

# Six Months ended June 30, 2016 Consolidated First Half Earnings Report - Supplementary Information

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### August 2016

## SAPPORO HOLDINGS LTD.

Securities Code: 2501
URL http://www.sapporoholdings.jp/english/

#### Financial Highlights (2012- 2016)

**Consolidated Financial Highlights** 

 $(\mbox{billions of yen, except percentages, ratios, per-share data, and exchange rates)} \label{eq:billions}$ 

|                              |  | Six months<br>ended June 30,<br>2012 | Six months<br>ended June 30,<br>2013 | Six months<br>ended June 30,<br>2014 | Six months<br>ended June 30,<br>2015 | Six months<br>ended June 30,<br>2016 |
|------------------------------|--|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Net sales                    | Including liquor tax                               | 223.0                                | 231.2                                | 239.8                                | 245.8                                | 248.9                                |
| Net sales                    | Excluding liquor tax                               | 172.6                                | 179.6                                | 187.5                                | 194.6                                | 195.7                                |
| Overseas net sales to total  | Excluding liquor tax                               | 13.6%                                | 19.2%                                | 19.8%                                | 24.3%                                | 21.9%                                |
| Operating income             | Before goodwill amortization                       | 0.1                                  | 2.4                                  | 2.8                                  | 0.7                                  | 4.9                                  |
| Operating income             | After goodwill amortization                        | (1.7)                                | 0.4                                  | 1.0                                  | (1.2)                                | 3.0                                  |
|                              | Including liquor tax / after goodwill amortization | -                                    | 0.2%                                 | 0.4%                                 | -                                    | 1.2%                                 |
| Operating margin             | Excluding liquor tax /before goodwill amortization | 0.1%                                 | 1.4%                                 | 1.5%                                 | 0.4%                                 | 2.6%                                 |
|                              | Excluding liquor tax /after goodwill amortization  | -                                    | 0.3%                                 | 0.5%                                 | -                                    | 1.6%                                 |
| Ordinary income              |  | (2.4)                                | 0.3                                  | 0.2                                  | (1.4)                                | 2.6                                  |
| Net income                   |  | (2.9)                                | 0.1                                  | (10.9)                               | 1.1                                  | 0.4                                  |
| Total assets                 |  | 591.8                                | 601.1                                | 603.2                                | 621.1                                | 594.8                                |
| Net assets                   |  | 122.8                                | 140.0                                | 142.3                                | 161.9                                | 151.3                                |
| Balance of debt              | Gross  | 263.7                                | 259.9                                | 261.1                                | 243.3                                | 238.7                                |
| Balance of debt              | Net  | 255.8                                | 249.8                                | 250.2                                | 232.8                                | 226.3                                |
| Debt-to-equity ratio (times) | Gross  | 2.1                                  | 1.9                                  | 1.8                                  | 1.5                                  | 1.6                                  |
| Debt-to-equity ratio (times) | Net  | 2.1                                  | 1.8                                  | 1.8                                  | 1.4                                  | 1.5                                  |
| Capital expenditure          | Cash basis   | 46.3                                 | 6.6                                  | 9.7                                  | 13.5                                 | 10.0                                 |
| Depreciation and amortizatio | n  | 12.7                                 | 12.5                                 | 12.0                                 | 11.8                                 | 10.9                                 |
| Amortization of goodwill     |  | 1.9                                  | 2.0                                  | 1.8                                  | 2.0                                  | 1.9                                  |
| EBITDA                       | Operating income + Depreciation and amortization   | 12.9                                 | 15.0                                 | 14.9                                 | 12.5                                 | 15.9                                 |
| Exchange rates (Yen)         | US\$   | 79.78                                | 95.73                                | 102.46                               | 120.31                               | 111.74                               |
| Exchange rates (Tell)        | CAN\$  | 79.31                                | 94.17                                | 93.40                                | 97.33                                | 83.90                                |

|                              |  | Year ended   | Year ended   | Year ended   | Year ended   | Year ending     |
|------------------------------|--|--------------|--------------|--------------|--------------|-----------------|
|                              |  | December 31,    |
|                              |  | 2012         | 2013         | 2014         | 2015         | 2016 (forecast) |
| Net sales                    | Including liquor tax                               | 492.4        | 509.8        | 518.7        | 533.7        | 565.4           |
| rect dates                   | Excluding liquor tax                               | 379.7        | 395.3        | 401.8        | 418.3        | 445.2           |
| Overseas net sales to tota   | Excluding liquor tax                               | 14.1%        | 18.3%        | 19.2%        | 22.6%        | 23.5%           |
| Operating income             | Before goodwill amortization                       | 18.2         | 19.3         | 18.4         | 18.1         | 25.0            |
| Operating income             | After goodwill amortization                        | 14.4         | 15.3         | 14.7         | 13.9         | 21.1            |
|                              | Including liquor tax / after goodwill amortization | 2.9%         | 3.0%         | 2.8%         | 2.6%         | 3.7%            |
| Operating margin             | Excluding liquor tax /before goodwill amortization | 4.8%         | 4.9%         | 4.6%         | 4.3%         | 5.6%            |
|                              | Excluding liquor tax /after goodwill amortization  | 3.8%         | 3.9%         | 3.7%         | 3.3%         | 4.7%            |
| Ordinary income              |  | 13.6         | 15.1         | 14.5         | 13.2         | 20.2            |
| Net income                   |  | 5.3          | 9.4          | 0.3          | 6.1          | 10.5            |
| Total assets                 |  | 597.6        | 616.7        | 625.4        | 620.3        |                 |
| Net assets                   |  | 134.9        | 155.3        | 160.0        | 163.8        |                 |
| Balance of debt              | Gross  | 257.6        | 247.8        | 247.5        | 234.7        | 227.1           |
| Balance of debt              | Net  | 247.8        | 236.2        | 237.7        | 224.3        | 217.5           |
| Debt-to-equity ratio (times) | Gross  | 1.9          | 1.6          | 1.5          | 1.4          | 1.3             |
| Debt-to-equity fatto (times) | Net  | 1.8          | 1.5          | 1.5          | 1.4          | 1.3             |
| Capital expenditure          | Cash basis   | 53.8         | 13.7         | 19.1         | 20.3         | 19.5            |
| Depreciation and amortizatio | n  | 25.8         | 25.0         | 24.4         | 24.2         | 24.0            |
| Amortization of goodwill     |  | 3.8          | 3.9          | 3.7          | 4.1          | 3.9             |
| EBITDA                       | Operating income + Depreciation and amortization   | 44.0         | 44.3         | 42.9         | 42.3         | 49.0            |
| ROE (%)                      | Before goodwill amortization                       | 7.3%         | 9.5%         | 2.7%         | 6.5%         | 8.9%            |
|                              | After goodwill amortization                        | 4.2%         | 6.7%         | 0.2%         | 3.9%         | 6.5%            |
| EDS (von con)                | Before goodwill amortization                       | 23.68        | 34.40        | 10.53        | 26.34        | 36.96           |
| EPS (yen sen)                | After goodwill amortization                        | 13.77        | 24.20        | 0.87         | 15.68        | 26.95           |
| Exchange rates (Yen)         | US\$   | 79.81        | 97.73        | 105.79       | 121.11       | 126.00          |
| Lacriange rates (Ten)        | CAN\$  | 79.83        | 94.81        | 95.74        | 94.82        | 96.00           |

<sup>\*1:</sup> The balance of debt includes commercial paper but excludes the balance of lease obligations.
\*2: Exchange rates are annual average rates.

#### Major Sales and Sales Volume

Alcoholic Beverage (Japan)

(10,000 cases)

|     |   | Jan. 1 -<br>Jun.30, 2016 | Jan. 1 -<br>Jun.30, 2015 | YoY  | Full-year<br>estimate for<br>fiscal 2016 | Fiscal 2015<br>Actual | YoY  |
|-----|---|--------------------------|--------------------------|------|--|-----------------------|------|
|     | Sapporo Draft Beer Black Label            | 764                      | 730                      | 105% | 1,670                                    | 1,618                 | 103% |
|     | YEBISU (total)                            | 401                      | 382                      | 105% | 1,000                                    | 952                   | 105% |
| 1 B | eer (total)                               | 1,323                    | 1,253                    | 106% | 3,070                                    | 2,919                 | 105% |
| 2 H | lapposhu (total)                          | 203                      | 229                      | 89%  | 473                                      | 479                   | 99%  |
| 3 N | lew genre beer products (total)           | 730                      | 744                      | 98%  | 1,597                                    | 1,583                 | 101% |
| Bee | er, happoshu, and new genre (total 1+2+3) | 2,256                    | 2,225                    | 101% | 5,140                                    | 4,982                 | 103% |
| No  | n-alcoholic beer taste beverage           | 37                       | 56                       | 66%  | 100                                      | 93                    | 108% |
| RT  | D(*1)                                     | 130                      | 105                      | 125% | 240                                      | 218                   | 110% |

<sup>\*1:</sup> RTD 1Case=250ml\*24

(billions of yen)

|      |                | Jan. 1 -<br>Jun.30, 2016 | Jan. 1 -<br>Jun.30, 2015 | YoY  | Full-year<br>estimate for<br>fiscal 2016 | Fiscal 2015<br>Actual | YoY  |
|------|----------------|--------------------------|--------------------------|------|--|-----------------------|------|
|      | Domestic wines | 2.4                      | 2.5                      | 94%  | 5.9                                      | 5.3                   | 112% |
|      | Imported wines | 3.6                      | 3.4                      | 105% | 10.9                                     | 8.2                   | 133% |
| Win  | e (total)      | 6.0                      | 6.0                      | 100% | 16.9                                     | 13.5                  | 125% |
| Spir | rits (total)   | 3.0                      | 2.6                      | 117% | 7.9                                      | 5.9                   | 134% |
| Sho  | chu (total)    | 7.6                      | 6.9                      | 110% | 15.3                                     | 14.6                  | 105% |

**Beer (International)** 

(10,000 cases)

|  |                             |                          |                          |      |  |                       | ,,000 00000) |
|--|-----------------------------|--------------------------|--------------------------|------|--|-----------------------|--------------|
|  |                             | Jan. 1 -<br>Jun.30, 2016 | Jan. 1 -<br>Jun.30, 2015 | YoY  | Full-year<br>estimate for<br>fiscal 2016 | Fiscal 2015<br>Actual | YoY          |
|  | SLEEMAN BREWERIES LTD. (*2) | 606                      | 604                      | 100% | 1,310                                    | 1,262                 | 104%         |
|  | Sapporo brand               | 272                      | 265                      | 103% | 595                                      | 550                   | 108%         |

 $<sup>^{*}2</sup>$ : Excludes contracted manufacturing for the Sapporo brand and sales of the Sapporo brand in Canada .

**Soft Drinks (POKKA SAPPORO FOOD & BEVERAGE)** 

(10,000 cases)

|                  | Jan. 1 -<br>Jun.30, 2016 | Jan. 1 -<br>Jun.30, 2015 | YoY  | Full-year<br>estimate for<br>fiscal 2016 | Fiscal 2015<br>Actual | YoY  |
|------------------|--------------------------|--------------------------|------|--|-----------------------|------|
| Soft Drinks (*3) | 2,138                    | 2,148                    | 100% | 4,579                                    | 4,535                 | 101% |

<sup>\*3 :</sup> Excludes sales other than Japan and soy milk drinks sales in Japan

#### Consolidated Results (Six Months ended June 30, 2016)

#### **Condensed Consolidated Statements of Income**

(billions of yen)

| Japanese Alcoholic                      | · /                      | Six Months<br>ended June 30,<br>2015<br>121.6<br>34.7 | Six Months<br>ended June 30,<br>2016<br>125.7<br>31.6 | Change 4.0 (3.1) | Change (%)  3.4% (9.1)% |
|---|--------------------------|---|---|------------------|-------------------------|
| Food & Soft Drinks                      |                          | 63.9  | 64.9  | 1.0              | 1.7%                    |
| Restaurants (*1)                        |                          | 12.8  | 12.6  | (0.1)            | (1.4)%                  |
| Real Estate                             |                          | 9.8   | 10.9  | 1.0              | 11.0%                   |
| Other                                   |                          | 2.8   | 3.0   | 0.1              | 6.2%                    |
| Net sales                               |                          | 245.8   | 248.9   | 3.0              | 1.3%                    |
| Japanese Alcoholic                      | : Beverages (*1)         | (0.6)   | 1.4   | 2.0              | -                       |
| International Busine                    | ess                      | (0.7)   | (0.3)   | 0.3              | -                       |
| Food & Soft Drinks                      |                          | (1.4)   | (0.8)   | 0.6              | -                       |
| Restaurants (*1)                        |                          | (0.2)   | (0.0)   | 0.1              | -                       |
| Real Estate                             |                          | 3.7   | 5.1   | 1.4              | 38.2%                   |
| Other                                   |                          | (0.0)   | (0.0)   | (0.0)            | -                       |
| General corporate<br>intercompany elimi |                          | (2.0)   | (2.2)   | (0.2)            | -                       |
| Operating income                        |                          | (1.2)   | 3.0   | 4.3              | -                       |
| Operating income before                 | re goodwill amortization | 0.7   | 4.9   | 4.2              | 591.1%                  |
| Non-operating inco                      | me                       | 1.5   | 1.2   | (0.2)            | (17.9)%                 |
| Non-operating expe                      | enses                    | 1.7   | 1.7   | (0.0)            | (1.7)%                  |
| Ordinary income                         |                          | (1.4)   | 2.6   | 4.0              | -                       |
| Extraordinary gains                     | ;                        | 7.8   | 0.0   | (7.7)            | (99.6)%                 |
| Extraordinary losse                     | es .                     | 2.4   | 0.9   | (1.5)            | (62.2)%                 |
| Income before income                    | taxes                    | 3.8   | 1.7   | (2.1)            | (55.6)%                 |
| Income taxes                            |                          | 2.8   | 1.2   | (1.5)            | (55.1)%                 |
| Loss attributable to                    | non-controlling interest | (0.1)   | (0.0)   | 0.0              | -                       |
| Net income attributable                 | to owners of the paren   | 1.1   | 0.4   | (0.6)            | (60.0)%                 |

#### **Condensed Consolidated Statements of Cash Flows**

|                                      | Six Months<br>ended June 30,<br>2015 | Six Months<br>ended June 30,<br>2016 | Change | Change (%) |
|--------------------------------------|--------------------------------------|--------------------------------------|--------|------------|
| Cash flows from operating activities | 14.6                                 | 14.8                                 | 0.1    | (0.9)%     |
| Cash flows from investing activities | 1.1                                  | (14.0)                               | (15.1) | Ţ          |
| Free Cash flows                      | 15.8                                 | 0.7                                  | (15.0) | (95.2)%    |
| Cash flows from financial activities | (14.9)                               | 1.3                                  | 16.2   | -          |

#### Sales Breakdown for Japanese Alcoholic Beverages

Sales (including liquor tax) (billions of yen)

|           | Six Months<br>ended June 30,<br>2015 | Six Months<br>ended June 30,<br>2016 | Change | Change (%) |
|-----------|--------------------------------------|--------------------------------------|--------|------------|
| Beer      | 67.8                                 | 72.1                                 | 4.2    | 6.2%       |
| Happoshu  | 8.7                                  | 7.7                                  | (1.0)  | (11.5)%    |
| New genre | 24.5                                 | 24.1                                 | (0.4)  | (1.7)%     |
| Total     | 101.1                                | 103.9                                | 2.8    | 2.8%       |

Sales (excluding liquor tax) (billions of yen)

|           | Six Months<br>ended June 30,<br>2015 | Six Months<br>ended June 30,<br>2016 | Change | Change (%) |
|-----------|--------------------------------------|--------------------------------------|--------|------------|
| Beer      | 32.9                                 | 35.2                                 | 2.2    | 6.9%       |
| Happoshu  | 4.8                                  | 4.3                                  | (0.5)  | (11.5)%    |
| New genre | 17.0                                 | 16.7                                 | (0.2)  | (1.7)%     |
| Total     | 54.8                                 | 56.3                                 | 1.4    | 2.6%       |

**Breakdown of Key Changes** 

| В    | reakdown of Key Ch       | y Changes Numbers in parentheses mean decline in earnings.                  |                                      |                                      | (billions of yen) |   |
|------|--------------------------|---|--------------------------------------|--------------------------------------|-------------------|---|
|      |                          | Change factor   | Six months<br>ended June 30,<br>2015 | Six months<br>ended June 30,<br>2016 | Income change     | Details   |
|      | Beer and related produ   | cts   | (2.1)                                | (0.3)                                | 1.8               |   |
|      | Marginal profit          | (subtotal) Increase (decrease) in volume/product mix                        |                                      |                                      | 1.4               | Beer +1.3<br>Happoshu-0.3<br>New genre-0.2  |
|      |                          | Other   |                                      |                                      | 0.2               | Product mix +0.7 Non-alcoholic beer, Production costs, other factors                    |
|      | Fixed costs and other    |   |                                      |                                      | 0.4               |   |
|      |                          | Sales promotion costs Facility cost   |                                      |                                      |                   | Sales incentives and commissions Depreciation and amortization, etc.                    |
|      |                          | Other   |                                      |                                      | 0.7               | Personnel expenses, General and administrative expenses                                 |
|      | Wine and spirits         |   | 1.2                                  | 1.4                                  | 0.2               |   |
|      | Other                    |   | 0.3                                  | 0.3                                  | 0.1               |   |
| Já   | apanese Alcoholic Bev    | verages   | (0.6)                                | 1.4                                  | 2.0               |   |
|      | North America, etc.      | Increase (decrease) in volume/product mix.                                  | 0.3                                  | 0.7                                  | 0.3               | Increase in volume  |
|      |                          | Marketing costs   |                                      |                                      |                   | SLEEMAN BREWERIES LTD., SAPPORO USA.,INC.   |
|      |                          | Other   |                                      |                                      | (0.0)             |   |
|      | Vietnam                  |   | (1.1)                                | (1.0)                                | 0.0               |   |
|      |                          | Increase (decrease) in volume/product mix. Marketing costs                  |                                      |                                      | 0.0<br>(0.1)      |   |
| In   | <br> ternational         | Other   | (0.7)                                | (0.3)                                | 0.1               | Personnel expenses, etc.  |
| Р.   | Japanese Food & Soft     | Drinke  | (2.1)                                | (0.3)                                | 0.8               |   |
|      | Japanese i ood & Soit    | Increase (decrease) in volume / product mix                                 | (2.1)                                | (1.5)                                |                   | Product mix, etc.   |
|      |                          | Production costs  |                                      |                                      | 0.4               |   |
|      |                          | Marketing costs   |                                      |                                      | 0.4               |   |
|      |                          | Other costs   |                                      |                                      | (0.3)             | Logistics cost, personnel expenses, General and administrative expenses, etc.           |
|      | Other                    | Domestic Subsidiaries   | 0.7                                  | 0.5                                  | 0.0               | Vending machine operators, and other<br>International business, coffee shop chain, etc. |
| F    | ood & Soft Drinks        |   | (1.4)                                | (0.8)                                | 0.6               | international business, conce shop chain, etc.  |
| Ē    |                          | Existing stores New stores / Refurbished stores                             | ,                                    | (3-3)                                | (0.0)             |   |
| R    | estaurants               | New Stores / Retails lated Stores   | (0.2)                                | (0.0)                                | 0.1               |   |
| Ė    |                          | Rent<br>Sales   | (0.2)                                | (0.0)                                | 1.3<br>0.1        |   |
| R    | eal Estate               | Sales   | 3.7                                  | 5.1                                  | 1.4               |   |
|      |                          | Logistics business<br>Other   |                                      |                                      | (0.0)<br>(0.0)    |   |
| O    | ther                     | Other   | (0.0)                                | (0.0)                                | (0.0)             |   |
| G    | eneral corporate and int | tercompany eliminations   | (2.0)                                | (2.2)                                | (0.2)             |   |
| Оре  | rating income            |   | (1.2)                                | 3.0                                  | 4.3               |   |
| Ope  | rating income before go  | odwill amortization   | 0.7                                  | 4.9                                  | 4.2               |   |
|      |                          | Financial income (expense)  | (0.3)                                |                                      | 0.1               |   |
|      |                          | Equity in income (losses) of affiliates Other                               | 0.0<br>0.1                           | 0.0<br>(0.2)                         | (0.0)             | Foreign exchange losses   |
| N    | on-operating income an   |   | (0.2)                                | (0.4)                                | (0.2)             |   |
| Ordi | nary income              |   | (1.4)                                | 2.6                                  | 4.0               |   |
|      |                          | Gain on sales of property, plant and equipment<br>Other extraordinary gains | 7.4<br>0.4                           | 0.0<br>0.0                           | (7.4)<br>(0.4)    |   |
|      |                          | Loss on sales/disposal of property, plant and equipment                     | (0.6)                                |                                      | (0.0)             |   |
|      |                          | Loss on impairment of property, plant and equipment                         | (1.6)                                |                                      | 1.5               |   |
|      |                          | Other extraordinary losses  | (0.3)                                | (0.2)                                | 0.1               |   |
| _    | xtraordinary gains and I |   | 5.4                                  | (0.9)                                | (6.2)             |   |
|      | ome before income tax    |   | 3.8                                  | 1.7                                  | (2.1)             |   |
|      |                          | attributable to Non-controlling interests                                   | (2.7)                                |                                      | 1.5               |   |
| Net  | income attributable to   | owners of the parent  | 1.1                                  | 0.4                                  | (0.6)             |   |

|           | Six months     | Six months     |
|-----------|----------------|----------------|
|           | ended June 30, | ended June 30, |
|           | 2015           | 2016           |
| Yen/US\$  | 120.31         | 111.74         |
| Yen/CAN\$ | 97.33          | 83.90          |
| Yen/EUR   | 134.10         | 124.58         |

Segment Information (billions of yen)

| Segment information                                |                                    |               |                       |             |             |       |                            | (billions of yen)  |
|--|------------------------------------|---------------|-----------------------|-------------|-------------|-------|----------------------------|--------------------|
| Six months ended June 30, 2015                     | Japanese<br>Alcoholic<br>Beverages | International | Food & Soft<br>Drinks | Restaurants | Real Estate | Other | Corporate and eliminations | Consolidated total |
| Net sales  | 121.6                              | 34.7          | 63.9                  | 12.8        | 9.8         | 2.8   | -                          | 245.8              |
| Operating income                                   | (0.6)                              | (0.7)         | (1.4)                 | (0.2)       | 3.7         | (0.0) | (2.0)                      | (1.2)              |
| (Operating income before goodwill<br>amortization) | (0.5)                              | 0.0           | (0.2)                 | (0.2)       | 3.7         | 0.0   | (2.0)                      | 0.7                |
| Sales promotion costs                              |                                    |               |                       |             |             |       |                            |                    |
| Sales incentives and commissions                   | 9.1                                | 0.0           | 7.1                   | 0.0         | 0.0         | 0.0   | 0.0                        | 16.2               |
| Advertising and promotion expenses                 | 8.5                                | 0.8           | 1.9                   | 0.4         | 0.2         | 0.0   | 0.0                        | 12.0               |
| Promotion items                                    | 2.1                                | 1.7           | 0.0                   | 0.0         | 0.0         | 0.0   | 0.0                        | 3.8                |
| Depreciation and amortization                      | 3.9                                | 1.5           | 3.0                   | 0.3         | 2.1         | 0.0   | 0.8                        | 11.8               |
| Amortization of goodwill                           | 0.0                                | 0.8           | 1.1                   | 0.0         | 0.0         | 0.0   | 0.0                        | 2.0                |
| EBITDA (*1)  | 3.3                                | 1.6           | 2.8                   | 0.1         | 5.8         | 0.0   | (1.1)                      | 12.5               |
| Capital exoenditure ( cash basis)                  | 2.2                                | 1.1           | 1.2                   | 0.3         | 7.8         | 0.5   | 0.0                        | 13.5               |
| Payment of lease obligations                       | 0.0                                | 0.0           | 1.4                   | 0.0         | 0.0         | 0.0   | 0.0                        | 1.5                |

| Six months ended June 30, 2016                  | Japanese<br>Alcoholic<br>Beverages | International | Food & Soft<br>Drinks | Restaurants | Real Estate | Other | Corporate and eliminations | Consolidated total |
|---|------------------------------------|---------------|-----------------------|-------------|-------------|-------|----------------------------|--------------------|
| Net sales(*1)                                   | 125.7                              | 31.6          | 64.9                  | 12.6        | 10.9        | 3.0   | -                          | 248.9              |
| Operating income                                | 1.4                                | (0.3)         | (0.8)                 | (0.0)       | 5.1         | (0.0) | (2.2)                      | 3.0                |
| (Operating income before goodwill amortization) | 1.5                                | 0.4           | 0.2                   | (0.0)       | 5.1         | (0.0) | (2.2)                      | 4.9                |
| Sales promotion costs                           |                                    |               |                       |             |             |       |                            |                    |
| Sales incentives and commissions                | 10.6                               | 0.1           | 6.9                   | 0.0         | 0.0         | 0.0   | (0.0)                      | 17.6               |
| Advertising and promotion expenses              | 7.6                                | 0.5           | 1.7                   | 0.4         | 0.2         | 0.0   | (0.0)                      | 10.6               |
| Promotion items                                 | 2.2                                | 1.9           | 0.0                   | 0.0         | 0.0         | 0.0   | (0.0)                      | 4.1                |
| Depreciation and amortization                   | 3.5                                | 1.5           | 2.7                   | 0.2         | 2.0         | 0.0   | 0.8                        | 10.9               |
| Amortization of goodwill                        | 0.0                                | 0.8           | 1.0                   | 0.0         | 0.0         | 0.0   | 0.0                        | 1.9                |
| EBITDA (*2)                                     | 5.0                                | 1.9           | 3.0                   | 0.1         | 7.2         | (0.0) | (1.4)                      | 15.9               |
| Capital exoenditure ( cash basis)               | 2.9                                | 1.3           | 2.6                   | 0.5         | 1.5         | 0.0   | 1.0                        | 10.0               |
| Payment of lease obligations                    | 0.0                                | 0.0           | 1.3                   | 0.0         | 0.0         | 0.0   | 0.0                        | 1.4                |

| Change  | Japanese<br>Alcoholic<br>Beverages | International | Food & Soft<br>Drinks | Restaurants | Real Estate | Other | Corporate and eliminations | Consolidated total |
|---|------------------------------------|---------------|-----------------------|-------------|-------------|-------|----------------------------|--------------------|
| Net sales (*1)                                  | 4.0                                | (3.1)         | 1.0                   | (0.1)       | 1.0         | 0.1   | -                          | 3.0                |
| Operating income                                | 2.0                                | 0.3           | 0.6                   | 0.1         | 1.4         | (0.0) | (0.2)                      | 4.3                |
| (Operating income before goodwill amortization) | 2.0                                | 0.3           | 0.5                   | 0.1         | 1.4         | (0.0) | (0.2)                      | 4.2                |
| Sales promotion costs                           |                                    |               |                       |             |             |       |                            |                    |
| Sales incentives and commissions                | 1.5                                | 0.0           | (0.2)                 | 0.0         | 0.0         | (0.0) | 0.0                        | 1.3                |
| Advertising and promotion expenses              | (0.8)                              | (0.2)         | (0.1)                 | (0.0)       | (0.0)       | 0.0   | 0.0                        | (1.3)              |
| Promotion items                                 | 0.0                                | 0.2           | (0.0)                 | 0.0         | 0.0         | 0.0   | (0.0)                      | 0.2                |
| Depreciation and amortization                   | (0.3)                              | (0.0)         | (0.3)                 | (0.0)       | (0.0)       | (0.0) | (0.0)                      | (0.8)              |
| Amortization of goodwill                        | 0.0                                | (0.0)         | (0.0)                 | 0.0         | 0.0         | 0.0   | 0.0                        | (0.0)              |
| EBITDA (*2)                                     | 1.7                                | 0.3           | 0.2                   | 0.0         | 1.3         | (0.0) | (0.2)                      | 3.3                |
| Capital exoenditure ( cash basis)               | 0.6                                | 0.2           | 1.4                   | 0.1         | (6.3)       | (0.5) | 0.9                        | (3.4)              |
| Payment of lease obligations                    | 0.0                                | (0.0)         | (0.0)                 | 0.0         | 0.0         | 0.0   | (0.0)                      | (0.0)              |

<sup>\*2:</sup>EBITDA= Operating income + Depreciation and amortization + Amortization of goodwill

#### Consolidated Results ( Six Months ended June 30, 2016)

#### Condensed Consolidated Balance Sheets

(billions of yen)

|  | December 31, 2015 | June 30, 2016 | Change | Primary Reasons  |
|--|-------------------|---------------|--------|--|
| Current assets                         | 156.3             | 145.1         | (11.1) |  |
| Cash and cash equivalents              | 10.4              | 12.4          | 2.0    |  |
| Notes and accounts receivable - trade  | 92.3              | 74.8          | (17.5) | Seasonal factors, Bank holiday( Dec. 31)   |
| Inventories                            | 38.6              | 41.1          | 2.4    |  |
| Other                                  | 14.9              | 16.7          | 1.8    |  |
| Fixed assets                           | 464.0             | 449.7         | (14.3) |  |
| Fixed assets                           | 347.7             | 344.2         | (3.5)  |  |
| Goodwill                               | 30.2              | 28.8          | (1.3)  |  |
| Investments and other assets           | 86.0              | 76.5          | (9.4)  | Decline in investment securities resulting from decline in unrealized holding gain on securities |
| Total assets                           | 620.3             | 594.8         | (25.5) |  |
|  |                   |               |        |  |
| Current liabilities                    | 233.6             | 222.1         | (11.4) |  |
| Notes and accounts payable - trade     | 36.7              | 37.8          | 1.1    |  |
| Short-term debt                        | 92.8              | 94.8          | 2.0    |  |
| Deposits received                      | 8.8               | 8.5           | (0.2)  |  |
| Other                                  | 95.2              | 80.9          | (14.2) | Decrease in liquor taxes payable   |
| Long-term liabilities                  | 222.9             | 221.3         | (1.5)  |  |
| Long-term debt                         | 141.9             | 143.9         | 2.0    |  |
| Net defined benefit liability          | 7.6               | 6.9           | (0.6)  |  |
| Other                                  | 73.3              | 70.4          | (2.9)  |  |
| Total liabilities                      | 456.5             | 443.5         | (13.0) |  |
| Shareholders' equity                   | 133.3             | 131.0         | (2.2)  | Distribution of dividends-2.7  |
| Accumulated other comprehensive income | 24.5              | 15.0          | (9.4)  | Decline in unrealized holding gain on securities   |
| Non-controlling interests              | 5.8               | 5.1           | (0.7)  |  |
| Total net assets                       | 163.8             | 151.3         | (12.5) |  |
| Total liabilities and net assets       | 620.3             | 594.8         | (25.5) |  |

Financial Liabilities by segment

|                              | December 31, 2015 | June 30, 2016 | Change | Primary Reasons |
|------------------------------|-------------------|---------------|--------|-----------------|
| Japanese Alcoholic Beverages | 40.9              | 38.4          | (2.5)  |                 |
| International                | 30.9              | 30.7          | (0.2)  |                 |
| Food & Soft Drinks           | 8.6               | 5.0           | (3.5)  |                 |
| Restaurants                  | 0.0               | 0.5           | 0.5    |                 |
| Real Estate                  | 121.1             | 133.0         | 11.9   |                 |
| Other                        | 0.0               | 0.0           | 0.0    |                 |
| Corporate and eliminations   | 33.0              | 30.9          | (2.1)  |                 |
| Total                        | 234.7             | 238.7         | 4.0    |                 |

#### Overview of Segmentation Changes 2016

No change has been made to segmentation in the fiscal year ending December 31, 2016. Reportable segment income refers to operating income. Equity-method affiliates are therefore omitted below

| 20                         | 5 Segmentation   |   | 20   | 16 Segmentation  |
|----------------------------|--|---|--|--|
| Segment                    | Consolidated subsidiaries                              |   | Segment  | Consolidated subsidiaries                              |
|                            | SAPPORO BREWERIES LTD. (*1)                            |   | $\rightarrow$  | SAPPORO BREWERIES LTD. (*1)                            |
|                            | SAPPORO WINES LIMITED (*1)                             |   |  | YEBISU WINEMART CO., LTD.                              |
|                            | YEBISU WINEMART CO., LTD.                              |   |  | TANOSHIMARU SHUZO CO., LTD.                            |
| Japanese<br>Alcoholic      | TANOSHIMARU SHUZO CO., LTD.                            |   | Japanese<br>Alcoholic  | SAPPORO ENGINEERING LIMITED                            |
| Beverages                  | SAPPORO ENGINEERING LIMITED                            |   | Beverages  | STARNET CO., LTD.                                      |
|                            | STARNET CO., LTD.                                      |   | , and the second | SHINSEIEN CO.,LTD.                                     |
|                            | SHINSEIEN CO.,LTD.                                     |   |  |  |
|                            | CARRODO INTERNATIONAL INC                              |   |  | CARRODO INTERNATIONAL INC                              |
|                            | SAPPORO INTERNATIONAL INC.                             | - |  | SAPPORO INTERNATIONAL INC.                             |
|                            | SAPPORO U.S.A., INC.                                   | - |  | SAPPORO U.S.A., INC.                                   |
| lata wa ati a a al         | SAPPORO CANADA INC.                                    |   |  | SAPPORO CANADA INC.                                    |
| International              | SLEEMAN BREWERIES LTD.                                 |   | international  | SLEEMAN BREWERIES LTD.                                 |
|                            | SAPPORO ASIA PRIVATE LIMITED                           |   | SAPPORO ASIA PRIVATE LIMITED   |  |
|                            | SAPPORO VIETNAM LIMITED                                | - |  | SAPPORO VIETNAM LIMITED                                |
|                            | SILVER SPRINGS CITRUS, INC.                            |   |  | SILVER SPRINGS CITRUS, INC.                            |
|                            | COUNTRY PURE FOODS, INC.(Newly Consolidated)           |   |  | COUNTRY PURE FOODS, INC.                               |
|                            | POKKA SAPPORO FOOD & BEVERAGE LTD.                     |   |  | POKKA SAPPORO FOOD & BEVERAGE LTD.                     |
|                            | POKKA CREATE CO., LTD.                                 |   |  | POKKA CREATE CO., LTD.                                 |
|                            | PS BEVERAGE LTD  |   |  | PS BEVERAGE LTD  |
|                            | STAR BEVERAGE SERVICE CO., LTD.                        |   |  | STAR BEVERAGE SERVICE CO., LTD.                        |
| Food & Soft                | POKKA SAPPORO HOKKAIDO LTD.                            | - |  | POKKA SAPPORO HOKKAIDO LTD.                            |
| Drinks                     | NiHON BEANS CO.,LTD. (Newly Consolidated)              |   | Drinks   | NIHON BEANS CO.,LTD.                                   |
|                            | POKKA CORPORATION (SINGAPORE) PTE. LTD.                |   |  | POKKA CORPORATION (SINGAPORE) PTE. LTD.                |
|                            | POKKA INTERNATIONAL PTE. LTD.                          |   |  | POKKA INTERNATIONAL PTE. LTD.                          |
|                            | PT. POKKKA DIMA INTERNATIONAL (Newly Consolidated)     |   |  | PT. POKKKA DIMA INTERNATIONAL                          |
|                            | And another 8 companies                                |   |  | And another 8 companies                                |
| Restaurants                | SAPPORO LION LIMITED                                   |   | Restaurants  | SAPPORO LION LIMITED                                   |
|                            | NEW SANKO INC.   |   |  | NEW SANKO INC.   |
|                            | SAPPORO LION (SINGAPORE) PTE.LTD.                      |   |  | MARUSHINKAWAMURA INC.(Newly Consolidated)              |
|                            |  |   |  | GINRIN SUISAN INC.(Newly Consolidated)                 |
|                            |  |   |  | SAPPORO LION (SINGAPORE) PTE.LTD.                      |
|                            | SAPPORO REAL ESTATE CO.,LTD.                           |   |  | SAPPORO REAL ESTATE CO.,LTD.                           |
| Real Estate                | YGP REAL ESTATE CO., LTD.                              |   | Real Estate  | YGP REAL ESTATE CO., LTD.                              |
| real Estate                | TOKYO ENERGY SERVICE CO., LTD.                         |   | rtoai Estato   | TOKYO ENERGY SERVICE CO., LTD.                         |
|                            | YOKOHAMA KEIWA BUILDING CO., LTD.                      |   |  | YOKOHAMA KEIWA BUILDING CO., LTD.                      |
|                            | SAPPORO FOODS NET CO., LTD.                            |   |  | SAPPORO FOODS NET CO., LTD.                            |
| Other                      | SAPPORO GROUP MANAGEMENT LTD.                          |   | Other  | SAPPORO GROUP MANAGEMENT LTD.                          |
|                            | SAPPORO GROUP LOGISTICS CO., LTD.                      |   |  | SAPPORO GROUP LOGISTICS CO., LTD.                      |
|                            | SAPPORO LOGISTICS SYSTEMS CO., LTD.                    |   |  | SAPPORO LOGISTICS SYSTEMS CO., LTD.                    |
| Corporate and eliminations | SAPPORO HOLDINGS LTD.<br>SAPPORO GROUP MANAGEMENT LTD. |   | Corporate and eliminations   | SAPPORO HOLDINGS LTD.<br>SAPPORO GROUP MANAGEMENT LTD. |
|                            |  |   |  |  |

<sup>\*1.</sup> Sapporo Wines Limited was dissolved in an absorption-type merger with Sapporo Breweries LTD. on January 1, 2016.

#### Consolidated Forecasts (Year ending December 31, 2016)

\* Forecasts are unchanged from the figures announced on February 10, 2016.

#### Condensed Consolidated Statements of Income

(billions of yen)

|  | Year ended<br>December 31, 2015 | Year ending<br>December 31, 2016<br>(Forecast) | Change | Change (%) |
|--|---------------------------------|--|--------|------------|
| Japanese Alcoholic Beverages                             | 273.6                           | 288.0  | 14.3   | 5.2%       |
| International  | 70.5                            | 77.8   | 7.2    | 10.4%      |
| Food & Soft Drinks                                       | 135.6                           | 143.7  | 8.0    | 5.9%       |
| Restaurants  | 27.0                            | 27.1   | 0.0    | 0.4%       |
| Real Estate  | 20.8                            | 22.8   | 1.9    | 9.2%       |
| Other  | 6.0                             | 6.0  | (0.0)  | (0.8)%     |
| Net sales  | 533.7                           | 565.4  | 31.6   | 5.9%       |
| Japanese Alcoholic Beverages                             | 8.6                             | 11.1   | 2.4    | 28.5%      |
| International  | 0.1                             | 0.9  | 0.7    | 483.6%     |
| Food & Soft Drinks                                       | 0.4                             | 1.7  | 1.2    | 291.4%     |
| Restaurants  | 0.5                             | 1.3  | 0.7    | 148.8%     |
| Real Estate  | 8.2                             | 10.0   | 1.7    | 20.7%      |
| Other  | 0.0                             | 0.2  | 0.1    | -          |
| General corporate and intercompany eliminations          | (4.0)                           | (4.1)  | (0.0)  | -          |
| Operating income   | 13.9                            | 21.1   | 7.1    | 51.3%      |
| Operating income before goodwill amortization            | 18.1                            | 25.0   | 6.8    | 38.1%      |
| Non-operating income                                     | 2.9                             | 2.3  | (0.6)  | (21.3)%    |
| Non-operating expenses                                   | 3.6                             | 3.2  | (0.4)  | (12.6)%    |
| Ordinary income  | 13.2                            | 20.2   | 6.9    | 52.9%      |
| Extraordinary gains                                      | 7.8                             | 0.0  | (7.8)  | (100.0)%   |
| Extraordinary losses                                     | 9.4                             | 2.0  | (7.4)  | (78.8)%    |
| Income before income taxes                               | 11.6                            | 18.2   | 6.5    | 55.7%      |
| Income taxes   | 5.5                             | 7.7  | 2.1    | 38.0%      |
| Income attributable to non-controlling inter-            | e: 0.0                          | 0.0  | (0.0)  | -          |
| Net income attributable to owners of the parentet Income | 6.1                             | 10.5   | 4.3    | 71.9%      |

#### **Condensed Consolidated Statements of Cash Flows**

| Controlled Concontacted Statements of Cash Flows |                                    |  |        |            |  |  |  |
|--|------------------------------------|--|--------|------------|--|--|--|
|  | Year ended<br>December 31,<br>2015 | Year ending<br>December 31,<br>2016 (Forecast) | Change | Change (%) |  |  |  |
| Cash flows from operating activities             | 35.2                               | 37.1   | 1.8    | 5.2%       |  |  |  |
| Cash flows from investing activities             | (9.7)                              | (27.6)   | (17.8) | -          |  |  |  |
| Free Cash flows                                  | 25.5                               | 9.5  | (16.0) | (62.8)%    |  |  |  |

#### Sales Breakdown for Japanese Alcoholic

Sales (including liquor tax)

(billions of yen)

|           | Year ended<br>December 31,<br>2015 | Year ending<br>December 31,<br>2016 | Change | Change (%) |
|-----------|------------------------------------|-------------------------------------|--------|------------|
| Beer      | 159.3                              | 165.7                               | 6.3    | 4.0%       |
| Happoshu  | 18.3                               | 18.8                                | 0.5    | 2.8%       |
| New genre | 52.2                               | 52.6                                | 0.3    | 0.7%       |
| Total     | 229.9                              | 237.2                               | 7.2    | 3.2%       |

Sales (excluding liquor tax)

| Sales (excluding ilquol tax) |                                    |                                     |        | (Dillions of year) |
|------------------------------|------------------------------------|-------------------------------------|--------|--------------------|
|                              | Year ended<br>December 31,<br>2015 | Year ending<br>December 31,<br>2016 | Change | Change (%)         |
| Beer                         | 78.0                               | 80.7                                | 2.6    | 3.4%               |
| Happoshu                     | 10.2                               | 10.4                                | 0.2    | 2.7%               |
| New genre                    | 36.2                               | 36.4                                | 0.2    | 0.7%               |
| Total                        | 124.4                              | 127.7                               | 3.2    | 2.6%               |

#### **Breakdown of key income Changes**

|   | Change factor  | Year ended<br>December 31,<br>2015 | Year ending<br>December 31,<br>2016 (Forecast) | Change                | Details   |
|---|--|------------------------------------|--|-----------------------|---|
| Beer and related products                           |  | 5.6                                | 7.7  | 2.1                   |   |
| Marginal profit                                     | Subtotal   |                                    |  | 4.1                   |   |
|   | Increase (decrease) in volume / Product mix  |                                    |  | 3.3                   | Beer +2.4   |
|   |  |                                    |  |                       | Happoshu +0.2   |
|   |  |                                    |  |                       | New genre +0.2  |
|   |  |                                    |  |                       | Product mix +0.5  |
|   | Other  |                                    |  | 0.8                   | Non-Alcoholic Beer, RTD, Production costs, other factors  |
| Fixed and other costs                               | Subtotal   |                                    |  | (2.0)                 |   |
|   | Sales promotion costs  |                                    |  | (2.7)                 |   |
|   | Facility cost  |                                    |  |                       | Depreciation and amortization, Cost of repair, other factors  |
|   | Other  |                                    |  | 0.3                   |   |
| Wine and spirits                                    |  | 2.2                                | 2.7  | 0.5                   |   |
| Other   |  | 0.8                                | 0.7  | (0.1)                 |   |
| apanese Alcoholic Bever                             | ages   | 8.6                                | 11.1   | 2.4                   |   |
| North America and other                             |  | 2.4                                | 3.2  | 0.8                   |   |
|   | Increase (decrease) in volume / Product mix  |                                    | _  |                       | Increase in volume (SLEEMAN+4%), Product mix  |
|   | Marketing costs  |                                    |  |                       | Sapporo International. Sapporo U.S.A.   |
|   | Other  |                                    |  |                       | General and administrative expenses, CPF( Jan. 1 to Feb. 2  |
| Vietnam   |  | (2.2)                              | (2.3)  | (0.1)                 |   |
| - 10 11 10 11 11                                    | Increase (decrease) in volume / Product mix  | (2.2)                              | (2.0)  | 0.4                   |   |
|   | Marketing costs  |                                    |  | (0.3)                 |   |
|   | Other  |                                    |  |                       | Increase in cost of logistics and warehouse   |
| nternational  | Citici   | 0.1                                | 0.9  | 0.7                   | indicade in cost of logistics and warehouse   |
| _   | ata la   |                                    |  | 0.9                   |   |
| Japanese Food & Soft D                              |  | (1.0)                              | (0.1)  |                       | In any see the continue of December 1 and |
|   | Increase (decrease) in volume / Product mix  |                                    |  | 2.9                   | Increase in volume, Product mix   |
|   | Production costs   |                                    |  | (0.5)                 | Increase in cost of raw ingredients, Increase in production of  |
|   | Marketing costs  |                                    |  | (0.4)                 |   |
|   | Other fixed costs  |                                    |  | (1.4)                 | Personnel expenses, Logistics costs,General and administrative expenses etc.  |
|   | Other  |                                    |  | 0.2                   | Vending machine operators, and other  |
| Overseas Soft Drinks/ Dom                           | estic coffee shop chain  | 1.4                                | 1.8  | 0.4                   |   |
| ood & Soft Drinks                                   | ·  | 0.4                                | 1.7  | 1.2                   |   |
|   | Existing stores  |                                    |  | 0.2                   |   |
|   | New stores / Refurbished stores  |                                    |  | 0.6                   |   |
| estaurants  | 110W Stores / Troidibished Stores  | 0.5                                | 1.3  | 0.7                   |   |
| lestaurants   | Dent   | 0.5                                | 1.3  |                       |   |
|   | Rent   |                                    |  | 1.7                   |   |
| L   | Sales/ Other factors   |                                    | 40.0   | 0.0                   |   |
| eal Estate  |  | 8.2                                | 10.0   | 1.7                   |   |
|   | Logistics business   |                                    |  | 0.1                   |   |
|   | Other  |                                    |  | 0.0                   |   |
| ther  |  | 0.0                                | 0.2  | 0.1                   |   |
| eneral corporate and interc                         | ompany eliminations  | (4.0)                              | (4.1)  | (0.0)                 |   |
| rating income                                       |  | 13.9                               | 21.1   | 7.1                   |   |
| rating income before goody                          | vill amortization  | 18.1                               | 25.0   | 6.8                   |   |
| <b>_</b>  | Financial income (expense)   | (0.9)                              | (1.3)  | (0.4)                 |   |
|   | Equity in income (losses) of affiliates  | 0.0                                | 0.1  | 0.1                   |   |
|   | Other  | 0.0                                | 0.3  | 0.1                   |   |
| on-operating income and ex                          |  | (0.7)                              | (0.9)  | (0.2)                 |   |
|   |  | ` '                                | `  | ` '                   |   |
| nary income   |  | 13.2                               | 20.2   | 6.9                   |   |
|   | Gain on sales of property, plant and equipment   | 7.5                                | -  | (7.5)                 |   |
|   |  | 0.4                                | -  | (0.4)                 |   |
|   | Other extraordinary gains  |                                    | (4.0)  | 0.6                   |   |
|   | Other extraordinary gains  Loss on sales/disposal of property, plant and equipment   | (1.6)                              | (1.0)  | 0.0                   |   |
|   | , 0  | (1.6)<br>(6.0)                     | (1.0)  | (6.0)                 |   |
|   | Loss on sales/disposal of property, plant and equipment  |                                    | (1.0)  |                       |   |
| xtraordinary gains and loss                         | Loss on sales/disposal of property, plant and equipment<br>Loss on impairment of property, plant and equipment<br>Other extraordinary losses | (6.0)<br>(1.9)                     | (1.0)  | (6.0)<br>0.9          |   |
|   | Loss on sales/disposal of property, plant and equipment<br>Loss on impairment of property, plant and equipment<br>Other extraordinary losses | (6.0)                              | (1.0)  | (6.0)                 |   |
| extraordinary gains and lossone before income taxes | Loss on sales/disposal of property, plant and equipment<br>Loss on impairment of property, plant and equipment<br>Other extraordinary losses | (6.0)<br>(1.9)<br><b>(1.5)</b>     | (1.0)<br>(2.0)<br>18.2                         | (6.0)<br>0.9<br>(0.5) |   |

|           | Year ended<br>December<br>31,2015 | Year ending<br>December<br>31,2016<br>(Forecast) |
|-----------|-----------------------------------|--|
| Yen/US\$  | 121.11                            | 126.00   |
| Yen/CAN\$ | 94.82                             | 96.00  |
| Yen/EUR   | 134.31                            | 132.00   |

#### Consolidated Forecasts (Year ending December 31, 2016)

**Segment Information** 

| Commons of                                      |                                    |               |                       |             |             |       | (billions of yen           |                    |
|---|------------------------------------|---------------|-----------------------|-------------|-------------|-------|----------------------------|--------------------|
| Year ended December 31, 2015                    | Japanese<br>Alcoholic<br>Beverages | International | Food & Soft<br>Drinks | Restaurants | Real Estate | Other | Corporate and eliminations | Consolidated total |
| Net sales                                       | 273.6                              | 70.5          | 135.6                 | 27.0        | 20.8        | 6.0   | _                          | 533.7              |
| Operating income                                | 8.6                                | 0.1           | 0.4                   | 0.5         | 8.2         | 0.0   | (4.0)                      | 13.9               |
| (Operating income before goodwill amortization) | 8.6                                | 1.9           | 2.7                   | 0.5         | 8.2         | 0.0   | (4.0)                      | 18.1               |
| Sales promotion costs                           |                                    |               |                       |             |             |       |                            |                    |
| Sales incentives and commissions                | 21.1                               | 0.2           | 14.6                  | 0.0         | 0.0         | 0.0   | (0.1)                      | 35.8               |
| Advertising and promotion expenses              | 15.2                               | 1.5           | 3.6                   | 0.9         | 0.6         | 0.0   | (0.0)                      | 21.9               |
| Promotion items                                 | 3.8                                | 3.3           | 0.0                   | 0.0         | 0.0         | 0.0   | (0.1)                      | 7.0                |
| Depreciation and amortization                   | 8.1                                | 3.3           | 6.1                   | 0.6         | 4.2         | 0.0   | 1.6                        | 24.2               |
| Amortization of goodwill                        | 0.0                                | 1.8           | 2.2                   | 0.0         | 0.0         | 0.0   | 0.0                        | 4.1                |
| EBITDA (*1)                                     | 16.8                               | 5.3           | 8.8                   | 1.1         | 12.4        | 0.0   | (2.4)                      | 42.3               |
| Capital expenditures (cash basis)               | 3.3                                | 2.7           | 2.8                   | 0.6         | 9.4         | 0.0   | 1.1                        | 20.3               |
| Payment of lease obligations                    | 0.0                                | 0.0           | 2.9                   | 0.0         | 0.0         | 0.0   | 0.0                        | 3.0                |

| Year ending December, 31, 2016<br>(Forecast)    | Japanese<br>Alcoholic<br>Beverages | International | Food & Soft<br>Drinks | Restaurants | Real Estate | Other | Corporate and eliminations | Consolidated total |
|---|------------------------------------|---------------|-----------------------|-------------|-------------|-------|----------------------------|--------------------|
| Net sales                                       | 288.0                              | 77.8          | 143.7                 | 27.1        | 22.8        | 6.0   | -                          | 565.4              |
| Operating income                                | 11.1                               | 0.9           | 1.7                   | 1.3         | 10.0        | 0.2   | (4.1)                      | 21.1               |
| (Operating income before goodwill amortization) | 11.1                               | 2.6           | 3.9                   | 1.3         | 10.0        | 0.2   | (4.1)                      | 25.0               |
| Depreciation and amortization                   | 7.7                                | 3.3           | 6.1                   | 0.7         | 4.2         | 0.1   | 1.9                        | 24.0               |
| Amortization of goodwill                        | 0.0                                | 1.7           | 2.2                   | 0.0         | 0.0         | 0.0   | 0.0                        | 3.9                |
| EBITDA (*1)                                     | 18.8                               | 5.9           | 10.0                  | 2.0         | 14.2        | 0.3   | (2.2)                      | 49.0               |
| Capital expenditures (cash basis)               | 5.0                                | 2.5           | 4.8                   | 0.8         | 4.9         | 0.0   | 1.5                        | 19.5               |
| Payment of lease obligations                    | 0.0                                | 0.0           | 3.0                   | 0.0         | 0.0         | 0.0   | 0.0                        | 3.0                |

| Change  | Japanese<br>Alcoholic<br>Beverages | International | Food & Soft<br>Drinks | Restaurants | Real Estate | Other | Corporate and eliminations | Consolidated total |
|---|------------------------------------|---------------|-----------------------|-------------|-------------|-------|----------------------------|--------------------|
| Net sales                                       | 14.3                               | 7.2           | 8.0                   | 0.0         | 1.9         | 0.0   | 0.0                        | 31.6               |
| Operating income                                | 2.4                                | 0.7           | 1.2                   | 0.7         | 1.7         | 0.1   | 0.0                        | 7.1                |
| (Operating income before goodwill amortization) | 2.4                                | 0.6           | 1.1                   | 0.7         | 1.7         | 0.1   | 0.0                        | 6.8                |
| Depreciation and amortization                   | (0.4)                              | (0.0)         | (0.0)                 | 0.0         | (0.0)       | 0.0   | 0.2                        | (0.2)              |
| Amortization of goodwill                        | (0.0)                              | (0.1)         | (0.0)                 | 0.0         | 0.0         | 0.0   | 0.0                        | (0.2)              |
| EBITDA (*1)                                     | 1.9                                | 0.5           | 1.1                   | 0.8         | 1.7         | 0.2   | 0.2                        | 6.6                |
| Capital expenditures (cash basis)               | 1.6                                | (0.2)         | 1.9                   | 0.1         | (4.5)       | (0.0) | 0.3                        | (0.8)              |
| Payment of lease obligations                    | 0.0                                | 0.0           | 0.0                   | 0.0         | 0.0         | 0.0   | 0.0                        | 0.0                |

 $<sup>{}^{\</sup>star}1: \mathsf{EBITDA} {=} \mathsf{Operating} \; \mathsf{income} \; + \mathsf{Depreciation} \; \mathsf{and} \; \mathsf{amortization} \; + \; \mathsf{Amortization} \; \mathsf{of} \; \mathsf{goodwill}$ 

<sup>\*2 :</sup> Full year estimate for sales promotion costs is not disclosed.