3	0.0	(0.3)	
Corporate and eliminations	37.6	33.0	(4.6)	
Total	247.5	234.7	(12.8)	

Overview of Segmentation Changes 2015

No change has been made to segmentation in the fiscal year ended December 31, 2015.

Reportable segment income refers to operating income. Equity-method affiliates are therefore omitted below

201	14 Segmentation		20	115 Segmentation
Segment	Consolidated subsidiaries	Se	egment	Consolidated subsidiaries
	SAPPORO BREWERIES LTD.			SAPPORO BREWERIES LTD.
	SAPPORO WINES LIMITED			SAPPORO WINES LIMITED
	YEBISU WINEMART CO., LTD.			YEBISU WINEMART CO., LTD.
Japanese	TANOSHIMARU SHUZO CO., LTD.		panese	TANOSHIMARU SHUZO CO., LTD.
Alcoholic Beverages	SAPPORO ENGINEERING LIMITED		coholic everages	SAPPORO ENGINEERING LIMITED
	STARNET CO., LTD.			STARNET CO., LTD.
	NEW SANKO INC. (*1)			SHINSEIEN CO.,LTD.
	SHINSEIEN CO.,LTD.			
	SAPPORO INTERNATIONAL INC.			SAPPORO INTERNATIONAL INC.
	SAPPORO U.S.A., INC.			SAPPORO U.S.A., INC.
	SAPPORO CANADA INC.			SAPPORO CANADA INC.
International	SLEEMAN BREWERIES LTD.	In	ternational	SLEEMAN BREWERIES LTD.
	SAPPORO ASIA PRIVATE LIMITED			SAPPORO ASIA PRIVATE LIMITED
	SAPPORO VIETNAM LIMITED			SAPPORO VIETNAM LIMITED
	SILVER SPRINGS CITRUS, INC.			SILVER SPRINGS CITRUS, INC.
				COUNTRY PURE FOODS, INC. (Newly Consolidated)
	POKKA SAPPORO FOOD & BEVERAGE LTD.			POKKA SAPPORO FOOD & BEVERAGE LTD.
	POKKA CREATE CO., LTD.			POKKA CREATE CO., LTD.
	PS BEVERAGE LTD			PS BEVERAGE LTD
	STAR BEVERAGE SERVICE CO., LTD.			STAR BEVERAGE SERVICE CO., LTD.
Food & Soft	POKKA SAPPORO HOKKAIDO LTD. (Newly Consolidated)	Fo	Food & Soft Drinks	POKKA SAPPORO HOKKAIDO LTD.
Drinks	POKKA CORPORATION (SINGAPORE) PTE. LTD.	Dr		Nihon Beans Co.,LTD. (Newly Consolidated)
	POKKA INTERNATIONAL PTE. LTD.			POKKA CORPORATION (SINGAPORE) PTE. LTD.
	And another 8 companies			POKKA INTERNATIONAL PTE. LTD. PT. POKKA DIMA INTERNATIONAL (Newly Consolidated)
				And another 8 companies
Restaurants	SAPPORO LION LIMITED	Re	estaurants	SAPPORO LION LIMITED
	SAPPORO LION (SINGAPORE) PTE.LTD.			NEW SANKO INC. (*1)
				SAPPORO LION (SINGAPORE) PTE.LTD.
	SAPPORO REAL ESTATE CO.,LTD.			SAPPORO REAL ESTATE CO.,LTD.
Daal Fatata	YGP REAL ESTATE CO., LTD.	D	1	YGP REAL ESTATE CO., LTD.
Real Estate	TOKYO ENERGY SERVICE CO., LTD.	Re	eal Estate	TOKYO ENERGY SERVICE CO., LTD.
	YOKOHAMA KEIWA BUILDING CO., LTD.			YOKOHAMA KEIWA BUILDING CO., LTD.
	SAPPORO FOODS NET CO., LTD.			SAPPORO FOODS NET CO., LTD.
Other	SAPPORO GROUP MANAGEMENT LTD.	Ot	ther	SAPPORO GROUP MANAGEMENT LTD.
	SAPPORO GROUP LOGISTICS CO., LTD.			SAPPORO GROUP LOGISTICS CO., LTD.
	SAPPORO LOGISTICS SYSTEMS CO., LTD.			SAPPORO LOGISTICS SYSTEMS CO., LTD.
Corporate and eliminations	SAPPORO HOLDINGS LTD. SAPPORO GROUP MANAGEMENT LTD.	ar	orporate nd iminations	SAPPORO HOLDINGS LTD. SAPPORO GROUP MANAGEMENT LTD.

^{*1.} Effective the fiscal year ended December 31, 2015, New Sanko Inc., previously included under the Japanese Alcoholic Beverages segment, has been reclassified to the Restaurants segment.

Consolidated Forecasts (Year ending December 31, 2016)

Condensed Consolidated Statements of Income

(billions of yen)

	Year ended December 31, 2015	Year ending December 31, 2016 (Forecast)	Change	Change (%)
Japanese Alcoholic Beverages	273.6	288.0	14.3	5.2%
International	70.5	77.8	7.2	10.4%
Food & Soft Drinks	135.6	143.7	8.0	5.9%
Restaurants	27.0	27.1	0.0	0.4%
Real Estate	20.8	22.8	1.9	9.2%
Other	6.0	6.0	(0.0)	(0.8)%
Net sales	533.7	565.4	31.6	5.9%
Japanese Alcoholic Beverages	8.6	11.1	2.4	28.5%
International	0.1	0.9	0.7	483.6%
Food & Soft Drinks	0.4	1.7	1.2	291.4%
Restaurants	0.5	1.3	0.7	148.8%
Real Estate	8.2	10.0	1.7	20.7%
Other	0.0	0.2	0.1	14777.6%
General corporate and intercompany eliminations	(4.0)	(4.1)	(0.0)	-
Operating income	13.9	21.1	7.1	51.3%
Operating income before goodwill amortization	18.1	25.0	6.8	38.1%
Non-operating income	2.9	2.3	(0.6)	(21.3)%
Non-operating expenses	3.6	3.2	(0.4)	(12.6)%
Ordinary income	13.2	20.2	6.9	52.9%
Extraordinary gains	7.8	0.0	(7.8)	(100.0)%
Extraordinary losses	9.4	2.0	(7.4)	(78.8)%
Income before income taxes and minority interests	11.6	18.2	6.5	55.7%
Income taxes	5.5	7.7	2.1	38.0%
Minority interests (loss)	0.0	0.0	(0.0)	-
Net Income	6.1	10.5	4.3	71.9%

Condensed Consolidated Statements of Cash Flows

	Year ended December 31, 2015	Year ending December 31, 2016 (Forecast)	Change	Change (%)		
Cash flows from operating activities	35.2	37.1	1.8	5.2%		
Cash flows from investing activities	(9.7)	(27.6)	(17.8)	-		
Free Cash flows	25.5	9.5	(16.0)	(62.8)%		

Sales Breakdown for Japanese Alcoholic Beverages

Sales (including liquor tax)

(billions of yen)

	Year ended December 31, 2015	Year ending December 31, 2016	Change	Change (%)
Beer	159.3	165.7	6.3	4.0%
Happoshu	18.3	18.8	0.5	2.8%
New genre	52.2	52.6	0.3	0.7%
Total	229.9	237.2	7.2	3.2%

Sales (excluding liquor tax)

Sales (excluding liquor tax)				(billions of yen)
	Year ended December 31, 2015	Year ending December 31, 2016	Change	Change (%)
Beer	78.0	80.7	2.6	3.4%
Happoshu	10.2	10.4	0.2	2.7%
New genre	36.2	36.4	0.2	0.7%
Total	124.4	127.7	3.2	2.6%

Consolidated Forecasts (Year ending December 31, 2016)

Breakdown of key income Changes

	Change factor	Year ended December 31, 2015	Year ending December 31, 2016 (Forecast)	Change	Details
Beer and related produc		5.6	7.7	2.1	
Marginal profit	Subtotal			4.1	Beer +2.4
	Increase (decrease) in volume / Product mix			3.3	Happoshu +0.2
					New genre +0.2
					Product mix +0.5
	Other			0.8	Non-Alcoholic Beer, RTD, Production costs, other factors
Fixed and other cos				(2.0)	
	Sales promotion costs			(2.7)	
	Facility cost				Depreciation and amortization, Cost of repair, other factors
	Other			0.3	
Wine and spirits		2.2	2.7	0.5	
Other		0.8	0.7	(0.1)	
Japanese Alcoholic Bev	rerages	8.6	11.1	2.4	
North America and othe	r	2.4	3.2	0.8	
	Increase (decrease) in volume / Product mix			2.1	Increase in volume (SLEEMAN+4%), Product mix
	Marketing costs			(0.4)	Sapporo International. Sapporo U.S.A.
	Other			(0.9)	General and administrative expenses, CPF(Jan. 1 to Feb. 23)
Vietnam		(2.2)	(2.3)	(0.1)	
	Increase (decrease) in volume / Product mix			0.4	
	Marketing costs			(0.3)	
	Other				Increase in cost of logistics and warehouse
International		0.1	0.9	0.7	
Japanese Food & Sof		(1.0)	(0.1)	0.9	
	Increase (decrease) in volume / Product mix			2.9	Increase in volume, Product mix
	Production costs			(0.5)	Increase in cost of raw ingredients, Increase in production cost
	Marketing costs			(0.4)	
	Other fixed costs			(1.4)	Personnel expenses, Logistics costs,General and administrative expenses etc.
	Other			0.2	Vending machine operators, and other
Overseas Soft Drinks/ D	omestic coffee shop chain	1.4	1.8	0.4	
Food & Soft Drinks		0.4	1.7	1.2	
	Existing stores			0.2	
	New stores / Refurbished stores			0.6	
Restaurants		0.5	1.3	0.7	
	Rent			1.7	
	Sales/ Other factors			0.0	
Real Estate		8.2	10.0	1.7	
	Logistics business			0.1	
	Other			0.0	
Other		0.0	0.2	0.1	
General corporate and inte	ercompany eliminations	(4.0)	(4.1)	(0.0)	
Operating income		13.9	21.1	7.1	
Operating income before go	odwill amortization	18.1	25.0	6.8	
	Financial income (expense)	(0.9)	(1.3)	(0.4)	
	Equity in income (losses) of affiliates	0.0	0.1	0.1	
	Other	0.2	0.3	0.1	
Non-operating income and	l expenses	(0.7)	(0.9)	(0.2)	
Ordinary income		13.2	20.2	6.9	
	Gain on sales of property, plant and equipment Other extraordinary gains	7.5 0.4	-	(7.5) (0.4)	
	Loss on sales/disposal of property, plant and equipment	(1.6)	(1.0)	0.4)	
	Loss on impairment of property, plant and equipment	(6.0)		(6.0)	
	Other extraordinary losses	(0.0)	(1.0)	0.9	
Extraordinary gains and lo		(1.9)		(0.5)	
Income before income taxes	•	11.6	18.2	6.5	
Change in income taxes a	nd minority interests (loss)	(5.5)	(7.7)	(2.1)	
Net income		6.1	10.5	4.3	

	Year ended December 31,2015	Year ending December 31,2016 (Forecast)		
Yen/US\$	121.11	126.00		
Yen/CAN\$	94.82	96.00		
Yen/EUR	134.31	132.00		

Consolidated Forecasts (Year ending December 31, 2016)

Segment Information

Year ended December 31, 2015	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	273.6	70.5	135.6	27.0	20.8	6.0	-	533.7
Operating income	8.6	0.1	0.4	0.5	8.2	0.0	(4.0)	13.9
(Operating income before goodwill amortization)	8.6	1.9	2.7	0.5	8.2	0.0	(4.0)	18.1
Sales promotion costs								
Sales incentives and commissions	21.1	0.2	14.6	0.0	0.0	0.0	(0.1)	35.8
Advertising and promotion expenses	15.2	1.5	3.6	0.9	0.6	0.0	(0.0)	21.9
Promotion items	3.8	3.3	0.0	0.0	0.0	0.0	(0.1)	7.0
Depreciation and amortization	8.1	3.3	6.1	0.6	4.2	0.0	1.6	24.2
Amortization of goodwill	0.0	1.8	2.2	0.0	0.0	0.0	0.0	4.1
EBITDA (*1)	16.8	5.3	8.8	1.1	12.4	0.0	(2.4)	42.3
Capital expenditures (cash basis)	3.3	2.7	2.8	0.6	9.4	0.0	1.1	20.3
Payment of lease obligations	0.0	0.0	2.9	0.0	0.0	0.0	0.0	3.0

Year ending December, 31, 2016 (Forecast)	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	288.0	77.8	143.7	27.1	22.8	6.0	-	565.4
Operating income	11.1	0.9	1.7	1.3	10.0	0.2	(4.1)	21.1
(Operating income before goodwill amortization)	11.1	2.6	3.9	1.3	10.0	0.2	(4.1)	25.0
Depreciation and amortization	7.7	3.3	6.1	0.7	4.2	0.1	1.9	24.0
Amortization of goodwill	0.0	1.7	2.2	0.0	0.0	0.0	0.0	3.9
EBITDA (*1)	18.8	5.9	10.0	2.0	14.2	0.3	(2.2)	49.0
Capital expenditures (cash basis)	5.0	2.5	4.8	0.8	4.9	0.0	1.5	19.5
Payment of lease obligations	0.0	0.0	3.0	0.0	0.0	0.0	0.0	3.0

Change	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	14.3	7.2	8.0	0.0	1.9	0.0	0.0	31.6
Operating income	2.4	0.7	1.2	0.7	1.7	0.1	0.0	7.1
(Operating income before goodwill amortization)	2.4	0.6	1.1	0.7	1.7	0.1	0.0	6.8
Depreciation and amortization	(0.4)	(0.0)	(0.0)	0.0	(0.0)	0.0	0.2	(0.2)
Amortization of goodwill	(0.0)	(0.1)	(0.0)	0.0	0.0	0.0	0.0	(0.2)
EBITDA (*1)	1.9	0.5	1.1	0.8	1.7	0.2	0.2	6.0
Capital expenditures (cash basis)	1.6	(0.2)	1.9	0.1	(4.5)	(0.0)	0.3	(0.8)
Payment of lease obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

^{*1 :} EBITDA= Operating income $\,+\,$ Depreciation and amortization $\,+\,$ Amortization of goodwill *2 : Full year estimate for sales promotion costs is not disclosed.