

# Year ended December 31, 2017

**Consolidated Earnings Report - Supplementary Information** 

# Consolidated Results (Year ended December 31, 2017)

- 1. Consolidated Financial Highlights
- 2. Major Sales and Sales Volume Data
- 3. Condensed Consolidated Statements of Income Sales Breakdown for Japanese Alcoholic Beverages
- 4. Consolidated Statements of Income : Breakdown of Key Changes
- 5. Segment information
- 6. Condensed Consolidated Balance Sheets
- 7. Overview of Segmentation Changes

## **Reference Materials: Consolidated Forecasts**

- Full-Year Consolidated Business Results estimate
   Full-Year Consolidated Statements of Cash Flows
   Sales Breakdown for Japanese Alcoholic Beverages
- 9. Full-Year Consolidated Statement of Income: Breakdown of Key Changes
- 10. Full-Year Consolidated Segment information

# February 2018

# SAPPORO HOLDINGS LTD.

Securities Code: 2501 URL http://www.sapporoholdings.jp/english/

# Financial Highlights (2009-2018)

		2009	2010	2011	2012	2013
		J GAAP				
Net sales	Including liquor tax	387.5	389.2	449.4	492.4	509.
ivel sales	Excluding liquor tax	264.6	269.8	336.8	379.7	395.
Overseas net sales to total	Excluding liquor tax	8.5%	9.4%	11.0%	14.1%	18.39
Operating income	Before goodwill amortization	13.9	16.5	21.9	18.2	19
Operating income	After goodwill amortization	12.8	15.4	18.8	14.4	15
	Including liquor tax / after goodwill amortization	3.3%	4.0%	4.2%	2.9%	3.04
Operating margin	Excluding liquor tax /before goodwill amortization	5.3%	6.1%	6.5%	4.8%	4.9
	Excluding liquor tax /after goodwill amortization	4.9%	5.7%	5.6%	3.8%	3.9
Ordinary income		10.7	14.3	16.8	13.6	15
Profit attributable to owners of	parent	4.5	10.7	3.1	5.3	9
Total assets		506.8	494.7	550.7	597.6	616
Net assets		118.5	126.6	124.7	134.9	155
	Gross	196.7	181.3	219.1	257.6	247
Balance of debt (*2)	Net	190.4	167.9	209.9	247.8	236
	Gross	1.7	1.4	1.8	1.9	1.
Debt-to-equity ratio (times)	Net	1.6	1.3	1.7	1.8	1.
Depreciation and amortization		22.5	22.5	24.4	25.8	25.
Amortization of goodwill		1.0	1.1	3.1	3.8	3.9
EBITDA(*3)	Operating income + Depreciation and amortization	36.4	39.0	46.4	44.0	44.:
Capital expenditure	Cash basis	21.9	19.8	13.4	53.8	13.
ROE (%)	Before goodwill amortization	4.7%	9.8%	5.1%	7.3%	9.5
	After goodwill amortization	3.9%	8.9%	2.5%	4.2%	6.7
	Before goodwill amortization	14.19	30.50	16.03	23.68	34.4
EPS(yen sen)(*4)	After goodwill amortization	11.57	27.50	8.08	13.77	24.2
	US\$	93.65	87.79	79.79	79.81	97.7
Exchange rates (Yen) (*5)	CAN\$	82.30	85.18	80.74	79.83	94.8

		2014	2015	2016	2017	2018 (Forecast)
		J GAAP	J GAAP	J GAAP	J GAAP	IFRS
Net sales	Including liquor tax	518.7	533.7	541.8	551.5	555.8
	Excluding liquor tax	401.8	418.3	424.0	433.2	425.2
Overseas net sales to total	Excluding liquor tax	19.2%	22.6%	20.5%	21.2%	21.6%
Operating income	Before goodwill amortization	18.4	18.1	24.1	20.9	18.7
Operating income	After goodwill amortization	14.7	13.9	20.2	17.0	10.7
	Including liquor tax / after goodwill amortization	2.8%	2.6%	3.7%	3.1%	3.8%
Operating margin	Excluding liquor tax /before goodwill amortization	4.6%	4.3%	5.7%	4.8%	4.4%
	Excluding liquor tax /after goodwill amortization	3.7%	3.3%	4.8%	3.9%	4.470
Ordinary income		14.5	13.2	19.2	16.4	-
Profit attributable to owners of	parent	0.3	6.1	9.4	10.9	11.1
Total assets		625.4	620.3	626.3	630.6	
Net assets		160.0	163.8	166.3	177.6	
Balance of debt (*2)	Gross	247.5	234.7	238.1	233.5	235.0
Balance of debt (2)	Net	237.7	224.3	227.5	220.8	222.3
Debt-to-equity ratio (times)	Gross	1.5	1.4	1.4	1.3	1.3
Debt-to-equity fatto (times)	Net	1.5	1.4	1.4	1.2	1.2
Depreciation and amortization		24.4	24.2	22.3	23.5	24.4
Amortization of goodwill		3.7	4.1	3.9	3.9	-
EBITDA(*3)	Operating income + Depreciation and amortization	42.9	42.3	46.5	44.5	45.6
Capital expenditure	Cash basis	19.1	20.3	21.8	15.2	31.7
ROE ( % )	Before goodwill amortization	2.7%	6.5%	8.4%	8.9%	6.3%
. ,	After goodwill amortization	0.2%	3.9%	5.9%	6.6%	0.3%
	Before goodwill amortization	10.53	131.71	171.89	191.70	1 40 50
EPS(yen sen)(*4)	After goodwill amortization	0.87	78.40	121.56	140.93	142.50
	US\$	105.79	121.11	108.81	112.17	110.00
Exchange rates (Yen) (*5)	CAN\$	95.74	94.82	82.07	86.47	88.00

#### \*1: The Company decided to apply International Financial Reporting Standard (IFRS) from the first quarter of fiscal 2018.

\*2: The balance of debt includes commercial paper but excludes the balance of lease obligations.

\*3:The EBITDA (IFRS) forecast for fiscal 2018 is calculated as

Profit from operations before non-recurring items (Revenue - Cost of sales - SG&A expenses) + Depreciation and amortization.

\*4:On July 1, 2016, the Company carried out a share consolidation at a ratio of 1 share for 5 shares of the Company's common stock. Accordingly, values for EPS have been recalculated on the assumption that the share consolidation took place at the beginning of fiscal year 2015.

\*5:Revenues and expenses are translated into Japanese yen at the average exchange rate for the fiscal year, not the prevailing exchange rate on the balance sheet date as before.

1

# Alcoholic Beverage (Japan)

AI	Alcoholic Beverage (Japan) (10,000 cases)							
		Fiscal 2016	Fiscal 2017	YoY	Full-year estimate for fiscal 2018	ΥοΥ		
	Sapporo Draft Beer Black Label (total)	1,663	1,701	102%	1,750	103%		
	YEBISU (total)	972	961	99%	970	101%		
1 B	eer (total)	3,048	3,102	102%	3,150	102%		
2 H	apposhu (total)	411	335	81%	200	60%		
3 N	ew genre beer products (total)	1,495	1,422	95%	1,600	113%		
Bee	r, happoshu, and new genre (total 1+2+3)	4,955	4,859	98%	4,950	102%		
Nor	n-alcoholic beer taste beverage	83	70	85%	150	213%		

(billions of yen)

						(billions of yet
		Fiscal 2016	Fiscal 2017	ΥοΥ	Full-year estimate for fiscal 2018	ΥοΥ
	Domestic wines	5.0	5.1	101%	5.4	106%
	Imported wines	8.5	8.5	100%	9.6	113%
Win	e (total)	13.5	13.6	101%	15.0	111%
RTI	D, Spirits and Shochu (total)	27.8	31.2	112%	33.4	107%

# **Beer (International)**

В	Beer (International) (10,000 cases)							
		Fiscal 2016	Fiscal 2017	ΥοΥ	Full-year estimate for fiscal 2018	YoY		
	Overseas brand (SLEEMAN, Anchor, etc.	1,291	1,300	101%	1,410	108%		
	Sapporo brand	580	643	111%	680	106%		

# Soft Drinks (POKKA SAPPORO FOOD & BEVERAGE)

(10,000 cases)

	Fiscal 2016	Fiscal 2017	YoY	Full-year estimate for fiscal 2018	ΥοΥ
Soft Drinks (*1)	4,688	4,551	97%	4,700	103%

\*1 : Excludes sales other than Japan and soy milk drinks sales in Japan

Condensed Consolidated Statements of Inc	Condensed Consolidated Statements of Income					
	Year ended December 31, 2016	Year ended December 31, 2017	Change	Change (%)		
Japanese Alcoholic Beverages	279.4	278.6	(0.7)	(0.3)%		
International Business	65.4	69.8	4.4	6.8%		
Food & Soft Drinks	137.9	137.8	(0.0)	(0.0)%		
Restaurants	28.1	29.1	1.0	3.6%		
Real Estate	22.9	24.1	1.2	5.4%		
Other	8.0	11.8	3.8	47.5%		
Net sales	541.8	551.5	9.7	1.8%		
Japanese Alcoholic Beverages	11.7	11.7	0.0	0.2%		
International Business	0.9	(1.2)	(2.1)	-		
Food & Soft Drinks	1.3	0.5	(0.7)	(57.1)%		
Restaurants	0.6	0.3	(0.3)	(50.2)%		
Real Estate	10.3	11.2	0.9	9.0%		
Other	(0.0)	0.0	0.1	-		
General corporate and intercompany eliminations	(4.5)	(5.7)	(1.1)	-		
Operating income	20.2	17.0	(3.2)	(16.0)%		
Operating income before goodwill amortization	24.1	20.9	(3.2)	(13.2)%		
Non-operating income	2.3	2.0	(0.2)	(9.7)%		
Non-operating expenses	3.3	2.7	(0.6)	(19.7)%		
Ordinary income	19.2	16.4	(2.7)	(14.5)%		
Extraordinary gains	0.0	6.8	6.7	-		
Extraordinary losses	2.8	5.4	2.5	89.7%		
Profit before income taxes	16.4	17.8	1.3	8.5%		
Income taxes	7.0	8.1	1.1	16.5%		
Profit (loss) attributable to non-controlling interest	(0.0)	(1.3)	(1.2)	-		
Profit attributable to owners of parent	9.4	10.9	1.5	15.9%		

#### **Condensed Consolidated Statements of Cash Flows**

	Year ended December 31, 2016	Year ended December 31, 2017	Change	Change (%)
Cash flows from operating activities	32.5	30.0	(2.5)	(7.9)%
Cash flows from investing activities	(27.5)	(17.8)	9.7	-
Free Cash flows	4.9	12.1	7.1	144.4%
Cash flows from financial activities	(4.8)	(10.1)	(5.3)	-

#### Sales Breakdown for Japanese Alcoholic Beverages

Sales (including liquor tax)				(billions of yen)
	Year ended December 31, 2016	Year ended December 31, 2017	Change	Change (%)
Beer	167.2	170.9	3.7	2.2%
Happoshu	15.7	12.8	(2.9)	(18.6)%
New genre	49.3	46.7	(2.6)	(5.4)%
Total	232.4	230.5	(1.8)	(0.8)%

Sales (excluding liquor tax) (i						
	Year ended December 31, 2016	Year ended December 31, 2017	Change	Change (%)		
Beer	82.3	84.6	2.2	2.7%		
Happoshu	8.7	7.1	(1.6)	(18.6)%		
New genre	34.2	32.3	(1.9)	(5.6)%		
Total	125.3	124.0	(1.3)	(1.1)%		

#### 3

## Consolidated Results (Year ended December 31, 2017)

В	reakdown of Key C	hanges	Numbers in parenthe	eses mean decline	in earnings.	(billions of yen
		Change factor	Year ended December 31, 2016	Year ended December 31, 2017	Income change	Details
	Beer and related produ	ucts	8.3	7.9	(0.3)	
	Marginal profit	(subtotal)			(0.0)	
		Increase (decrease) in volume/product mix			(1.7)	Beer +0.7
						Happoshu-0.9 New genre-1.6
						Product mix +0.1
		Other			1.6	Non-alcoholic beer, Production costs, other factors
	Fixed costs and othe				(0.3)	
		Sales promotion costs			,	Sales incentives and commissions
		Facility cost			0.1	Repair costs, etc.
		Other			(0.4)	Personnel expenses,
		Guilei			, ,	General and administrative expenses
	Wine and spirits		2.4	3.1	0.7	
	Other		1.1	0.8	(0.3)	
J	apanese Alcoholic Be	verages	11.7	11.7	0.0	
	North America, etc.		2.5	0.1	(2.4)	
		Increase (decrease) in volume/product mix.			(1.2)	Decrease in soft drinks sales volume, Production costs
		Manhadina anata			(0.2)	
		Marketing costs			(0.3)	SLEEMAN BREWERIES LTD.
		Other			(0.8)	Personnel expenses, General and administrative
					, ,	expenses, Acquisition of ANCHOR.
	Vietnam		(1.6)	(1.3)	0.2	
		Increase (decrease) in volume/product mix.			(0.3)	
		Marketing costs			0.4	
	ternational	Other	0.9	(1.2)	0.1 (2.1)	
-	Japanese Food & Soft	Drinko	(0.0)	0.3	0.3	
	Japanese Food & Son	Increase (decrease) in volume / product mix	(0.0)	0.3		Product mix, etc.
		Production costs			0.7	
		Marketing costs			(0.5)	Advertising and promotion expenses
		Other easts			(0.7)	Logistics cost, personnel expenses, General and
		Other costs			(0.7)	administrative expenses, etc.
		Domestic Subsidiaries			(0.1)	
	Other		1.3	0.3	(1.0)	International business, coffee shop chain, etc.
F	ood & Soft Drinks		1.3	0.5	(0.7) (0.2)	
		Existing stores			(0.2)	
	estaurants	New stores / Refurbished stores	0.6	0.3	(0.0)	
F.	estaurants	Rent	0.0	0.5	1.0	
		Sales			(0.0)	
R	eal Estate	ouioo	10.3	11.2	0.9	
Ë		Logistics business			0.1	
		Other			(0.0)	
0	ther	·	(0.0)	0.0	0.1	
		tercompany eliminations	(4.5)	(5.7)	(1.1)	
	rating income	• • • • • • •	20.2	17.0	(3.2)	
-	-	a duill amartization			. ,	
pe	rating income before go		24.1	20.9	(3.2)	
		Financial income (expense)	(0.8)	(0.6)	0.2	
		Equity in income (losses) of affiliates Other	0.0 (0.3)	0.0 (0.0)	0.0 0.2	
ы	on-operating income an		(0.3)	(0.0)	0.2	
			19.2	16.4		
νrαι	nary income				(2.7)	
		Gain on sales of property, plant and equipment Other extraordinary gains	0.0 0.0	2.0	1.9	Gain on sales of Investment securities
L			0.0	4.8	4.8	Can on sales of investment securities
		Loss on sales/disposal of property, plant and equipment	(1.4)	(1.1)	0.3	
		Loss on impairment of property, plant and equipment	(1.0)	(3.7)	(2.7)	
		Other extraordinary losses	(0.4)	(0.6)	(0.2)	
E	xtraordinary gains and	osses	(2.8)	1.4	4.2	
			16.4	17.8	1.3	
ro	it before income taxe			17.0	1.5	
ro		s it (loss) attributable to non-controlling interests		(6.8)	0.3	

	Year ended December 31, 2016	Year ended December 31, 2017
Yen/US\$	108.81	112.17
Yen/CAN\$	82.07	86.47
Yen/EUR	120.30	126.70

## Consolidated Results (Year ended December 31, 2017)

Segment Information (billions								(billions of yen)
Year ended December 31, 2016	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	279.4	65.4	137.9	28.1	22.9	8.0	-	541.8
Operating income	11.7	0.9	1.3	0.6	10.3	(0.0)	(4.5)	20.2
(Operating income before goodwill amortization)	11.8	2.5	3.4	0.6	10.3	(0.0)	(4.5)	24.1
Sales promotion costs								
Sales incentives and commissions	24.0	0.2	14.7	0.0	0.0	0.0	(0.1)	38.7
Advertising and promotion expenses	13.9	0.9	3.7	1.0	0.7	0.0	(0.0)	20.4
Promotion items	4.2	3.3	0.0	0.0	0.0	0.0	(0.1)	7.4
Depreciation and amortization	7.2	3.0	5.7	0.5	4.1	0.0	1.6	22.3
Amortization of goodwill	0.0	1.6	2.1	0.0	0.0	0.0	0.0	3.9
EBITDA (*1)	19.0	5.6	9.1	1.2	14.4	(0.0)	(2.9)	46.5
Capital exoenditure ( cash basis)	3.5	2.4	3.9	1.1	8.9	0.0	1.7	21.8
Payment of lease obligations	0.0	0.0	2.8	0.0	0.0	0.0	0.0	2.9

Year ended December 31, 2017	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	278.6	69.8	137.8	29.1	24.1	11.8	-	551.5
Operating income	11.7	(1.2)	0.5	0.3	11.2	0.0	(5.7)	17.0
(Operating income before goodwill amortization)	11.8	0.5	2.6	0.3	11.2	0.0	(5.7)	20.9
Sales promotion costs								
Sales incentives and commissions	24.7	0.2	15.0	0.0	0.0	0.1	(0.2)	39.9
Advertising and promotion expenses	13.4	1.0	3.9	1.1	0.6	0.0	(0.0)	20.2
Promotion items	4.3	3.4	0.0	0.0	0.0	0.0	(0.1)	7.7
Depreciation and amortization	7.6	3.1	5.6	0.6	4.4	0.0	1.9	23.5
Amortization of goodwill	0.0	1.7	2.1	0.0	0.0	0.0	0.0	3.9
EBITDA (*1)	19.4	3.6	8.3	0.9	15.6	0.1	(3.8)	44.5
Capital exoenditure ( cash basis)	2.7	3.7	2.6	1.0	2.6	0.2	2.2	15.2
Payment of lease obligations	0.0	0.0	2.8	0.0	0.0	0.0	0.0	2.9

Change	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	(0.7)	4.4	(0.0)	1.0	1.2	3.8	-	9.7
Operating income	0.0	(2.1)	(0.7)	(0.3)	0.9	0.1	(1.1)	(3.2)
(Operating income before goodwill amortization)	0.0	(2.0)	(0.7)	(0.3)	0.9	0.1	(1.1)	(3.2)
Sales promotion costs								
Sales incentives and commissions	0.7	(0.0)	0.3	0.0	0.0	0.1	(0.0)	1.1
Advertising and promotion expenses	(0.5)	0.0	0.2	0.1	(0.1)	0.0	(0.0)	(0.1)
Promotion items	0.1	0.1	0.0	0.0	0.0	0.0	(0.0)	0.2
Depreciation and amortization	0.4	0.1	(0.0)	0.0	0.3	0.0	0.2	1.2
Amortization of goodwill	0.0	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0
EBITDA (*1)	0.4	(1.9)	(0.8)	(0.2)	1.2	0.1	(0.8)	(1.9)
Capital exoenditure ( cash basis)	(0.7)	1.2	(1.2)	(0.1)	(6.2)	0.1	0.4	(6.5)
Payment of lease obligations	0.0	0.0	0.0	0.0	0.0	0.0	(0.0)	0.0

\*1:EBITDA= Operating income + Depreciation and amortization + Amortization of goodwill

## Consolidated Results (Year ended December 31, 2017)

	December 31, 2016	December 31, 2017	Change	Primary Reasons
Current assets	164.1	168.8	4.6	
Cash and cash equivalents	10.5	12.7	2.1	
Notes and accounts receivable - trade	96.8	98.6	1.7	
Inventories	37.9	38.3	0.3	
Other	18.7	19.2	0.4	
ixed assets	462.1	461.7	(0.3)	
Fixed assets	356.0	357.3	1.3	
Goodwill	27.4	26.9	(0.4)	
Investments and other assets	78.7	77.4	(1.2)	
Fotal assets	626.3	630.6	4.2	
Current liabilities	212.1	220.1	8.0	
Notes and accounts payable - trade	38.5	36.5	(1.9)	
Short-term debt	73.4	79.9	6.5	Increase in short-term bank loans
Deposits received	8.2	7.8	(0.3)	
Other	91.9	95.8	3.8	
ong-term liabilities	247.8	232.7	(15.0)	
Long-term debt	164.7	153.6	(11.0)	Decrease in long-term bank loans
Net defined benefit liability	8.9	5.4	(3.5)	
Other	74.1	73.6	(0.4)	
otal liabilities	459.9	452.9	(7.0)	
Shareholders' equity	140.1	148.1	8.0	Distribution of dividends-3.1
Accumulated other comprehensive income	20.5	25.2	4.7	Increase in unrealized holding gain on securities
Non-controlling interests	5.6	4.1	(1.4)	
otal net assets	166.3	177.6	11.2	
Total liabilities and net assets	626.3	630.6	4.2	

#### Total Asset by segment

Total Asset by segment				(billions of yen)
	December 31, 2016	December 31, 2017         Change         Primary Reasons		Primary Reasons
Japanese Alcoholic Beverages	214.3	218.4	4.0	
International	66.2	76.5	10.2	Acquired Anchor Brewing Company
Food & Soft Drinks	100.5	95.9	(4.6)	
Restaurants	13.5	12.5	(1.0)	
Real Estate	211.3	212.0	0.6	
Other	10.0	10.2	0.2	
Corporate and eliminations	10.2	4.9	(5.2)	
Total	626.3	630.6	4.2	

## Financial Liabilities by segment

Financial Liabilities by segment				(billions of yen)
	December 31, 2016	December 31, 2017	Change	Primary Reasons
Japanese Alcoholic Beverages	33.3	30.1	(3.1)	
International	31.8	29.3	(2.5)	
Food & Soft Drinks	6.6	5.9	(0.6)	
Restaurants	0.4	0.2	(0.2)	
Real Estate	135.3	130.0	(5.3)	
Other	2.6	3.0	0.3	
Corporate and eliminations	27.8	34.8	6.9	
Total	238.1	233.5	(4.5)	

#### Overview of Segmentation Changes 2017

No change has been made to segmentation in the fiscal year ending December 31, 2017. Reportable segment income refers to operating income. Equity-method affiliates are therefore omitted below.

<b>20</b> 1	16 Segmentation		20 <sup>.</sup>	17 Segmentation
Segment	Consolidated subsidiaries		Segment	Consolidated subsidiaries
	SAPPORO BREWERIES LTD. (*1)	—	>	SAPPORO BREWERIES LTD. (*1)
	YEBISU WINEMART CO., LTD.			YEBISU WINEMART CO., LTD.
Japanese	TANOSHIMARU SHUZO CO., LTD.		Japanese	TANOSHIMARU SHUZO CO., LTD.
Alcoholic Beverages			Alcoholic Beverages	STARNET CO., LTD.
Dereilagee	STARNET CO., LTD.		Loronagoo	SHINSEIEN CO.,LTD.
	SHINSEIEN CO.,LTD.			
	SAPPORO INTERNATIONAL INC.			SAPPORO INTERNATIONAL INC.
	SAPPORO U.S.A., INC.			SAPPORO U.S.A., INC.
	SAPPORO CANADA INC.			SAPPORO CANADA INC.
	SLEEMAN BREWERIES LTD.			SLEEMAN BREWERIES LTD.
	SAPPORO ASIA PRIVATE LIMITED			SAPPORO ASIA PRIVATE LIMITED
International	SAPPORO VIETNAM LIMITED		International	SAPPORO VIETNAM LIMITED
	SILVER SPRINGS CITRUS, INC.			SILVER SPRINGS CITRUS, INC.
	COUNTRY PURE FOODS, INC.			COUNTRY PURE FOODS, INC.
				SAPPORO NORTH AMERICA INC.(Newly consolidated)
				ANCHOR BREWING COMPANY, LLC (Newly consolidated)
	And another 11 companies			And another 12 companies
	POKKA SAPPORO FOOD & BEVERAGE LTD.			POKKA SAPPORO FOOD & BEVERAGE LTD.
	POKKA CREATE CO., LTD.			POKKA CREATE CO., LTD.
	PS BEVERAGE LTD			PS BEVERAGE LTD
	STAR BEVERAGE SERVICE CO., LTD.			STAR BEVERAGE SERVICE CO., LTD.
Food & Soft	POKKA SAPPORO HOKKAIDO LTD.		Food & Soft	POKKA SAPPORO HOKKAIDO LTD.
Drinks	NIHON BEANS CO.,LTD.(*2)		Drinks	NIH BEANS CO.,LTD.(*2)
	POKKA CORPORATION (SINGAPORE) PTE. LTD.			POKKA CORPORATION (SINGAPORE) PTE. LTD.
	POKKA INTERNATIONAL PTE. LTD.			POKKA INTERNATIONAL PTE. LTD.
	PT. POKKKA DIMA INTERNATIONAL			PT. POKKKA DIMA INTERNATIONAL
	And another 8 companies			And another 8 companies
	SAPPORO LION LIMITED			SAPPORO LION LIMITED
	NEW SANKO INC.			NEW SANKO INC.
Restaurants	MARUSHINKAWAMURA INC.		Restaurants	MARUSHINKAWAMURA INC.
	GINRIN SUISAN INC.			GINRIN SUISAN INC.
	SAPPORO LION (SINGAPORE) PTE.LTD.			SAPPORO LION (SINGAPORE) PTE.LTD.
	SAPPORO REAL ESTATE CO.,LTD.			SAPPORO REAL ESTATE CO.,LTD.
	YGP REAL ESTATE CO., LTD.			YGP REAL ESTATE CO., LTD.
Real Estate	TOKYO ENERGY SERVICE CO., LTD.		Real Estate	TOKYO ENERGY SERVICE CO., LTD.
	YOKOHAMA KEIWA BUILDING CO., LTD.			YOKOHAMA KEIWA BUILDING CO., LTD.
	SAPPORO GROUP MANAGEMENT LTD.			SAPPORO GROUP MANAGEMENT LTD.
	SAPPORO GROUP LOGISTICS CO., LTD.			SAPPORO GROUP LOGISTICS CO., LTD.
Other	SAPPORO LOGISTICS SYSTEMS CO., LTD.	-	Other	SAPPORO LOGISTICS SYSTEMS CO., LTD.
	MIYASAKA JOZO CO., LTD. (*3)			SHINSYU-ICHI MISO CO., LTD. (*3)
Corporate and eliminations	SAPPORO HOLDINGS LTD. SAPPORO GROUP MANAGEMENT LTD.		Corporate and eliminations	SAPPORO HOLDINGS LTD. SAPPORO GROUP MANAGEMENT LTD.

\*1. Sapporo Engineering Limited was dissolved in an absorption-type merger with Sapporo Breweries LTD. on April 1, 2017.

\*2. Nihon Beans Co., Ltd. was changed the company name to "NH Beans Co., Ltd. " on December 1, 2017.

\*3. Miyasaka Jozo Co., Ltd. was changed the company name to "Shinsyu-ichi Miso Co., Ltd. " on July 1, 2017.

Condensed Consolidated Statements of Inco	Year ended December 31, 2017	Year ending December 31, 2018 (Forecast)	Change	(billions of yen) Change (%)
	J GAAP	IFRS		
Japanese Alcoholic Beverages (*2)	281.3	272.5	(8.8)	(3.2)%
International (*2)	67.1	81.9	14.7	22.0%
Food & Soft Drinks	137.8	135.6	(2.2)	(1.7)%
Restaurants	29.1	28.8	(0.3)	(1.2)%
Real Estate	24.1	24.9	0.7	3.2%
Other	11.8	12.1	0.2	2.1%
Revenue	551.5	555.8	4.2	0.8%
Japanese Alcoholic Beverages (*2)	12.2	10.5	(1.7)	(14.3)%
International (*2)	(1.6)	1.4	3.0	
Food & Soft Drinks	0.5	3.6	3.0	538.2%
Restaurants	0.3	0.1	(0.2)	(69.8)%
Real Estate	11.2	10.5	(0.7)	(6.8)%
Other	0.0	0.1	0.0	94.8%
General corporate and intercompany eliminations	(5.7)	(7.5)	(1.7)	
Operating profit	17.0	18.7	1.6	9.8%
Financial income (expense)	(0.5)	(1.0)	(0.4)	
Equity in net income (loss) of affiliates	0.0	0.0	0.0	
Non-recurring items	1.3	-	(1.3)	
Profit before tax	17.8	17.7	(0.1)	(0.6)%
Income taxes	8.1	6.7	(1.4)	(18.1)%
Profit (loss) attributable to non-controlling interest	(1.3)	(0.1)	1.2	-
Profit attributable to owners of parent	10.9	11.1	0.1	1.1%

<for reference=""> Profit from operations before non-recurring items (*3)</for>	17.0	21.2	4.1	24.5%
EBITDA (*4)	44.5	45.6	1.0	2.3%

\*1: The Company decided to apply International Financial Reporting Standard (IFRS) from the first quarter of fiscal 2018.

\*2: The export business of Sapporo International Inc. has been transferred to Sapporo Breweries Ltd. effective January 1, 2018.

Accordingly, the business was previously included in the International Business segment, but has been included in the Japanese Alcoholic Beverages segment. The consolidated financial statements for fiscal 2017 have been adjusted retroactively to reflect these changes. (Net sales: 2.6 billions of yen, Operating income: 0.4 billions of yen)
 \*3: Profit from operations before non-recurring items is calculated as Revenue – Cost of sales – SG&A expenses. In fiscal 2017 Japanese GAAP accounts, the value is the same as Operating income.

\*4: EBITDA shown on fiscal 2017 Japanese GAAP accounts is calculated as Operating income + Depreciation and amortization + Amortization of goodwill. The EBITDA (IFRS) forecast for fiscal 2018 is calculated as Profit from operations before non-recurring items (Revenue – Cost of sales – SG&A expenses) + Depreciation and amortization.

#### **Condensed Consolidated Statements of Cash Flows**

	Year ended December 31, 2017	Year ending December 31, 2018 (Forecast)	Change	Change (%)
Cash flows from operating activities	30.0	37.5	7.4	25.0%
Cash flows from investing activities	(17.8)	(35.8)	(17.9)	-
Free Cash flows	12.1	1.7	(10.4)	(86.0)%

#### Sales Breakdown for Japanese Alcoholic Beverages

Sales (including liquor tax)								
	Year ended December 31, 2017	Year ending December 31, 2018 (Forecast)	Change	Change (%)				
Beer	170.9	174.7	3.7	2.2%				
Happoshu	12.8	7.7	(5.0)	(39.5)%				
New genre	46.7	52.6	5.9	12.7%				
Total	230.5	235.0	4.5	2.0%				

#### Sales (excluding liquor tax)

Sales (excluding liquor tax)							
	Year ended December 31, 2017	Year ending December 31, 2018 (Forecast)	Change	Change (%)			
Beer	84.6	86.7	2.1	2.6%			
Happoshu	7.1	4.3	(2.8)	(39.5)%			
New genre	32.3	36.3	4.0	12.7%			
Total	124.0	127.5	3.4	2.8%			

#### Breakdown of key income Changes

B	eakdown of key in	come Changes	(billions of yen)			
		Change factor	Year ended December 31, 2017 J GAAP	Year ending December 31, 2018 (Forecast) IFRS	Change	Details
Τ	Beer and related products		7.9	8.7	0.7	
	Marginal profit	Subtotal			6.6	
		Increase (decrease) in volume / Product mix			3.7	Beer +1.3
						Happoshu -1.6
						New genre +3.1 Product mix +0.9
		Other			29	Non-Alcoholic Beer, RTD, Production costs, other factors
	Fixed costs and other	Subtotal			(5.9)	
		Sales promotion costs				Sales commissions
		Facility cost			(0.5)	Depreciation and amortization, other factors
		Other			(2.1)	Personnel expenses,
	Wine and spirits		3.1	2.7		General and administrative expenses
	Other		1.2	2.7	(0.4)	
	Impact of introduction of IFR	S		(1.4)		Adjustment of depreciation, Adjustment of defined benefit
	Other adjustment of differen	ce between J GAAP and IFRS		(0.7)		Non-recurring items
Ja	panese Alcoholic Bevera	ges (*2)	12.2	10.5	(1.7)	
	North America and other		(0.4)	0.9	1.3	
		Increase (decrease) in volume / Product mix				
		Marketing costs Other			(0.2)	SLEEMAN BREWERIES LTD., SAPPORO USA., INC.
	Vietnam	Cu.s.	(1.3)	(0.5)	0.1	
		Increase (decrease) in volume / Product mix	( -)	(* */	0.5	
		Marketing costs			0.5	
		Other		1.0	(0.2)	Non-second star of second dill. A diseduce of a following indian
	Impact of introduction of IFR	S ice between J GAAP and IFRS		1.9 (0.9)		Non-amortization of goodwill, Adjustment of depreciation Non-recurring items
In	ernational (*2)		(1.6)	1.4	3.0	
-	Japanese Food & Soft Dr	inks	0.3	0.8	0.5	
		Increase (decrease) in volume / Product mix				Increase in volume, Product mix
		Production costs			(0.2)	Increase in cost of raw ingredients and production
		Marketing costs			(0.3)	
					(0.6)	Personnel expenses, Logistics costs,General and administrative expenses etc.
		Fixed costs and other				
	Other		0.3	0.7		Vending machine operators, and other Overseas Soft Drinks/ Domestic coffee shop chain
	Impact of introduction of IFR	S	0.3	2.1	2.1	Non-amortization of goodwill
		ce between J GAAP and IFRS		0.1	0.1	Non-recurring items
Fo	od & Soft Drinks		0.5	3.6	3.0	
		Existing stores			0.1	
	Impact of introduction of IFR	New stores / Refurbished stores		(0.2)	0.1	Adjustment of depreciation
		ce between J GAAP and IFRS		(0.2)		Non-recurring items
Re	staurants		0.3	0.1	(0.2)	
		Rent			0.0	
		Sales/ Other factors		(0.5)	0.0	
	Impact of introduction of IFR Other adjustment of differen	S ice between J GAAP and IFRS		(0.5) (0.3)		Adjustment of depreciation Non-recurring items
R	al Estate		11.2	(0.3) 10.5	(0.3)	
Ē		Logistics business			0.0	
		Other			0.0	
	Impact of introduction of IFR				0.0	
~		ice between J GAAP and IFRS		0.1	0.0	
Ut	ner	General corporate	0.0	0.1	0.0	
	Impact of introduction of IFR			(0.5)	(0.7)	Adjustment of defined benefit
		s		(0.5)		Adjustment of defined benefit Non-recurring items
6	neral corporate and interco		(5.7)	(0.5)	(0.5)	-
	ating profit		17.0	18.7	1.6	
	<u>.</u>	Financial income (expense)	(0.6)	(1.0)	(0.4)	
		Equity in income (losses) of affiliates	0.0	0.0	0.0	
		Other non-operating income and expenses	(0.0)	-	-	
		Gain on sales of property, plant and equipment	2.0	-	-	
		Other extraordinary gains	4.8 (1.1)	-	-	
		Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment	(1.1) (3.7)	-	-	
		Other extraordinary losses	(0.6)	-	-	
Profi	before tax		17.8	17.7	(0.1)	
	before tax	s) attributable to non-controlling interests		17.7 (6.6)	(0.1)	

\*1: The Company decided to apply International Financial Reporting Standard (IFRS) from the first quarter of fiscal 2018.
 \*2: The export business of Sapporo International Inc. has been transferred to Sapporo Breweries Ltd. effective January 1, 2018. Accordingly, the business was previously included in the International Business segment, but has been included in the Japanese Alcoholic Beverages segment. The consolidated financial statements for fiscal 2017 have been adjusted retroactively to reflect these changes. (Net sales: 2.6 billions of yen, Operating income: 0.4 billions of yen)

	Year ended December 31,2017	Year ending December 31,2018 (Forecast)
Yen/US\$	112.17	110.00
Yen/CAN\$	86.47	88.00
Yen/EUR	126.70	128.00

#### Consolidated Forecasts (Year ending December 31, 2018)

Segment Information (billions of year)								
Year ended December 31, 2017 J GAAP	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	281.3	67.1	137.8	29.1	24.1	11.8	-	551.5
Operating income	12.2	(1.6)	0.5	0.3	11.2	(0.0)	(5.7)	17.0
Sales promotion costs (*3)								
Sales incentives and commissions	24.7	0.1	15.0	0.0	0.0	0.1	(0.2)	39.9
Advertising and promotion expenses	13.5	0.9	3.9	1.1	0.6	0.0	(0.0)	20.2
Promotion items	4.3	3.4	0.0	0.0	0.0	0.0	(0.1)	7.7
<for reference=""> Profit from operations before non-recurring items (*4)</for>	12.2	(1.6)	0.5	0.3	11.2	(0.0)	(5.7)	17.0
Depreciation and amortization	7.6	3.1	5.6	0.6	4.4	0.0	1.9	23.5
Amortization of goodwill	0.0	1.7	2.1	0.0	0.0	0.0	0.0	3.9
EBITDA (*5)	19.9	3.1	8.3	0.9	15.6	0.1	(3.8)	44.5
Capital expenditures (cash basis)	2.7	3.7	2.5	1.0	2.6	0.2	2.2	15.1
Payment of lease obligations	0.0	0.0	2.8	0.0	0.0	0.0	0.0	2.9

Year ending December, 31, 2018 (Forecast) IFRS	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Revenue	272.5	81.9	135.6	28.8	24.9	12.1	-	555.8
Operating profit	10.5	1.4	3.6	0.1	10.5	0.1	(7.5)	18.7
<for reference=""> Profit from operations before non-recurring items (*4)</for>	11.2	2.3	3.5	0.3	10.8	0.1	(7.0)	21.2
Depreciation and amortization	7.6	3.8	5.2	0.7	4.8	0.0	2.0	24.4
EBITDA (*5)	18.8	6.1	8.7	1.0	15.6	0.1	(4.9)	45.6
Capital expenditures (cash basis) Payment of lease obligations	8.3 0.3	4.4 0.0	2.7 3.4	1.1 0.0	12.5 0.0	0.5 0.0	2.0 0.0	<u>31.7</u> 3.7

Change	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Revenue	(8.8)	14.7	(2.2)	(0.3)	0.7	0.2	-	4.2
Operating profit	(1.7)	3.0	3.0	(0.2)	(0.7)	0.0	(1.7)	1.6
<for reference=""> Profit from operations before non-recurring items (*4)</for>	(1.0)	3.9	2.9	(0.0)	(0.4)	0.0	(1.2)	4.1
Depreciation and amortization	0.0	0.6	(0.4)	0.1	0.3	0.0	0.0	0.8
EBITDA (*5)	(1.0)	2.9	0.3	0.0	0.0	0.0	(1.1)	1.0
Capital expenditures (cash basis)	5.5	0.7	0.1	0.1	9.8	0.2	(0.2)	16.5
Payment of lease obligations	0.3	0.0	0.6	0.0	0.0	0.0	(0.0)	0.8

\*1: The Company decided to apply International Financial Reporting Standard (IFRS) from the first quarter of fiscal 2018.

\*2: The export business of Sapporo International Inc. has been transferred to Sapporo Breweries Ltd. effective January 1, 2018. Accordingly, the business was previously included in the International Business segment, but has been included in the Japanese Alcoholic Beverages segment.

The consolidated financial statements for fiscal 2017 have been adjusted retroactively to reflect these changes. (Net sales: 2.6 billions of yen, Operating income: 0.4 billions of yen)

\*3:Full year estimate for sales promotion costs is not disclosed.

\*4: Profit from operations before non-recurring items is calculated as Revenue - Cost of sales - SG&A expenses.

\*5: EBITDA shown on fiscal 2017 Japanese GAAP accounts is calculated as Operating income + Depreciation and amortization + Amortization of goodwill.

The EBITDA (IFRS) forecast for fiscal 2018 is calculated as Profit from operations before non-recurring items (Revenue - Cost of sales - SG&A expenses) + Depreciation and amortization.