

November 2, 2016

[Translation]

Company name	Sapporo Holdings Limited
Representative	Tsutomu Kamijo
	Representative Director, President
Securities code	2501
Listed on	Tokyo Stock Exchange
	Sapporo Securities Exchange
Inquiries	Toshihiko Umezato
	Corporate Communications Department
	TEL: +81-3-5423-7407

Notice Concerning Executive Appointments

Sapporo Holdings Limited (the "Company"), at its Board of Directors' meeting held today, resolved the executive appointments as follows.

1. Appointment of Director

(1) Name and Post

Name	New post		New post Currer		Current post			
Tsutomu	Chairman and Representative Director of		President	and	Representative	Director	of	
Kamijo	Sapporo Holdings Limited			Sapporo H	lolding	gs Limited		

(2) Date for the transfer

January 1, 2017

2. Appointments of Group Operating Officers

(1) Name and Post

Name	New post	Current post		
Masaki Oga	President and Group Operating Officer of	Group Operating Officer of Sapporo Holdings		
(※1)	Sapporo Holdings Limited	Limited		
		(President and Representative Director of		
		Sapporo Breweries Limited)		

Hideya	Group Operating Officer of Sapporo Holdings	(Director and Executive Managing Officer of	
Takashima	Limited	Pokka Sapporo Food & Beverage Ltd.)	
(і №2)	(Scheduled to assume the post of President and		
	Representative Director of Sapporo Breweries		
	Limited)		
Yoshihiro Iwata	Group Operating Officer of Sapporo Holdings	(Director and Executive Managing Officer of	
(💥 3)	Limited	Pokka Sapporo Food & Beverage Ltd.)	
	(Scheduled to assume the post of President and		
	Representative Director of Pokka Sapporo		
	Food & Beverage Ltd.)		
Kiwamu	Retirement of Group Operating Officer of	Group Operating Officer of Sapporo Holdings	
Kunihiro	Sapporo Holdings Limited	Limited	
(※4)	(Scheduled to retire from President and (President and Representative Director		
	Representative Director of Pokka Sapporo	Pokka Sapporo Food & Beverage Ltd.)	
	Food & Beverage Ltd.)		

Please refer to the notes in the next section as to $\$.

(2) Date for the transfer

January 1, 2017

- ※ 1 Mr. Masaki Oga is scheduled to assume the post of Representative Director of Sapporo Holdings Limited after resolution of the Ordinary General Meeting of Shareholders to be held on March 2017 and following resolution of the Board of Directors for the appointment.
- Mr. Hideya Takashima is scheduled to assume the post of President and Representative Director of Sapporo Breweries Limited after resolution of the Extraordinary Meeting of Shareholders to be held by December 31, 2016 and following resolution of the Board of Directors for the appointment.
- ※ 3 Mr. Yoshihiro Iwata is scheduled to assume the post of President and Representative Director of Pokka Sapporo Food & Beverage Ltd. after resolution of Board of Director for appointment to be held by December 31, 2016.
- ※4 Mr. Kiwamu Kunihiro is scheduled to retire from President and Representative Director of Pokka Sapporo Food & Beverage Ltd. after resolution of Board of Directors to be held by December 31, 2016. He is scheduled to assume the post of Advisor of such company after the closing of the Ordinary General Meeting of Shareholders to be held on March 2017, on expiration of his term of office as the Director of such company.

3. Attachments

- Exhibit 1 Sapporo Holdings Limited Brief history of Newly Appointed President (Mr. Masaki Oga)
- Exhibit 1 Sapporo Holdings Limited Brief history of Newly Appointed Group Operating Officer (Mr. Hideya Takashima)

• Exhibit 2 Sapporo Holdings Limited Brief history of Newly Appointed Group Operating Officer (Mr. Yoshihiro Iwata)

以 上

(Exhibit 1)

Name of	President and Group Operating Officer		
new post			
Name	Masaki Oga		
Place of	Tokyo		
birth			
Date of	December 2, 1958		
birth			
Personal	Mar. 1982	Graduated from Faculty of Law, Keio University	
History	Apr. 1982	Joined the Company (former SAPPORO Breweries Limited)	
	Jul. 2003	Newly established Sapporo Breweries Ltd. in connection with	
		restructuring of the Company as a pure holding company	
	Oct. 2006	Director, Tokyo Headquarters Office, Tokyo Metropolitan Area Sales &	
		Marketing Division of Sapporo Breweries Ltd.	
	Mar. 2009	Operating Officer, Director of Hokkaido Sales & Marketing Division	
	Mar. 2010	Director (Member of the Board) and Managing Officer, Director of	
		Marketing Department	
	Mar. 2013	President and Representative Director (current position)	
		Director (Member of the Board) and Group Operating Officer of the	
		Company	
	Mar. 2015	Group Operating Officer of the Company	

<Sapporo Holdings Limited Brief history of Newly Appointed President>

<Sapporo Holdings Limited Brief history of Newly Appointed Group Operating Officer>

Name of	Group Operating Officer (Presid	dent and Representative Director of Sapporo Breweries Limited)
new post		
Name	Hideya Takashima	
Place of	Fukushima	
birth		
Date of	November 20, 1959	
birth		
Personal	Mar. 1982	Graduated from Faculty of Agriculture, Tohoku University
History	Apr. 1982	Joined the Company (former SAPPORO Breweries Limited)
	Jul. 2003	Newly established Sapporo Breweries Ltd. in connection with
		restructuring of the Company as a pure holding company
	Mar. 2007	Manager of Sendai Factory of Sapporo Breweries Ltd.

M 2000	
Mar. 2009	Director (member of the Board), Operating Officer and Director of
	Management Strategy Headquarters
Sep. 2012	Managing Officer and Director of Hokkaido Sales & Marketing
	Division
Mar. 2013	Managing Officer, Director of Hokkaido Sales & Marketing Division
	and Representative of Hokkaido Headquarter Office
Mar. 2015	Director and Executive Managing Officer of Pokka Sapporo Food &
	Beverage Ltd. (current position)
	Chairman, Director of Pokka Sapporo Hokkaido Ltd. (current position)
	Director (Member of the Board) of Sapporo Group Logistics
	Company Limited (current position)
	Director (Member of the Board) of Iwata Pokka Food Co.,
	Ltd. (Retired on March 2016)
Sep. 2016	Director (Member of the Board), Miyasaka Jozo Co., Ltd (current
	position)

(Exhibit 2)

<Sapporo Holdings Limited Brief history of Newly Appointed Group Operating Officer>

Name of new post	Group Operating Officer (President and Representative Director of Pokka Sapporo Food & Beverage Ltd.)		
Name	Yoshihiro Iwata		
Place of	Tokyo		
birth			
Date of	August 21, 1961		
birth			
Personal	Mar. 1984	Graduated from Faculty of Law, Keio University	
History	Apr. 1984	Joined the Company (former SAPPORO Breweries Limited)	
	Jul. 2003	Newly established Sapporo Breweries Ltd. in connection with	
		restructuring of the Company as a pure holding company	
	Mar. 2006	Director of Corporate Planning Department of Sapporo	
		Breweries Ltd.	
	Mar. 2011	Director of Corporate Planning Department of the Company	
		and Director (Member of the Board) of Sapporo International	
		Inc.	
	Sep. 2011	Director (Member of the Board) and Director of Corporate Planning	
		Department & Sales Department of Sapporo International Inc.	
	Mar. 2014	President and Representative Director of Sapporo International Inc.	
		Director (Member of the Board) and Group Operating Officer of the	
		Company	
	Mar. 2015	Group Operating Officer of the Company	
	Mar. 2016	Director and Executive Managing Officer of Pokka Sapporo	
		Food & Beverage Ltd. (current position)	
		Director (member of the Board) of Sapporo Group	
		Management Ltd. (current position)	